



# CITY OF ROELAND PARK, KANSAS 2014 ADOPTED BUDGET 8/12/2013

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# 2014 ADOPTED BUDGET

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# City of Roeland Park

## To the Residents of the City of Roeland Park

During the 2014 Budget season, the Governing Body and city staff met to lay out the plan to meet the needs of the Roeland Park community. After more than four months of discussions, the Governing Body is presenting this document to the residents of Roeland Park as the proposed calendar year 2014 Budget.

The primary purpose of the City's budget and budgeting process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given resources. The 2014 Budget has been designed to look at a three year forecast of the City while maintaining a responsive government, a stable financial position, and high quality service levels.

The first draft of the budget contained a recommendation for a General Fund Property Tax Levy of \$1,900,000 and a Bond and Interest Property Tax Levy of \$275,687 for 2014 (a 10.947 mill levy increase). Based upon preliminary data from the county appraiser's office, the city's assessed valuation projected total property values around \$56,000,000 or \$56,000 per mill. The first draft of the budget would have contained a 13.039 mill levy increase based upon preliminary data. However, on June 26<sup>th</sup> the City received valuations 5.6% higher than preliminary projections meaning the total property value in the city was \$59,186,537 or \$59,187, per mill. This generated a 10.947 mill levy to fund existing City services.

The Governing Body has reviewed the options of providing a property tax levy that was increased during 2014 with the goal of holding that same value for 2015 and 2016. With this recommendation, the Governing Body could approve a General Fund Property Tax Levy of \$1,702,778 and a Bond and Interest Property Tax Levy of \$275,687 for 2014 (a 7.616 mill levy increase) at the August 12th Special City Council Meeting. In making the recommendations based off a three year forecast, property taxes should not increase again in 2015 or 2016, assuming a number of estimates are maintained, including:

- No loss in sales tax from the move of Wal-Mart greater than the \$700,000 previously estimated by the City's Financial Advisor.
- Property values do not decrease by more than 2 percent in 2015 and are flat in 2016.
- Franchise fees and court revenues remain in line with 3-5 year trend analysis.

## ROELAND PARK BUDGET AT A GLANCE

	2013 Mill Levy	2013 Property Tax Levy	2014 Mill Levy	2014 Property Tax Levy	Increase	Percent Increase
Total Property Tax/ Mill Levy	25.872	\$1,564,121	33.428	\$1,978,469	\$414,348	26.49%
General Fund	21.312	1,288,434	28.770	1,702,778	414,344	32.16%
Bond & Interest	4.560	275,687	4.658	275,691	4	0.00%

2013 Total Assessed Valuation \$59,186,537, as of 6/26/2013

## DRAFT 2 UPDATES

The draft 2 budget document amends draft 1a line item expenses on the following pages:

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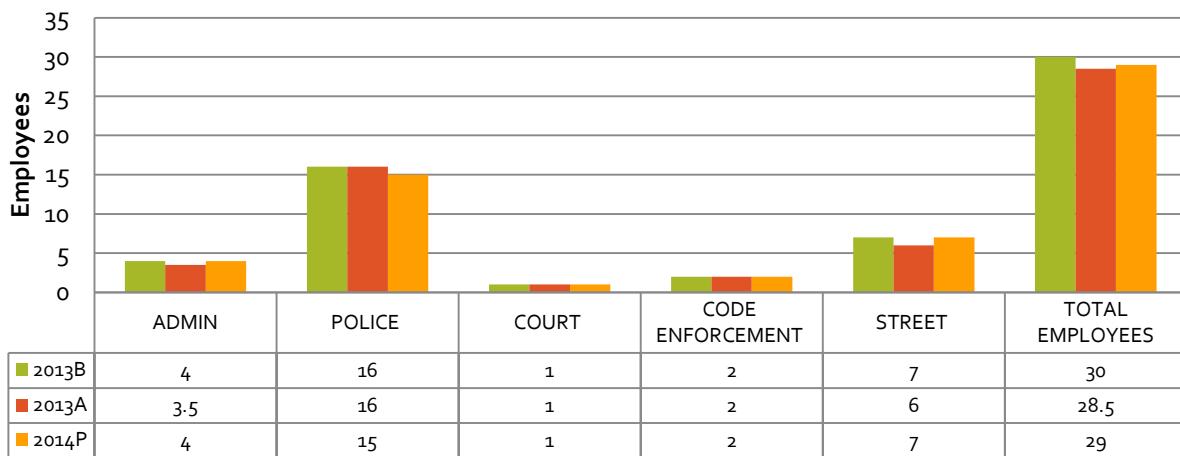
## Budget Changes for Draft 2

Expenses	2014 D1	2014 D1a	2014 D2	2015	2016
Staff Reduction – Leave Deputy Chief Position Vacant 2014 and 2015	100,000	0	0	0	100,000
Street - Major Maintenance (Outsourced)	200,000	200,000	150,000	250,000	300,000

Council discussion on July 30<sup>th</sup> was to hold reserves at no less than the 16.7% minimum (previously adopted City policy) for 3 years, but would like to see it as close to \$1.1 million as possible because of the sales tax revenue uncertainty caused by the departure of Wal-Mart and the impact on surround businesses.

The Deputy Chief salary was removed from 2015; however, the position was maintained. The new Chief of Police can bring the Governing Body a recommendation regarding the need to fund this position in the future.

## Employee By Department



Additionally, the Governing Body considered the approximately \$80,000 a year set aside for in-house street maintenance performed by Public Works and reduced the outsourced street maintenance surface work, which could be bid to a separate contractor as stated above. Overall, this would allow between \$230,000 and \$380,000 for street maintenance each year.

### PROPERTY TAX (3 YEAR VIEW)

In an attempt to stabilize the property tax assessments to the property owners, the Governing Body is estimating the property tax levy needed to maintain current services minus some targeted reductions over a period of three years.

	2014	2015	2016	Average over 3 years	Highest \$ to be assessed*
Minimum General Fund Property Tax Needed	\$ 1,509,805	\$ 1,700,696	\$ 1,872,273	\$1,706,491	\$ 1,702,778
Minimum Bond & Interest Tax Needed	275,687	270,173	270,173	\$272,011	275,687

\*Based on the 7.616 maximum mill rate adopted on July 23. Therefore, these values cannot go higher than the amount supported by the 7.616 maximum mill rate.

### MILL LEVY (3 YEAR VIEW)

If the Governing Body were to focus on budgeted year-to-year, it could approve a 4.355 mill levy increase; however, there would need to be an increase in the mill levy again in 2015 by 3.132 mills and again in 2016 by 2.899 mills to maintain a similar level of City services. By looking at a 3 year forecast, the Governing Body may be able to increase the mill rate once in the first year and hold the mill levy for the 2 years that follow.

	2014	2015	2016	Average over 3 years	Highest \$ to be assessed
Total Mill Levy	30.167	33.299	36.198	33.428	33.428
Increased Mill Levy over 2013 (25.812 Mills)		7.487	10.386		
Increase over previous year	4.355	3.132	2.899		7.616

### PROPOSED 2014 BUDGET

The Governing Body has reviewed the options of providing a property tax levy that would be raised during 2014 and held for 2015 and 2016. With this recommendation, the Governing Body could approve a General Fund Property Tax Levy of \$1,702,778 and a Bond and Interest Property Tax Levy of \$275,687 for 2014 (a 7.616 mill levy increase) at the August 12 Special Council Meeting. The idea of looking ahead in making the recommendation is to not have to increase the property taxes again in 2015 or 2016.

	2014	2015*	2016
General Fund Property Tax Needed	\$1,702,778	\$1,668,722	\$1,668,722
Bond & Interest Tax Needed	275,687	270,173	270,173
Total Property Tax Levy	\$1,978,465	\$1,938,895	\$1,938,895

\*In forecasting, city property values were projected to decline by 2% in 2015 and 0% in 2016

Proposed Three Year Outlook	2014	2015	2016
Mill Levy	25.812	33.427	33.427
Increase needed annually	7.616	0	0
Total Mill Levy	33.427	33.427	33.427

The proposed changes in the 2014 Budget enables the City to generally maintain the same level of services that were experienced in the 2013 budget, place funds in the General Fund Reserve in order to manage the reduction in sales tax revenue from the upcoming loss of Wal-Mart (Spring 2015) and devaluation on commercial and residential property during 2013, 2014, and possibly in 2015.

#### 2014 Revenues

Revenues generated in 2014 are projected to be \$4.8 million. With the inclusion of transfers between funds and the fund balance, total 2014 resources available are projected at \$5.97 million. Current revenues are collected from four primary sources: sales tax (23%), city-generated revenue (32%), property tax (39.0%) and intergovernmental revenue (21%). Sales tax collections include City and County sales taxes. City-generated revenue includes special assessments, franchise fees, user fees and fines. Property tax is revenue generated from ad valorem taxes on real estate and personal property, as well as motor vehicles. Intergovernmental revenues include state-shared revenues, such as gasoline tax and liquor tax.

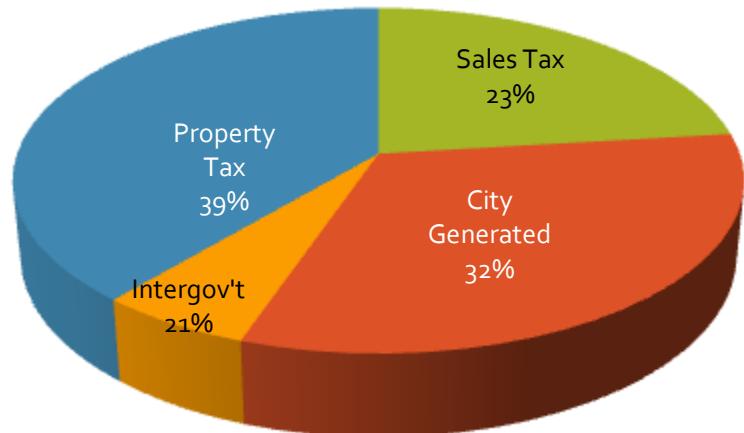
#### 2014 Expenditures

Total budgeted expenditures for 2014 equal \$4.7 million, a decrease of 3.9% from the adopted 2014 Budget. This total includes expenditures in all categories for all appropriated funds. These expenditures are allocated among major activities as illustrated in the 2014 Operating Budget by Department graph to the right.

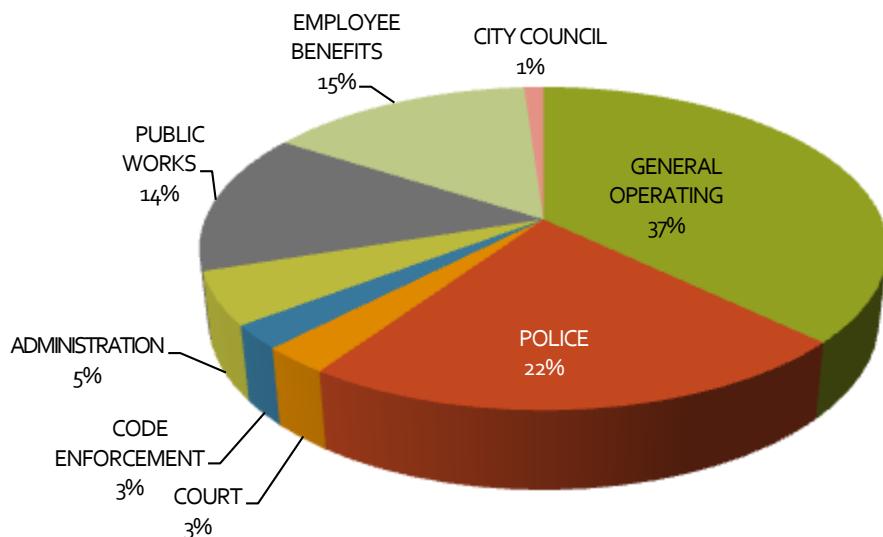
#### Reserves (3 year View)

During Governing Body discussions on July 29-30 there was a consensus to hold reserves at no less than the 16.7% minimum (City policy) for three years, but as close to \$1.1 million as possible. In the model proposed, the City will increase the reserve balance by nearly \$130,000 in 2014 in order to be able to maintain as close to the \$1.1 million in reserves over the next three years. The average over the three years is \$1,207,666; however, in 2016 the City will plan to use nearly \$210,000 to stabilize the decline in sales tax revenue from the loss of Wal-Mart.

#### **2014 Budgeted Revenue by Source**



#### **2014 Operating Budget by Department**



	2014	2015	2016	Average over 3 years
Reserves balance	1,290,776	1,271,204	1,061,018	\$1,207,666
% of GF Reserve	27.60%	26.38%	21.35%	

Balancing current expenditures with revenues and ensuring an adequate reserve fund balance is available to address emergencies, changes in economic conditions, or large capital needs are key to sound financial planning. The following Financial Reserves Policy was adopted by the Governing Body in May, 2011:

*The City will strive to maintain total General Fund discretionary reserves equal to two (2) Months of annual General Fund operating expenses.*

*The Reserves will be further subdivided into "traffic light" increments:*

*Red – less than 1 month - no further use of reserves should be made except in dire emergencies or where almost immediate replenishment is assured. Further, priority should be given to increase reserve levels.*

*Yellow Between 1 and 2 Months - caution should be exercised in the use of reserves and only for one-time costs. In addition, consideration should be given to increase reserve levels should resources become available.*

*Green – greater than 2 months - adequate reserve levels have been achieved. Additional resources need not be set aside at this time for economic uncertainties but used to further other City goals.*

*Fund balance, created as a result of actual revenue and expenditure deviations from the budget, will be used to achieve and maintain the City's reserve goals and to balance the next year's budget. Reliance upon fund balance for budget balancing will be managed judiciously, taking into account its volatility and past actual activity.*

In addition to the Reserves Policy, the Governing Body adopted a Non-recurring Revenue Policy in June, 2011 to address how to handle one-time or limited term resources such as proceeds from asset sales, debt refinancing, one-time grants, legal settlements, revenue spikes, budget savings and similar nonrecurring resources shall not be used for current or new and ongoing operating expenses.

*Appropriate uses of one-time resources include building and maintaining the unallocated reserves in the General Fund or other City funds, the early retirement of debt, capital improvement or capital maintenance expenditures and other nonrecurring expenditures.*

*(Sales Tax Funds are considered to be recurring revenue; except the final year of the sales tax if it has an expiration date and is not renewed)*

## FUND DESCRIPTION

**General Fund:** This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in this fund account for most of the day-to-day operations of the City that are financed via sales tax, property tax, and other general revenues. Activities in the General Fund

include general administration, economic development, public safety, development review, parks and public works.

**Bond & Interest Fund:** Used to pay for the general long-term infrastructure debt of the City.

**Special Revenue Funds:** Such funds are used to account for the proceeds of specific revenue sources that are legally or otherwise restricted to expenditures for specified purposes and which therefore cannot be diverted to other uses. The following funds are considered Special Revenue Funds:

*Sales Tax Revenue Funds:*

**Special Street:** Created for the purpose of paying for the repair, maintenance and improvement of streets, curbs and sidewalks located within the City. Revenues generated in this fund come from a retailer's sales tax of one-half of one percent (.5 percent). This fund is referred to as the "27A Fund" of the City.

**Community Center:** Established to pay the cost of the acquisition, maintenance and utilization of the Skyline School. Revenues generated in this fund come from an additional retailer's sales tax in the amount of one-half of one percent (.5 percent). Twenty-five percent (25 percent) of the monies raised from this addition (.5 percent) flow into this fund. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

**Special Infrastructure:** Established to pay the cost of public infrastructure projects including buildings. Revenues generated in this fund come from an additional City Retailers' Sales Tax in the amount of one-fourth of one percent (.25 percent) beginning on April 1, 2003, and ending on March 31, 2013 and renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023. This fund is referred to as the "27D Fund" of the City.

*Other Funds (Special Purpose):*

**Special Highway:** Established to account for motor fuel tax monies sent quarterly from the Kansas State Treasurer's office, which are the Special City and County Highway Funds distributed and computed in compliance with K.S.A 79-3425CC.

**Equipment and Building Reserve:** A fund created to account for the scheduled replacement of capital equipment, vehicles and building infrastructure; financing provided by transfers from other funding sources for the procurement of a capital asset.

**McDonald's/Granada Park/City Hall TIF:** Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall Remodel/Technology updates and Granada Park improvements.

**Bella Roe/Wal-Mart TIF:** A special revenue fund created to account for monies received which are restricted for the purpose of retiring tax increment bonds.

**Valley State Bank TIF:** Created to account for monies received to retire special obligation tax increment revenue bonds.

**Boulevard Apartments TIF:** Established to account for monies received to retire special obligation tax increment revenue bonds.

**Former Pool Area TIF:** Created in order to segregate funds dedicated to the repayment of special obligation tax increment fund bonds issued to fund improvements within the project area.

**TDD #1 - Price Chopper:** Created to establish transportation development district. The District covers all of Lots 1, 3, 4, 5 and 6 and Tract "A", Bella Roe Shopping Center and imposes a 1% sales tax on all businesses located at the Bella Roe Shopping Center with the exception of Lowe's.

**TDD #2 - Lowe's:** Created to establish transportation development district. The District covers all of Lot 2 (Lowe's), Bella Roe Shopping Center and imposes a .5% sales tax.

**CID #1 – Roeland Park Shopping Center:** Created to establish community improvement district that includes all of the Roeland Park Shopping Center, Wal-Mart, CVS and PAD site out parcels and imposes a 1% sales tax.

## BUDGET OVERVIEW – GENERAL FUND

Detail of Increase or Decrease in 2013 projections to 2014 budget.

**1 Beginning Cash** – The amount available from reserves at the end of 2012. The City's actual cash carry forward from 2012 was nearly \$300,000 less than the projected budget, largely due to a decline in municipal court revenue and franchise fees for utilities. Therefore, staff made the following recommendations to reduce expenses in 2013:

- Contracted most mowing projects to a third party provider
- Removed the Purchase of 1 police vehicle (Deputy Chief vehicle)
- Reduced personnel costs/benefits
- Open positions (1 Public Works, 1/2 Admin)
- Reduced contract for IT services
- Reduced maintenance expenses
- Reduced General Fund reserves

**2 Property Taxes** – With the anticipated move of Wal-Mart in 2015, overall sales tax revenues could experience an approximate 40 percent decline -- over 15 percent of the City's overall revenue. In order to maintain the same level of property taxes in 2014, 2015 and 2016, part of the general fund reserve will be used to offset these actual losses once they occur in 2015 and 2016.

**3 Motor Vehicle Tax** – This revenue source comes from the State of Kansas for sale of motor vehicles sales tax. The State provides the projected receipts for 2014 and has presented an increase of approximately 22%.

## Budget Overview - General Fund

	2013 Proj	2014	Inc (Dec)
Beginning Cash	1,191,233	951,594	(239,639) <sup>1</sup>
Intergovernmental Revenue	284,600	284,382	(218)
Property Taxes	1,144,078	1,711,778	567,700 <sup>2</sup>
Motor Vehicle Tax	125,000	153,547	28,547 <sup>3</sup>
City/County Sales & Use Tax	1,118,000	1,110,000	(8,000)
Other Sources	536,664	611,376	74,712 <sup>4</sup>
Licenses And Permits	137,025	137,025	-
Franchise Taxes	495,000	487,000	(8,000)
Court Fines & Forfeitures	339,500	304,442	(35,058) <sup>5</sup>
Interest Income	300	300	-
Special Assessments	5,700	5,700	-
<b>Total Revenues</b>	<b>5,377,099</b>	<b>5,757,144</b>	<b>380,045</b>
Transfers In	205,740	210,465	4,725
<b>Total Resources</b>	<b>5,582,839</b>	<b>5,967,609</b>	<b>384,770</b>
Personnel Costs	2,161,310	2,223,125	61,815 <sup>6</sup>
Contractual Services	1,246,900	1,369,257	122,357 <sup>7</sup>
Commodities	146,650	146,850	200
Education/Travel/Training	23,700	22,450	(1,250)
Health & Welfare	23,530	23,530	-
Other Charges	155,215	277,955	122,740 <sup>8</sup>
Pool Operations	380,740	390,466	9,726
Capital Outlay	8,200	3,200	(5,000)
Debt Redemption	-	-	-
<b>Total Expenditures</b>	<b>4,146,245</b>	<b>4,456,833</b>	<b>362,788</b>
Reserves	951,594	1,290,776	339,182 <sup>9</sup>
Transfers Out	485,000	220,000	(265,000) <sup>10</sup>
<b>Total Appropriations</b>	<b>5,582,839</b>	<b>5,967,609</b>	<b>384,770</b>

**4 Other Sources**- This category includes the receipts from leases and assessments for services to provide weekly residential solid waste collection and the City Leaf Program. This category increased due to assessing the full cost associated with the City's Leaf Pickup program on the solid waste fee.

**5 Court Fines & Forfeitures**- Revenues collected from items such as traffic tickets. The 2014 projected number is based on the previous three year trend of actual collections. The City began turning over unpaid fines to a collection agency in July 2013. Individuals who have a fine imposed by the Roeland Park Municipal Court and have not paid those finds will be sent to a collection service.

**6 Personnel Costs**- Includes restoring a full year funding for a police officer position which was only partially funded in 2013 since the officer was deployed overseas as part of his military service. This number also includes \$8,200 to offset a decision by the Kansas Legislature to mandate a greater employee contribution for KPERS/KPF, thereby decreasing City employee take-home pay.

**7 Contractual Services**- Includes an increase to cover the cost of contracting out most mowing projects to a third party, allowing Public Works staff to perform more in-house street maintenance work, sidewalk repairs and storm water/rain garden maintenance.

**8 Other Charges** – Includes an expense associated with a loss of property tax revenue which is paid directly to the Tax Increment Financing Funds, and therefore a loss to the City. This is a budgeted offsetting expense to balance the property tax revenues actually received in the general fund.

**9 Reserves & Contingency** -- Increases in 2014 will be used to even out the loss of revenue with the anticipated move of Wal-Mart in 2015. The sales tax revenues could experience a 40 percent decline -- or over 15 percent of the City's overall revenue -- with the departure of Wal-Mart and the impacts on surrounding businesses. In order to preserve the same level of property taxes in 2014, 2015 and 2016, part of the general fund reserve would have to be used to offset the actual losses once they occur in 2015 and 2016.

**10 Transfers Out** – The decrease in the transfers is associated with a budget expense for the Roe Boulevard curb, gutter and sidewalk Capital Improvement Project, which was completed during 2013. The City budgeted to pay cash, rather than debt finance this project.

## 2013 MILL RATES TO 2014 BUDGET

Property Tax Calculation Example:

Market Value of Home: \$134,406

Mill Rate (estimated): 33.428

Assessed Valuation: \$15,457

To determine the assessed valuation, multiply the market value of your home by 11.5%. ( $\$134,406 \times 11.5\%$ )

**Annual Tax Liability for City Services: \$516.69**

To calculate the annual tax bill, multiply the assessed valuation by the mill rate and divide the result by 1,000. ( $\$15,457 \times 33.428/1000$ )

**Monthly Expense for City Services: \$43.06**

To determine the monthly tax expense for City services, divide the tax liability by 12 months.



## Effective Tax Rate - Residential Property

Fair Market Value of Home	Assessed Value 11.50%	Current Annual City Tax with Mill of <b>25.812</b>	Proposed City Mill of <b>33.428</b>	Increase Per Year	Increase Per Month
\$75,000	8,625	222.63	288.32	65.69	5.47
\$80,000	9,200	237.47	307.54	70.07	5.84
\$85,000	9,775	252.31	326.76	74.45	6.20
\$90,000	10,350	267.15	345.98	78.83	6.57
\$95,000	10,925	282.00	365.20	83.20	6.93
\$100,000	11,500	296.84	384.42	87.58	7.30
\$105,000	12,075	311.68	403.64	91.96	7.66
\$110,000	12,650	326.52	422.86	96.34	8.03
\$115,000	13,225	341.36	442.09	100.72	8.39
\$120,000	13,800	356.21	461.31	105.10	8.76
<b>\$125,000</b>	<b>14,375</b>	<b>371.05</b>	<b>480.53</b>	<b>109.48</b>	<b>9.12</b>
\$130,000	14,950	385.89	499.75	113.86	9.49
\$140,000	16,100	415.57	538.19	122.62	10.22
<b>\$145,000</b>	<b>16,675</b>	<b>430.42</b>	<b>557.41</b>	<b>127.00</b>	<b>10.58</b>
\$150,000	17,250	445.26	576.63	131.38	10.95
\$155,000	17,825	460.10	595.85	135.76	11.31
\$160,000	18,400	474.94	615.08	140.13	11.68
\$165,000	18,975	489.78	634.30	144.51	12.04
\$170,000	19,550	504.62	653.52	148.89	12.41
\$175,000	20,125	519.47	672.74	153.27	12.77
\$180,000	20,700	534.31	691.96	157.65	13.14
\$185,000	21,275	549.15	711.18	162.03	13.50
\$190,000	21,850	563.99	730.40	166.41	13.87
\$195,000	22,425	578.83	749.62	170.79	14.23
\$200,000	23,000	593.68	768.84	175.17	14.60
\$205,000	23,575	608.52	788.07	179.55	14.96
\$210,000	24,150	623.36	807.29	183.93	15.33
\$215,000	24,725	638.20	826.51	188.31	15.69

## General Fund Summary by Department

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
101 GENERAL OPERATING	\$ 5,283,671	\$ 5,686,266	\$ 5,240,839	\$ 5,652,744
103 COURT	\$ 273,527	\$ 342,000	\$ 342,000	\$ 314,865
<b>1-REVENUES Total</b>	<b>5,557,198</b>	<b>6,028,266</b>	<b>5,582,839</b>	<b>5,967,609</b>
<b>2-EXPENDITURES</b>				
101 GENERAL OPERATING	\$ 1,593,722	\$ 3,152,944	\$ 1,930,958	\$ 3,027,169
102 POLICE	\$ 1,085,131	\$ 1,129,732	\$ 1,090,732	\$ 1,047,100
103 COURT	\$ 130,175	\$ 134,340	\$ 134,340	\$ 128,655
104 CODE ENFORCEMENT	\$ 103,087	\$ 112,010	\$ 101,010	\$ 111,930
105 ADMINISTRATION	\$ 279,924	\$ 267,420	\$ 219,245	\$ 246,645
106 PUBLIC WORKS	\$ 320,458	\$ 466,200	\$ 437,200	\$ 661,000
107 EMPLOYEE BENEFITS	\$ 663,741	\$ 713,000	\$ 665,000	\$ 694,600
108 CITY COUNCIL	\$ 51,355	\$ 52,620	\$ 52,760	\$ 50,510
<b>2-EXPENDITURES Total</b>	<b>4,227,593</b>	<b>6,028,266</b>	<b>4,631,245</b>	<b>5,967,609</b>

# All Funds Summary - Proposed Transfers

		2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>					
4810 TRANSFER FROM 27B FUND	570,309	-	-	-	-
4850 TRANSFER FROM 27D FUND	152,904	205,740	205,740	210,465	
<b>100 - GENERAL FUND Total</b>	<b>723,213</b>	<b>205,740</b>	<b>205,740</b>	<b>210,465</b>	
4830 TRANSFER FROM 27A FUND	638,750	555,000	555,000	555,000	
4840 TRANSFER FROM GENERAL FUND	-	370,000	370,000	-	
<b>200 - BOND AND INTEREST FUND Total</b>	<b>638,750</b>	<b>925,000</b>	<b>925,000</b>	<b>555,000</b>	
4840 TRANSFER FROM GENERAL FUND	103,000	140,000	115,000	220,000	
4860 TRANSFER FROM SPECIAL HIGHWAY	4,000	60,000	70,000	70,000	
4870 TRANSFER FROM 27C FUND	89,000	66,000	85,000	59,500	
<b>360 - EQUIPMENT &amp; BLDG.RESERVE FUND Total</b>	<b>196,000</b>	<b>266,000</b>	<b>270,000</b>	<b>349,500</b>	
4840 TRANSFER FROM GENERAL FUND	20,000	-	-	-	
<b>420 - CID#1 - ROELAND PARK SHOPPING CENTER Total</b>	<b>20,000</b>	-	-	-	
4850 TRANSFER FROM 27D FUND	8,312	-	-	-	0
4855 TRANSFER FROM OTHER FUND	50,271	-	-	-	0
<b>650 - RC12-018 STORMWATER Total</b>	<b>58,583</b>	-	-	-	0
<b>1-REVENUES Total</b>	<b>1,636,546</b>	<b>1,396,740</b>	<b>1,400,740</b>	<b>1,114,965</b>	
<b>2-EXPENDITURES</b>					
5801 TRANSFER OF FUNDS	-	370,000	370,000	-	-
5809 TRANSFER TO EQUIPRESERVE FND	15,000	65,000	65,000	135,000	
5825 TRANSFER TO EQUIP RESERV FUND	138,271	75,000	50,000	85,000	
<b>100 - GENERAL FUND Total</b>	<b>153,271</b>	<b>510,000</b>	<b>485,000</b>	<b>220,000</b>	
5809 TRANSFER TO EQUIPRESERVE FND	4,000	60,000	70,000	70,000	
<b>250 - SPECIAL HIGHWAY FUND Total</b>	<b>4,000</b>	<b>60,000</b>	<b>70,000</b>	<b>70,000</b>	
5818 TRANSFER TO BOND & INTFUND	638,750	555,000	555,000	555,000	
<b>270 - SPECIAL STREET FUND 27 - A Total</b>	<b>638,750</b>	<b>555,000</b>	<b>555,000</b>	<b>555,000</b>	
5802 TRANSFER TO GENERAL FUND	570,309	-	-	-	
<b>280 - SPECIAL STREET FUND 27 - B Total</b>	<b>570,309</b>	-	-	-	
5825 TRANSFER TO EQUIP RESERV FUND	89,000	54,500	85,000	59,500	
<b>290 - SPECIAL STREET FUND 27 - C (COMMUNITY CENTER)</b>	<b>89,000</b>	<b>54,500</b>	<b>85,000</b>	<b>59,500</b>	
5802 TRANSFER TO GENERAL FUND	152,904	205,740	205,740	210,465	
5831 TRANSFER TO CAP PROJ FUND	8,312	-	-	-	
<b>300 - SPECIAL INFRASTRUCTURE 27-D Total</b>	<b>161,216</b>	<b>205,740</b>	<b>205,740</b>	<b>210,465</b>	
<b>2-EXPENDITURES Total</b>	<b>1,616,546</b>	<b>1,385,240</b>	<b>1,400,740</b>	<b>1,114,965</b>	

## Budget Summary General Fund - Revenues

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
1010 CASH	377,858	1,509,003	1,191,233	951,594
<b>00-CASH AND CASH EQUIVALENTS Total</b>	<b>377,858</b>	<b>1,509,003</b>	<b>1,191,233</b>	<b>951,594</b>
4020 RECREATIONAL VEHICLE TAX	501	500	500	522
4040 HEAVY TRUCKS TAX	425	500	500	260
4070 PERSONAL PROPERTY TAX-DELIQUEN	710	100	100	100
4030 CITY/COUNTY ALCOHOL DISTRIB	1,563	1,000	1,500	1,500
4120 COUNTY JAIL TAX	142,136	139,000	141,000	141,000
4130 SAFETY SALES TAX	142,136	139,000	141,000	141,000
<b>02-INTERGOVERNMENTAL REVENUE Total</b>	<b>287,470</b>	<b>280,100</b>	<b>284,600</b>	<b>284,382</b>
4050 AD VALOREM TAX	999,494	1,288,434	1,135,078	1,702,778
4080 REAL PROPERTY TAX - DELINQUENT	9,255	11,000	9,000	9,000
<b>03-PROPERTY TAXES Total</b>	<b>1,008,749</b>	<b>1,299,434</b>	<b>1,144,078</b>	<b>1,711,778</b>
4060 MOTOR VEHICLE TAX	127,350	122,000	125,000	153,547
<b>05-MOTOR VEHICLE TAX Total</b>	<b>127,350</b>	<b>122,000</b>	<b>125,000</b>	<b>153,547</b>
4110 CITY/COUNTY SALES & USE TAX	568,541	558,000	568,000	565,000
4115 SALES TAX 27B (28 FUND)	98,648	525,000	550,000	545,000
<b>06-CITY/COUNTY SALES &amp; USE TAX Total</b>	<b>667,189</b>	<b>1,083,000</b>	<b>1,118,000</b>	<b>1,110,000</b>
4710 APT TOWER LEASE PAYMENT	19,441	19,589	19,589	19,980
4713 VOICESTREAM WIRELESS PAYMENT	19,441	19,589	19,589	19,981
4716 CLEARWIRE TOWER LEASE PAYMT	19,441	19,589	19,589	19,981
4720 PLANS & SPEC'S	11,250	1,500	1,500	1,500
4725 POLICE REPORTS	1,149	1,500	1,500	1,500
4755 3RD FLOOR LEASE REVENUES	10,405	-	-	-
4760 COMMUNITY EVENTS SPONSORSHIP	100	-	-	-
4766 AIRP SPONSORSHIP	110	-	-	-
4768 SERVICE LINE AGREEMENT	2,240	-	-	-
4770 SOLID WASTE AGREEMENT	427,384	428,116	428,116	494,730
4772 WESTWOOD CODES ADMIN	1,484	-	1,000	-
4775 RPPOA CONTRACT	31,875	32,831	32,831	32,831
4780 SALES OF ASSETS	832,328	-	-	-
4785 ADMINISTRATIVE FEE REIMBSMNT	20,880	450	450	450
4795 MISCELLANEOUS	63,952	10,000	10,000	10,000
4435 BOND RECEIPTS	660	-	-	-
4440 ALCOHOL/DRUG STATE REIMB	300	2,500	2,500	10,423
<b>07-OTHER-SOURCES Total</b>	<b>1,462,440</b>	<b>535,664</b>	<b>536,664</b>	<b>611,376</b>
4210 STREET CUTTING PERMIT	1,200	1,500	1,500	1,500
4215 BUILDING PERMIT	39,481	40,000	40,000	40,000
4220 ELECTRICAL PERMIT	3,014	2,800	2,800	2,800
4225 MECHANICAL PERMIT	5,145	3,500	3,500	3,500
4230 PLUMBING PERMIT	3,475	1,000	1,000	1,000
4232 EXCAVATING PERMIT	103	-	-	-
4235 GARAGE SALE PERMIT	1,510	1,000	1,000	1,000
4240 SIGN PERMIT	100	1,000	1,000	1,000
4245 CEREAL MALT BEVERAGE LICENSE	(625)	225	225	225
4250 ANIMAL LICENSES	8,160	12,000	12,000	12,000
4255 HOME OCCUPATIONAL LICENSES	2,043	1,800	2,000	2,000
4260 RENTAL LICENSES	31,921	37,000	32,000	32,000
4265 BUSINESS OCCUPATIONAL LICENSES	40,793	46,000	40,000	40,000
<b>08-LICENSES AND PERMITS Total</b>	<b>136,320</b>	<b>147,825</b>	<b>137,025</b>	<b>137,025</b>

## Budget Summary General Fund - Revenues

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
4310 FRANCHISE TAX - ELECTRIC	266,016	257,000	262,000	267,000
4320 FRANCHISE TAX - GAS	96,392	127,000	111,000	100,000
4330 FRANCHISE TAX - TELEPHONE	14,647	14,000	12,000	10,000
4340 FRANCHISE TAX - TELECABLE	93,406	80,000	90,000	90,000
4350 FRANCHISE TAX - VIDEO	18,022	22,000	20,000	20,000
<b>09-FRANCHISE TAXES Total</b>	<b>488,483</b>	<b>500,000</b>	<b>495,000</b>	<b>487,000</b>
4410 FINE	221,046	290,000	290,000	251,121
4415 COURT COSTS	32,001	42,000	42,000	16,938
4420 STATE FEES	19,520	-	-	30,189
4430 BOND FORFEITS	-	7,500	7,500	6,194
<b>10-FINES &amp; FORFEITURES Total</b>	<b>272,567</b>	<b>339,500</b>	<b>339,500</b>	<b>304,442</b>
4510 INTEREST ON INVESTMENT	209	300	300	300
<b>11-INTEREST ON INVESTMENT Total</b>	<b>209</b>	<b>300</b>	<b>300</b>	<b>300</b>
4610 SPECIAL ASSESSMENTS	5,350	5,700	5,700	5,700
<b>12-SPECIAL ASSESSMENTS Total</b>	<b>5,350</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>
4810 TRANSFER FROM 27B FUND	570,309	-	-	-
4850 TRANSFER FROM 27D FUND	152,904	205,740	205,740	210,465
<b>13-TRANSFERS-IN Total</b>	<b>723,213</b>	<b>205,740</b>	<b>205,740</b>	<b>210,465</b>
<b>Grand Total</b>	<b>5,557,198</b>	<b>6,028,266</b>	<b>5,582,839</b>	<b>5,967,609</b>

## General Fund Expenses by Department (Category)

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
101 GENERAL OPERATING				
02-CONTRACTUAL SERVICES	1,017,838	934,388	996,388	976,597
03-COMMODITIES	5,097	7,500	7,500	7,500
05-EDUCATION/TRAINING	361	-	-	-
07-UTILITY ASSISTANCE	23,530	23,530	23,530	23,530
08-OTHER-CHARGES	144,768	211,800	87,800	203,300
09-REDEVELOPMENT USES	5,729	-	-	-
10-RESERVE	-	1,159,986	-	1,290,776
12-POOL OPERATIONS	381,399	380,740	380,740	390,466
15-TRANSFERS-OUT	15,000	435,000	435,000	135,000
<b>101 GENERAL OPERATING Total</b>	<b>1,593,722</b>	<b>3,152,944</b>	<b>1,930,958</b>	<b>3,027,169</b>
102 POLICE				
01-PERSONAL SERVICES	856,738	891,000	877,000	839,000
02-CONTRACTUAL SERVICES	97,853	111,432	111,432	104,500
03-COMMODITIES	65,150	59,500	59,500	59,500
05-EDUCATION/TRAINING	10,746	8,000	8,000	5,000
08-OTHER-CHARGES	4,644	9,800	9,800	9,100
15-TRANSFERS-OUT	50,000	50,000	25,000	30,000
<b>102 POLICE Total</b>	<b>1,085,131</b>	<b>1,129,732</b>	<b>1,090,732</b>	<b>1,047,100</b>
103 COURT				
01-PERSONAL SERVICES	62,033	62,940	62,940	63,335
02-CONTRACTUAL SERVICES	8,482	18,600	18,600	16,780
03-COMMODITIES	1,337	1,200	1,200	1,200
05-EDUCATION/TRAINING	22	200	200	200
08-OTHER-CHARGES	58,301	51,400	51,400	47,140
<b>103 COURT Total</b>	<b>130,175</b>	<b>134,340</b>	<b>134,340</b>	<b>128,655</b>
104 CODE ENFORCEMENT				
01-PERSONAL SERVICES	97,837	103,650	95,500	104,520
02-CONTRACTUAL SERVICES	402	2,060	610	610
03-COMMODITIES	1,679	1,500	2,200	2,100
05-EDUCATION/TRAINING	2,120	3,000	1,000	3,000
08-OTHER-CHARGES	320	600	500	500
13-CAPITAL OUTLAY	729	1,200	1,200	1,200
<b>104 CODE ENFORCEMENT Total</b>	<b>103,087</b>	<b>112,010</b>	<b>101,010</b>	<b>111,930</b>
105 ADMINISTRATION				
01-PERSONAL SERVICES	199,665	234,450	194,250	215,250
02-CONTRACTUAL SERVICES	11,901	16,970	9,870	10,270
03-COMMODITIES	2,440	3,500	2,550	5,550
05-EDUCATION/TRAINING	9,926	8,000	8,000	10,000
08-OTHER-CHARGES	5,721	3,500	3,575	3,575
13-CAPITAL OUTLAY	-	1,000	1,000	2,000
15-TRANSFERS-OUT	50,271	-	-	-
<b>105 ADMINISTRATION Total</b>	<b>279,924</b>	<b>267,420</b>	<b>219,245</b>	<b>246,645</b>
106 PUBLIC WORKS				
01-PERSONAL SERVICES	143,859	249,700	219,700	259,500
02-CONTRACTUAL SERVICES	86,045	104,500	110,000	260,500
03-COMMODITIES	51,795	84,200	73,700	71,000
05-EDUCATION/TRAINING	312	2,000	2,000	2,000
08-OTHER-CHARGES	447	800	800	13,000
13-CAPITAL OUTLAY	-	-	6,000	-
15-TRANSFERS-OUT	38,000	25,000	25,000	55,000
<b>106 PUBLIC WORKS Total</b>	<b>320,458</b>	<b>466,200</b>	<b>437,200</b>	<b>661,000</b>

## General Fund Expenses by Department (Category)

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
107 EMPLOYEE BENEFITS				
01-PERSONAL SERVICES	663,741	713,000	665,000	694,600
<b>107 EMPLOYEE BENEFITS Total</b>	<b>663,741</b>	<b>713,000</b>	<b>665,000</b>	<b>694,600</b>
108 CITY COUNCIL				
01-PERSONAL SERVICES	45,770	46,920	46,920	46,920
04-MAYORS EXPENSES	(297)	1,000	1,000	1,000
05-EDUCATION/TRAINING	5,542	4,500	4,500	2,250
08-OTHER-CHARGES	340	200	340	340
<b>108 CITY COUNCIL Total</b>	<b>51,355</b>	<b>52,620</b>	<b>52,760</b>	<b>50,510</b>
<b>Grand Total</b>	<b>4,227,593</b>	<b>6,028,266</b>	<b>4,631,245</b>	<b>5,967,609</b>

## General Fund Expenses Detail- By Department

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>2-EXPENDITURES</b>				
<b>101 GENERAL OPERATING</b>				
5121 FRANCHISE EXP-S T LITE&TRF SIG	277,482	245,000	280,000	285,000
5201 ELECT, GAS, SEWER & WATER	37,166	33,000	33,000	33,000
5202 TELEPHONE	9,198	6,000	9,000	6,000
5203 PRINTING & ADVERTISING	(348)	2,500	1,200	1,200
5204 LEGAL PRINTING	1,904	1,500	1,500	1,500
5205 POSTAGE & MAILING PERMITS	5,212	8,000	6,000	6,000
5206 TRAVEL EXPENSE & TRAINING	361	-	-	-
5208 NEWLETTER	4,821	4,500	4,800	4,800
5210 MAINTENACE AND REPAIR BUILDING	1,062	12,000	3,000	3,000
5211 MAINTENACE & REPAIR EQUIPMENT	3,280	7,000	4,000	4,000
5212 HOME REPAIR & UTILITY ASST	15,000	15,000	15,000	15,000
5213 AUDIT FEE'S	36,400	46,000	32,500	33,800
5214 OTHER CONTRACTUAL SERVICES	61,513	50,000	60,000	60,000
5215 CITY ATTORNEY	78,424	85,000	85,000	85,000
5216 SPECIAL PROSECUTOR FEES	2,849	1,500	4,000	4,000
5229 WORKSHOP MEALS	38	-	-	-
5230 ART COMMISSIONER	1,100	1,200	1,200	1,200
5232 UNITED COMMUNITY SERVICES	3,530	3,530	3,530	3,530
5240 EQUIPMENT RENTAL	409	-	-	-
5272 SOLID WASTE CONTRACT	462,430	395,341	395,341	406,750
5301 OFFICE SUPPLIES	2,416	5,000	5,000	5,000
5304 JANITORIAL SUPPLIES	2,776	2,500	2,500	2,500
5308 CLOTHING & UNIFORMS	(95)	-	-	-
5401 INSURANCE & SURETY BONDS	29,232	38,000	33,000	33,000
5405 DUES, SUBSCRIPTIONS, & BOOKS	8,037	14,000	14,000	14,000
5406 ELECTIONS - CITY	4,471	12,000	20,000	8,000
5407 PUBLIC RELATIONS	669	2,000	3,000	3,000
5408 MISC CHARGES	6,270	5,000	7,000	7,000
5421 JO CO HOME REPAIR	5,000	5,000	5,000	5,000
5427 PROPERTY TAX PAYMENTS	874	1,800	1,800	1,800
5510 COMMUNITY EVENTS	739	2,500	2,500	-
5511 FIREWORKS	2,000	2,000	2,000	2,500
5512 TRANSIT	-	1,500	1,500	1,500
5515 STF/BMP GRANT EXPENSES	75	-	-	-
5516 PLAN UPDATES	-	-	40,000	-
5524 RPPOA COMMON AREA EXPENSES	32,861	33,847	33,847	33,847
5600 LEASE/PURCHASE-POOL	166,500	171,000	171,000	180,000
5605 LEASE/PURCHASE POOL INTEREST	38,070	34,740	34,740	30,466
5626 ROE BLVD - STREETSCAPE DESIGN	-	-	-	5,000
5751 TIF FUND EXPENDITURE	-	130,000	-	130,000
5756 GENERAL RESERVE	-	1,159,986	-	1,290,776
5758 POOL OPERATIONS	154,736	150,000	155,000	160,000
5766 POOL EQUIPMENT	22,093	25,000	20,000	20,000
5770 DEVELOPMENT EXP - CCG	5,729	-	-	-
5801 TRANSFER OF FUNDS	-	370,000	370,000	-
5809 TRANSFER TO EQUIPRESERVE FND	15,000	65,000	65,000	135,000
5813 COMPUTER SYSTEM R&M	3,078	5,000	5,000	5,000
5819 HISTORIC GREEN	71,360	-	-	-
5820 TRANSFER TO 51 FUND	20,000	-	-	-
<b>101 GENERAL OPERATING Total</b>	<b>1,593,722</b>	<b>3,152,944</b>	<b>1,930,958</b>	<b>3,027,169</b>

## General Fund Expenses Detail- By Department

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>102 POLICE</b>				
5101 SALARIES - REGULAR	779,897	819,000	805,000	767,000
5102 SALARIES - OVERTIME	60,822	57,000	57,000	57,000
5104 SALARIES - PART-TIME	16,019	15,000	15,000	15,000
5202 TELEPHONE	9,020	10,000	10,000	10,000
5203 PRINTING & ADVERTISING	2,208	2,000	2,000	2,000
5204 LEGAL PRINTING	10	-	-	-
5205 POSTAGE & MAILING PERMITS	81	2,000	2,000	1,000
5206 TRAVEL EXPENSE & TRAINING	10,746	8,000	8,000	5,000
5207 MEDICAL EXPENSE & DRUG TESTING	2,579	1,000	1,000	1,000
5210 MAINTENACE AND REPAIR BUILDING	55	-	-	100
5211 MAINTENACE & REPAIR EQUIPMENT	7,166	10,000	10,000	8,000
5214 OTHER CONTRACTUAL SERVICES	7,990	14,000	14,000	10,000
5224 LAUNDRY SERVICE	2,331	2,000	2,000	2,000
5238 ANIMAL CONTROL	52,367	55,000	55,000	55,000
5240 EQUIPMENT RENTAL	409	432	432	400
5260 VEHICLE MAINTENACE	13,637	15,000	15,000	15,000
5301 OFFICE SUPPLIES	409	3,000	3,000	3,000
5302 MOTOR FUELS & LUBRICANTS	38,035	42,000	42,000	42,000
5306 MATERIALS	2,261	2,000	2,000	2,000
5307 OTHER COMMODITIES	16,968	4,000	4,000	4,000
5308 CLOTHING & UNIFORMS	5,200	5,000	5,000	5,000
5309 AMUNITION	1,701	2,000	2,000	2,000
5310 TRAINING SUPPLIES	576	1,500	1,500	1,500
5401 INSURANCE & SURETY BONDS	75	300	300	100
5405 DUES, SUBSCRIPTIONS, & BOOKS	1,922	2,000	2,000	2,000
5408 MISC CHARGES	418	1,500	1,500	1,000
5452 COMMUNITY POLICING	195	1,000	1,000	1,000
5814 COMPUTER SOFTWARE	2,034	5,000	5,000	5,000
5825 TRANSFER TO EQUIP RESERV FUND	50,000	50,000	25,000	30,000
<b>102 POLICE Total</b>	<b>1,085,131</b>	<b>1,129,732</b>	<b>1,090,732</b>	<b>1,047,100</b>
<b>103 COURT</b>				
5101 SALARIES - REGULAR	38,776	39,500	39,500	39,895
5102 SALARIES - OVERTIME	817	1,000	1,000	1,000
5108 SALARIES - JUDGE	12,240	12,240	12,240	12,240
5109 SALARIES - PROSECUTOR	10,200	10,200	10,200	10,200
5202 TELEPHONE	120	-	-	180
5203 PRINTING & ADVERTISING	130	400	400	400
5205 POSTAGE & MAILING PERMITS	-	1,000	1,000	-
5206 TRAVEL EXPENSE & TRAINING	22	200	200	200
5209 PROFESSIONAL SERVICES	2,572	10,000	10,000	10,000
5211 MAINTENACE & REPAIR EQUIPMENT	-	200	200	200
5214 OTHER CONTRACTUAL SERVICES	1,600	1,000	1,000	1,000
5227 PRISONER CARE	4,060	6,000	6,000	5,000
5228 FEES DUE STATE OF KANSAS	33,453	30,000	30,000	29,054
5301 OFFICE SUPPLIES	1,337	1,000	1,000	1,000
5308 CLOTHING & UNIFORMS	-	200	200	200
5405 DUES, SUBSCRIPTIONS, & BOOKS	762	400	400	400
5408 MISC CHARGES	-	1,500	1,500	200
5814 COMPUTER SOFTWARE	2,796	7,000	7,000	5,000
5816 SPECIAL LAW ENFORCEMENT EXPNS	21,155	10,000	10,000	-
5821 ALCOHOL/DRUG STATE FEES	135	2,500	2,500	12,486
<b>103 COURT Total</b>	<b>130,175</b>	<b>134,340</b>	<b>134,340</b>	<b>128,655</b>

## General Fund Expenses Detail- By Department

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>104 CODE ENFORCEMENT</b>				
5101 SALARIES - REGULAR	96,641	102,000	94,000	103,020
5102 SALARIES - OVERTIME	1,196	1,650	1,500	1,500
5202 TELEPHONE	402	360	360	360
5203 PRINTING & ADVERTISING	-	200	-	-
5205 POSTAGE & MAILING PERMITS	-	1,000	-	-
5206 TRAVEL EXPENSE & TRAINING	2,120	3,000	1,000	3,000
5260 VEHICLE MAINTENACE	-	500	250	250
5301 OFFICE SUPPLIES	-	100	100	100
5302 MOTOR FUELS & LUBRICANTS	1,679	1,200	2,000	2,000
5307 OTHER COMMODITIES	-	100	-	-
5314 PHOTO SUPPLIES & PROCESSING	-	100	100	-
5405 DUES, SUBSCRIPTIONS, & BOOKS	320	600	500	500
5503 OFFICE EQUIPMENT	729	1,200	1,200	1,200
<b>104 CODE ENFORCEMENT Total</b>	<b>103,087</b>	<b>112,010</b>	<b>101,010</b>	<b>111,930</b>
<b>105 ADMINISTRATION</b>				
5101 SALARIES - REGULAR	183,420	219,000	185,000	215,000
5102 SALARIES - OVERTIME	503	250	250	250
5104 SALARIES - PART-TIME	15,742	15,200	9,000	-
5202 TELEPHONE	3,394	-	1,320	1,320
5206 TRAVEL EXPENSE & TRAINING	9,926	8,000	8,000	10,000
5207 MEDICAL EXPENSE & DRUG TESTING	-	50	50	50
5209 PROFESSIONAL SERVICES	-	15,720	-	-
5211 MAINTENACE & REPAIR EQUIPMENT	-	200	-	-
5214 OTHER CONTRACTUAL SERVICES	5,108	-	3,000	3,000
5226 CAR ALLOWANCE	3,000	-	5,000	5,400
5240 EQUIPMENT RENTAL	-	500	-	-
5260 VEHICLE MAINTENACE	399	500	500	500
5301 OFFICE SUPPLIES	2,250	2,000	2,000	5,000
5302 MOTOR FUELS & LUBRICANTS	190	500	300	300
5306 MATERIALS	-	500	-	-
5308 CLOTHING & UNIFORMS	-	500	250	250
5401 INSURANCE & SURETY BONDS	75	-	75	75
5405 DUES, SUBSCRIPTIONS, & BOOKS	5,198	3,500	3,500	3,500
5408 MISC CHARGES	17	-	-	-
5503 OFFICE EQUIPMENT	-	1,000	1,000	2,000
5813 COMPUTER SYSTEM R&M	98	-	-	-
5814 COMPUTER SOFTWARE	333	-	-	-
5825 TRANSFER TO EQUIP RESERV FUND	50,271	-	-	-
<b>105 ADMINISTRATION Total</b>	<b>279,924</b>	<b>267,420</b>	<b>219,245</b>	<b>246,645</b>
<b>106 PUBLIC WORKS</b>				
5101 SALARIES - REGULAR	138,394	235,000	202,200	242,000
5102 SALARIES - OVERTIME	2,125	7,500	7,500	7,500
5104 SALARIES - PART-TIME	3,340	7,200	10,000	10,000
5201 ELECT, GAS, SEWER & WATER	21,465	23,000	23,000	23,000
5202 TELEPHONE	3,204	3,500	3,500	3,500
5206 TRAVEL EXPENSE & TRAINING	312	2,000	2,000	2,000
5207 MEDICAL EXPENSE & DRUG TESTING	558	2,000	2,000	2,000
5210 MAINTENACE AND REPAIR BUILDING	3,794	10,000	5,000	5,000
5211 MAINTENACE & REPAIR EQUIPMENT	19,320	23,000	20,000	20,000
5214 OTHER CONTRACTUAL SERVICES	2,751	4,000	27,000	28,000
5217 CONTRACTUAL SERVICES-STORM DIS	-	-	2,500	-
5221 MAINTENANCE & REPAIR STREETS	779	6,000	-	150,000
5240 EQUIPMENT RENTAL	-	3,000	-	-
5260 VEHICLE MAINTENACE	9,434	15,000	12,000	12,000

## General Fund Expenses Detail- By Department

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
5301 OFFICE SUPPLIES	185	3,000	3,000	3,000
5302 MOTOR FUELS & LUBRICANTS	23,444	31,000	31,000	31,000
5304 JANITORIAL SUPPLIES	1,230	2,500	2,500	2,500
5305 TRAFFIC CONTROL SIGNS	4,798	6,000	6,000	6,000
5306 MATERIALS	1,726	10,000	5,000	5,000
5308 CLOTHING & UNIFORMS	1,785	2,200	2,200	4,000
5312 LEAF PROGRAM DISPOSAL FEES	24,740	15,000	15,000	17,000
5318 TOOLS	406	4,000	4,000	4,000
5320 GROUNDS MAINTENANCE	18,221	25,500	20,000	15,500
53XX TREE MAINTENANCE	-	-	-	10,000
5405 DUES, SUBSCRIPTIONS, & BOOKS	421	800	800	1,000
5408 MISC CHARGES	26	-	-	-
5814 COMPUTER SOFTWARE	-	-	-	2,000
5825 TRANSFER TO EQUIP RESERV FUND	38,000	25,000	25,000	55,000
5833 PUBLIC WORKS BLDG STUDY	-	-	6,000	-
<b>106 PUBLIC WORKS Total</b>	<b>320,458</b>	<b>466,200</b>	<b>437,200</b>	<b>661,000</b>
<b>107 EMPLOYEE BENEFITS</b>				
5122 FICA CITY CONTRIBUTION	121,653	119,500	116,000	117,000
5123 KPERS CITY CONTRIBUTION	52,177	68,600	57,000	70,000
5124 KS UNEMPLOYMENT INSURANCE	1,988	1,600	1,700	2,000
5125 WORKER'S COMPENSATION	44,710	48,000	46,000	46,000
5126 HEALTH INSURANCE	318,288	327,000	278,000	278,000
5127 HEALTH SAVINGS ACCOUNT	-	-	22,000	22,000
5130 CITY PAID LIFE INS POLICY	1,249	1,300	1,300	1,600
5131 KP&F CITY CONTRIBUTION	123,676	147,000	143,000	158,000
<b>107 EMPLOYEE BENEFITS Total</b>	<b>663,741</b>	<b>713,000</b>	<b>665,000</b>	<b>694,600</b>
<b>108 CITY COUNCIL</b>				
5103 SALARIES - ELECTED OFFICIALS	45,770	46,920	46,920	46,920
5206 TRAVEL EXPENSE & TRAINING	5,542	4,500	4,500	2,250
5402 MAYOR EXPENSES	(297)	1,000	1,000	1,000
5405 DUES, SUBSCRIPTIONS, & BOOKS	340	200	340	340
<b>108 CITY COUNCIL Total</b>	<b>51,355</b>	<b>52,620</b>	<b>52,760</b>	<b>50,510</b>
<b>2-EXPENDITURES Total</b>	<b>4,227,593</b>	<b>6,028,266</b>	<b>4,631,245</b>	<b>5,967,609</b>

# Budget Summary All Funds

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
200 - BOND AND INTEREST FUND	3,619,498	1,893,424	1,893,424	1,549,869
250 - SPECIAL HIGHWAY FUND	182,071	170,000	198,870	176,100
270 - SPECIAL STREET FUND 27 - A	737,168	705,778	720,658	825,778
280 - SPECIAL STREET FUND 27 - B	570,309	-	-	-
290 - SPECIAL STREET FUND 27 - C (COMMUNITY CENTE	210,769	175,000	205,500	180,000
300 - SPECIAL INFRASTRUCTURE 27-D	658,842	395,428	439,516	523,776
360 - EQUIPMENT & BLDG.RESERVE FUND	240,815	407,350	361,013	349,500
370 - TIF 1A/B - BELLA ROE/WALMART	463,073	477,000	501,223	477,000
400 - TDD#1-PRICE CHOPPER	340,903	387,062	387,062	393,550
410 - TDD#2-LOWES	130,781	147,676	147,676	149,344
420 - CID#1 - ROELAND PARK SHOPPING CENTER	20,000	-	383,527	762,276
450 - TIF 2A/D - MCDONALDS/CITY HALL	1,663,894	319,752	447,016	344,496
480 - TIF 2C - VALLEY STATE BANK	48,393	56,250	52,393	50,000
490 - TIF 3A - BOULEVARD APTS	96,562	67,097	95,561	139,959
510 - TIF 3C - OLD POOL AREA	323,871	367,197	357,454	377,454
520 - ROELAND PARK PROP. OWNERS ASSOCIATION	39,711	41,682	41,641	33,847
<b>1-REVENUES Total</b>	<b>9,346,660</b>	<b>5,610,696</b>	<b>6,232,534</b>	<b>6,332,949</b>
<b>2-EXPENDITURES</b>				
200 - BOND AND INTEREST FUND	3,051,286	1,893,424	1,466,304	1,549,869
250 - SPECIAL HIGHWAY FUND	159,420	170,000	192,770	176,100
270 - SPECIAL STREET FUND 27 - A	723,147	705,778	614,880	825,778
280 - SPECIAL STREET FUND 27 - B	570,309	-	-	-
290 - SPECIAL STREET FUND 27 - C (COMMUNITY CENTE	179,675	175,000	205,500	180,000
300 - SPECIAL INFRASTRUCTURE 27-D	567,645	395,428	270,740	523,776
360 - EQUIPMENT & BLDG.RESERVE FUND	149,802	413,164	361,013	349,500
370 - TIF 1A/B - BELLA ROE/WALMART	428,514	477,000	501,223	477,000
400 - TDD#1-PRICE CHOPPER	370,794	387,062	387,062	393,550
410 - TDD#2-LOWES	146,150	147,676	147,676	149,344
420 - CID#1 - ROELAND PARK SHOPPING CENTER	11,474	-	11,251	762,276
450 - TIF 2A/D - MCDONALDS/CITY HALL	1,621,764	319,752	322,520	344,496
480 - TIF 2C - VALLEY STATE BANK	46,000	56,250	52,393	50,000
490 - TIF 3A - BOULEVARD APTS	96,000	67,097	22,699	139,959
510 - TIF 3C - OLD POOL AREA	8,287	367,197	22,000	377,454
520 - ROELAND PARK PROP. OWNERS ASSOCIATION	31,917	41,682	41,641	33,847
<b>2-EXPENDITURES Total</b>	<b>8,162,184</b>	<b>5,616,510</b>	<b>4,619,672</b>	<b>6,332,949</b>

# Bond & Interest Fund

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	421,769	402,583	402,583	427,120
4020 RECREATIONAL VEHICLE TAX	97	139	139	112
4040 HEAVY TRUCKS TAX	33	44	44	60
405X AD VALOREM TAX-DEBT PYMT	257,450	275,687	275,687	275,687
4060 MOTOR VEHICLE TAX	25,315	33,330	33,330	32,854
4070 PERSONAL PROPERTY TAX-DELIQUEN	126	50	50	50
4080 REAL PROPERTY TAX - DELINQUENT	1,442	6,000	6,000	6,000
4404 BOND PROCEEDS	1,976,500	-	-	-
4610 SPECIAL ASSESSMENTS	45,437	-	-	-
4620 SPECIAL ASSESSMNT TAX-DELINQT	-	1,000	1,000	1,000
4630 STORM DRAINAGE RC12-013	(818)	60,321	60,321	59,997
4640 STORM DRAINAGE RC12-012	253,397	91,582	91,582	90,601
4650 STORM DRAINAGE RC12-014	-	97,688	97,688	101,388
4830 TRANSFER FROM 27A FUND	638,750	555,000	555,000	555,000
4840 TRANSFER FROM GENERAL FUND	-	370,000	370,000	-
<b>1-REVENUES Total</b>	<b>3,619,498</b>	<b>1,893,424</b>	<b>1,893,424</b>	<b>1,549,869</b>
<b>2-EXPENDITURES</b>				
5607 PRINCIPAL BONDS (2008-A ISSUE)	300,000	315,000	315,000	330,000
5610 INTEREST BONDS (2008-A ISSUE)	57,795	46,695	46,695	36,773
5621 BOND RESERVE	-	427,120	-	432,246
5644 PRINCIPAL BONDS 2012-1	-	-	-	10,000
5645 INTEREST BONDS 2012-1	20,008	20,008	20,008	34,300
5646 CAPITAL PROJECT EXPENSES	-	370,000	370,000	-
5751 TIF FUND EXPENDITURE	-	50,000	50,000	50,000
5764 UNDERWRITER DISCOUNT	53,745	-	-	-
5800 PAYMENT TO ESCROW	1,916,485	-	-	-
5827 COST OF ISSUANCE	37,495	-	-	-
5834 PRINCIPLE BONDS 2010-1 ISSUE	190,000	380,000	380,000	375,000
5835 INTEREST BONDS 2010-1 ISSUE	72,195	69,345	69,345	63,645
5838 PRINCIPAL BONDS 2003-A	185,000	-	-	-
5839 INTEREST BONDS 2003-A	6,013	-	-	-
5840 PRINCIPAL BONDS 2011-2	50,000	65,000	65,000	70,000
5841 INTEREST BONDS 2011-2	50,410	38,798	38,798	37,498
5842 PRINCIPAL BONDS 2011-1	105,000	105,000	105,000	105,000
5843 INTEREST BONDS 2011-1	7,140	6,458	6,458	5,408
<b>2-EXPENDITURES Total</b>	<b>3,051,286</b>	<b>1,893,424</b>	<b>1,466,304</b>	<b>1,549,869</b>

Bond Reserve Carried Forward \$ 432,246

## Bond & Interest - Debt Service

Debt Issue	Approved by Council	Date Issued	Original Amount	Interest Rate	Balance	Date Expire	2013 Principal Payment
<b>Long-term debt:</b>							
<b>General Obligations Bonds:</b>							
	<b>2008 Bond Issue</b>						
	RC12-013 Street Improvements	2003					
	RC12-013 Stormwater Improvements	2003					
	CARS Roe Blvd	2001	Aug-08	\$ 4,185,000	3.15-4.30	\$ 1,350,000	Dec-23
	County Line	2003					
	Nall Avenue	2004					
	Elledge Drive	2005					
	<b>2010 Bond Issue:</b>						
	RC12-012 Street Improvements	2004					
	RC12-012 Stormwater Improvements	2004	Aug-10	\$ 3,345,000	1.50-3.50	\$ 3,025,000	Dec-25
	Clark Drive Drainage	2007					
	CARS Roe Lane	2008					
	<b>2011-1 Bond Issue:</b>						
	Park Land Improvements	2005 Purchase	May-11	\$ 525,000	0.91-1.00	\$ 420,000	Sep-16
		2007 Demolition					
	<b>2011-2 Bond Issue:</b>						
	RC12-014 Stormwater	2007					
	CARS 53rd & Buena Vista	2010	Aug-11	\$ 1,565,000	2.00-3.40	\$ 1,515,000	Sep-26
	CARS 55th Street	2011					
	<b>2012-1 Bond Issue:</b>						
	Refunding Portion 2008-1	Various See original issue	May-12	\$ 1,970,000	.65-2.4	\$ 1,970,000	Dec-23
	<b>2012-1 Bond Issue</b>						
	City Hall Improvements	2011	May-12	\$ 980,000	.65-1.7	\$ 980,000	Dec-19

\*Lease purchase for equipment not included in this schedule- See Bldg/Equipment Reserve \$ 9,260,000

### Capital Lease Obligation\*:

Pool, Refunding		Jan-10	\$ 1,750,000	2.0-4.0%	\$ 1,071,000	Dec-18	\$ 190,000
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\*Lease purchase for equipment not included in this schedule- See Bldg/Equipment Reserve \$ 1,071,000

## Special Obligation Tax Increment

### Revenue Bonds:

Series 2000, Valley State Bank Project		Feb-00	\$ 695,000	7.00	\$ 424,043		Balance Available in Cash Fund
Series 2000, The Boulevard Apartments		Apr-00	\$ 553,525				Balance Available in Cash Fund
Series 2002, The Boulevard Apartments		May-02	\$ 39,362	8.25	\$ 17,001		Balance Available in Cash Fund
Series 2005, Roeland Park Redevelopment LLC Project		Feb-05	\$ 4,495,000	4.60-5.75	\$ 3,665,000		Balance Available in Cash Fund (\$185,000 Min)
Series 2012, Roeland Park City Hall Project		Jun-12				Aug-24	\$ 150,000
					\$ 4,106,044		

### Revenue Bonds:

### Transportation Development District:

Sales Tax Revenue Bonds, 2005		Nov-05	\$ 3,555,000	4.50-5.75	\$ 2,725,000	Dec-25	Balance Available in Cash Fund
Sales Tax Revenue Bonds, 2006A		Jan-06	\$ 1,090,000	5.875	\$ 895,000	Dec-25	Balance Available in Cash Fund
Sales Tax Revenue Bonds, 2006B		Jan-06	\$ 1,690,000	5.125 - 5.875	\$ 1,460,000	Dec-25	Balance Available in Cash Fund
					\$ 5,080,000		

### Temporary Note Issues:

2012 (CARS Project, City Hall)		May-12	\$ 860,000	0.9	\$ 867,740	May-13	Pay Balance in Cash
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\*Lease purchase for equipment not included in this schedule- See Bldg/Equipment Reserve

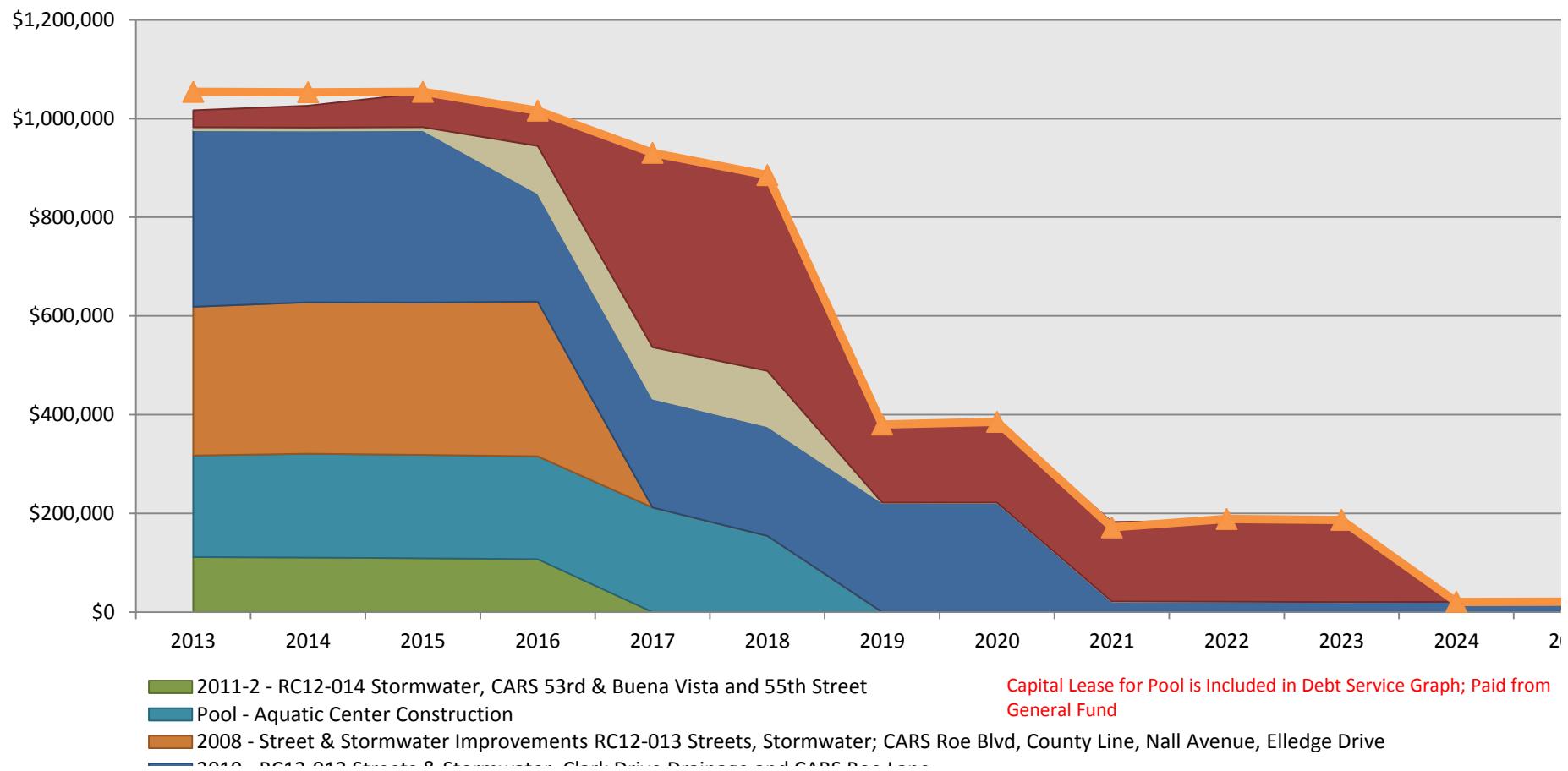
\$ 867,740

## Roeland Park Debt Service 2013 - 2025

### General Obligation Debt

Debt Graph only reflects current and future payments (Historical Data is available at City Hall)

Does not include Temporary Debt Issues



## 250 - SPECIAL HIGHWAY FUND

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	8,676	-	28,870	6,100
4140 SPEC CITY/COUNTY HIGHWAY FUND	173,395	170,000	170,000	170,000
<b>1-REVENUES Total</b>	<b>182,071</b>	<b>170,000</b>	<b>198,870</b>	<b>176,100</b>
<b>2-EXPENDITURES</b>				
5101 SALARIES - REGULAR	147,503	60,000	60,000	60,600
5271 SAND AND SALT	9,470	45,500	45,500	45,500
5305 TRAFFIC CONTROL SIGNS	(1,553)	-	-	-
5750 CONTINGENCY	-	4,500	17,270	-
5809 TRANSFER TO EQUIPRESERVE FND	4,000	60,000	70,000	70,000
<b>2-EXPENDITURES Total</b>	<b>159,420</b>	<b>170,000</b>	<b>192,770</b>	<b>176,100</b>

## 270 - SPECIAL STREET FUND 27 - A

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	10,778	10,778	658	105,778
4110 CITY/COUNTY SALES & USE TAX	726,390	695,000	720,000	720,000
<b>1-REVENUES Total</b>	<b>737,168</b>	<b>705,778</b>	<b>720,658</b>	<b>825,778</b>
5209 PROFESSIONAL SERVICES	84,397	70,000	59,880	40,000
5438 STREET MAINTENANCE	-	80,778	-	200,000
5750 CONTINGENCY	-	-	-	30,778
5818 TRANSFER TO BOND & INTFUND	638,750	555,000	555,000	555,000
<b>2-EXPENDITURES Total</b>	<b>723,147</b>	<b>705,778</b>	<b>614,880</b>	<b>825,778</b>

Professional Services includes expenses for City Engineering Services.

Transfers to Bond & Interest Fund for the payment of debt service related to street infrastructure.

Sales Tax Revenue .5% for the purpose of repair, maintenance, and improvements of streets, curbs and sidewalks within the City

## 280 - SPECIAL STREET FUND 27 - B

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	124,164	-	-	-
4110 CITY/COUNTY SALES & USE TAX	446,145	-	-	-
<b>1-REVENUES Total</b>	<b>570,309</b>	-	-	-
<b>2-EXPENDITURES</b>				
5802 TRANSFER TO GENERAL FUND	570,309	-	-	-
<b>2-EXPENDITURES Total</b>	<b>570,309</b>	-	-	-

Sales Tax Revenue .375% Revenue raised pays for a portion of the cost of the improvement of Roe Avenue, Roe Lane, Venture Plaza, Venture Lane & 47th St. To General Fund after purpose ends.

## 290 - SPECIAL STREET FUND 27 - C (COMMUNITY CENTER)

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	29,190	-	27,728	-
4110 CITY/COUNTY SALES & USE TAX	181,579	175,000	177,772	180,000
4793 INSREIMB - COMMUNITY CENTER	-	-	-	-
4795 MISCELLANEOUS	-	-	-	-
<b>1-REVENUES Total</b>	<b>210,769</b>	<b>175,000</b>	<b>205,500</b>	<b>180,000</b>
<b>2-EXPENDITURES</b>				
5210 MAINTENACE AND REPAIR BUILDING	15,515	25,000	25,000	25,000
5211 MAINTENACE & REPAIR EQUIPMENT	11,203	10,000	10,000	10,000
5214 OTHER CONTRACTUAL SERVICES	-	-	-	-
5307 OTHER COMMODITIES	-	-	-	-
5320 GROUNDS MAINTENANCE	194	-	-	-
5401 INSURANCE & SURETY BONDS	7,500	7,500	7,500	7,500
5408 MISC CHARGES	-	-	-	-
5409 APPROPRIATION-JO CO HUM REC	51,376	75,000	75,000	75,000
5427 PROPERTY TAX PAYMENTS	192	-	-	-
5428 APPRAISER FEES	-	-	-	-
5505 OTHER CAPITAL OUTLAY	-	-	-	-
5523 GROUNDS IMPROVEMENTS	4,695	3,000	3,000	3,000
5802 TRANSFER TO GENERAL FUND	-	-	-	-
5825 TRANSFER TO EQUIP RESERV FUND	89,000	54,500	85,000	59,500
<b>2-EXPENDITURES Total</b>	<b>179,675</b>	<b>175,000</b>	<b>205,500</b>	<b>180,000</b>

Sales Tax Revenue .125% Revenue toward acquisition, maintenance and utilization of the Skyline School. Any amount of additional revenue not required for the payment of the previously described costs to be added to the General Fund of the City.

## 300 - SPECIAL INFRASTRUCTURE 27-D

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	295,647	45,428	84,516	168,776
4110 CITY/COUNTY SALES & USE TAX	363,195	350,000	355,000	355,000
<b>1-REVENUES Total</b>	<b>658,842</b>	<b>395,428</b>	<b>439,516</b>	<b>523,776</b>
5438 STREET MAINTENANCE	406,429	65,000	65,000	80,000
5750 CONTINGENCY	-	124,688	-	233,311
5802 TRANSFER TO GENERAL FUND	152,904	205,740	205,740	210,465
5831 TRANSFER TO CAP PROJ FUND	8,312	-	-	-
<b>2-EXPENDITURES Total</b>	<b>567,645</b>	<b>395,428</b>	<b>270,740</b>	<b>523,776</b>

Transfers to the General Fund for the payment of the Pool Payment - (This is an infrastructure cost to build the pool)

Sales Tax Revenue .25% for the purpose of infrastructure improvements to the City (Expires 2023)

## 360 - EQUIPMENT & BLDG.RESERVE FUND

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	44,815	141,350	91,013	-
4840 TRANSFER FROM GENERAL FUND	103,000	140,000	115,000	220,000
4860 TRANSFER FROM SPECIAL HIGHWAY	4,000	60,000	70,000	70,000
4870 TRANSFER FROM 27C FUND	89,000	66,000	85,000	59,500
<b>1-REVENUES Total</b>	<b>240,815</b>	<b>407,350</b>	<b>361,013</b>	<b>349,500</b>
<b>2-EXPENDITURES</b>				
5504 MACHINERY & AUTO EQUIPMENT	91,833	119,046	119,046	150,046
5613 LEASE PAYMENTS-POLICE CARS	45,937	-	-	-
5620 L/P - INTEREST	12,032	-	-	-
5760 BUILDING/EQUIPMENT RESERVE	-	294,118	241,967	199,454
<b>2-EXPENDITURES Total</b>	<b>149,802</b>	<b>413,164</b>	<b>361,013</b>	<b>349,500</b>
<b>Detail of CIP for Building and Equipment</b>		<b>Source Revenues</b>		
<i>Current Lease - STREET SWEEPER 2010</i>		Special Highway	31,251	31,251
<i>Current Lease - DUMP TRUCK (2) 2011</i>		Special Highway	24,000	27,794
<i>2013 Equipment (Phone System Repair/Replacement)</i>		General Fund - Operati	10,000	10,000
<i>2014 Equipment (Servers)</i>		General Fund - Operati	-	20,000
<i>2014 Hot Water Heater</i>		General Fund - Operati	-	1,000
<i>2013 - Police Car - Patrol (1)</i>		General Fund - Police	50,000	25,000
<i>2014 - Police Car - Patrol (2)</i>		General Fund - Police	-	30,000
<i>2013 Equipment</i>		General Fund - Pwks	25,000	25,000
<i>2014 Equipment</i>		General Fund - Pwks	-	40,000
<i>2015 Equipment</i>		General Fund - Pwks	-	15,000
<i>Salt Dome Reserve</i>		Special Highway	12,967	10,954
<i>Community Center Roof Reserve</i>		Community Center	66,000	85,000
<b>MAINTENANCE RESERVES For FACILITIES</b>				
<i>Public Works Building</i>		General Fund - Operati	10,000	10,000
<i>Parks Structures</i>		General Fund - Operati	2,000	2,000
<i>City Hall Building</i>		General Fund - Operati	*	46,600
<i>Community Center</i>		General Fund - Operati	26,000	26,000
<i>Pool</i>		General Fund - Operati	17,000	17,000
<b>Total Expenditures</b>			261,251	272,012
<i>Projected Machinery &amp; Auto Equipment Expenses</i>				349,500

## 370 - TIF 1A/B - BELLA ROE/WALMART

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	44,684	-	24,223	-
4510 INTEREST ON INVESTMENT	18,100	27,000	27,000	27,000
4730 TAX INCREMENT INCOME	192,520	220,000	220,000	220,000
4735 TAX INCREMENT INCOME IB	207,769	230,000	230,000	230,000
<b>1-REVENUES Total</b>	<b>463,073</b>	<b>477,000</b>	<b>501,223</b>	<b>477,000</b>
<b>2-EXPENDITURES</b>				
5209 PROFESSIONAL SERVICES	2,400	-	-	-
5214 OTHER CONTRACTUAL SERVICES	30,446	2,500	2,500	2,500
5601 PRINCIPAL BONDS	185,000	205,000	205,000	220,000
5602 INTEREST BONDS	210,668	201,419	201,419	191,169
5750 CONTINGENCY	-	68,081	92,304	63,331
<b>2-EXPENDITURES Total</b>	<b>428,514</b>	<b>477,000</b>	<b>501,223</b>	<b>477,000</b>

Funds available for use to pay Bella Roe Shopping Area Debt Service

## 400 - TDD#1-PRICE CHOPPER

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	52,358	-	53,535	-
4110 CITY/COUNTY SALES & USE TAX	287,306	387,062	333,527	393,550
4510 INTEREST ON INVESTMENT	1,239	-	-	-
<b>1-REVENUES Total</b>	<b>340,903</b>	<b>387,062</b>	<b>387,062</b>	<b>393,550</b>
<b>2-EXPENDITURES</b>				
5209 PROFESSIONAL SERVICES	4,000	-	-	-
5214 OTHER CONTRACTUAL SERVICES	400	2,500	2,500	2,500
5601 PRINCIPAL BONDS	155,000	165,000	165,000	180,000
5602 INTEREST BONDS	211,394	219,562	219,562	211,050
<b>2-EXPENDITURES Total</b>	<b>370,794</b>	<b>387,062</b>	<b>387,062</b>	<b>393,550</b>

Revenues have been inflated to cover debt service payments;

All revenues will be sent to pay down debt service; Expenditures will not exceed actual revenue flow.

## 410 - TDD#2-LOWES

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	21,261	-	17,195	-
4110 CITY/COUNTY SALES & USE TAX	109,426	147,676	130,481	149,344
4510 INTEREST ON INVESTMENT	94	-	-	-
<b>1-REVENUES Total</b>	<b>130,781</b>	<b>147,676</b>	<b>147,676</b>	<b>149,344</b>
<b>2-EXPENDITURES</b>				
5209 PROFESSIONAL SERVICES	2,000	-	-	-
5214 OTHER CONTRACTUAL SERVICES	400	2,000	2,000	2,000
5601 PRINCIPAL BONDS	60,000	65,000	65,000	70,000
5602 INTEREST BONDS	83,750	80,676	80,676	77,344
<b>2-EXPENDITURES Total</b>	<b>146,150</b>	<b>147,676</b>	<b>147,676</b>	<b>149,344</b>

Revenues have been inflated to cover debt service payments;

All revenues will be sent to pay down debt service; Expenditures will not exceed actual revenue flow.

## 420 - CID#1 - ROELAND PARK SHOPPING CENTER

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	-	-	8,527	372,276
4110 CITY/COUNTY SALES & USE TAX	-	-	375,000	390,000
4840 TRANSFER FROM GENERAL FUND	20,000	-	-	-
<b>1-REVENUES Total</b>	<b>20,000</b>	<b>-</b>	<b>383,527</b>	<b>762,276</b>
<b>2-EXPENDITURES</b>				
5209 PROFESSIONAL SERVICES	2,618	-	-	-
5215 CITY ATTORNEY	1,607	-	-	-
5721 CID #1 EXPENSES	7,249	-	11,251	762,276
<b>2-EXPENDITURES Total</b>	<b>11,474</b>	<b>-</b>	<b>11,251</b>	<b>762,276</b>

A Community Improvement District is designed to finance public or private facilities, improvements or services for an area determined in partnership between the City and landowners. In many ways, CIDs are similar to home associations - providing shared improvements and services paid with revenue generated from a sales tax initiated by the owners within the District.

## 450 - TIF 2A/D - MCDONALDS/CITY HALL

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	383,035	114,752	227,016	124,496
4160 FEDERAL GRANT FUNDS	87,000	-	-	-
4404 BOND PROCEEDS	973,500	-	-	-
4510 INTEREST ON INVESTMENT	340	-	-	-
4730 TAX INCREMENT INCOME	220,019	205,000	220,000	220,000
<b>1-REVENUES Total</b>	<b>1,663,894</b>	<b>319,752</b>	<b>447,016</b>	<b>344,496</b>
<b>2-EXPENDITURES</b>				
5204 LEGAL PRINTING	14	-	-	-
5209 PROFESSIONAL SERVICES	1,422,560	-	-	-
5214 OTHER CONTRACTUAL SERVICES	14,525	-	-	13,326
5427 PROPERTY TAX PAYMENTS	9,556	6,300	9,500	9,500
5460 ARRA EECBG EXPENSE	73,882	-	-	-
5601 PRINCIPAL BONDS	-	150,000	150,000	160,000
5602 INTEREST BONDS	35	11,670	11,670	11,670
5611 TEMPORARY NOTE	-	-	151,350	-
5645 INTEREST BONDS 2012-1	6,808	-	-	-
5763 SKATEBOARD PARK MAINTENANCE	-	151,782	-	150,000
5764 UNDERWRITER DISCOUNT	30,000	-	-	-
5814 COMPUTER SOFTWARE	95	-	-	-
5815 SPECIAL ACCT CHARGES	43,773	-	-	-
5827 COST OF ISSUANCE	20,516	-	-	-
<b>2-EXPENDITURES Total</b>	<b>1,621,764</b>	<b>319,752</b>	<b>322,520</b>	<b>344,496</b>

Revenues have been inflated to cover debt service payments;

All revenues will be sent to pay down debt service; Expenditures will not exceed actual revenue flow.

## 480 - TIF 2C - VALLEY STATE BANK

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	205	-	2,393	-
4730 TAX INCREMENT INCOME	48,188	56,250	50,000	50,000
<b>1-REVENUES Total</b>	<b>48,393</b>	<b>56,250</b>	<b>52,393</b>	<b>50,000</b>
<b>2-EXPENDITURES</b>				
5209 PROFESSIONAL SERVICES	750	-	-	-
5214 OTHER CONTRACTUAL SERVICES	-	2,500	2,500	2,500
5602 INTEREST BONDS	24,860	-	-	-
5612 DEBT SERVICE - BOND ISSUE	20,390	53,750	49,893	47,500
<b>2-EXPENDITURES Total</b>	<b>46,000</b>	<b>56,250</b>	<b>52,393</b>	<b>50,000</b>

Revenues have been inflated to cover debt service payments;

All revenues will be sent to pay down debt service; Expenditures will not exceed actual revenue flow.

## 490 - TIF 3A - BOULEVARD APTS

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	795	-	561	44,959
4730 TAX INCREMENT INCOME	95,767	67,097	95,000	95,000
<b>1-REVENUES Total</b>	<b>96,562</b>	<b>67,097</b>	<b>95,561</b>	<b>139,959</b>
5209 PROFESSIONAL SERVICES	800	3,500	3,500	-
5214 OTHER CONTRACTUAL SERVICES	-	698	698	-
5602 INTEREST BONDS	7,693	-	-	-
5612 DEBT SERVICE - BOND ISSUE	87,507	62,899	18,501	-
5836 FUTURE PROJECT RESERVE	-	-	-	139,959
<b>2-EXPENDITURES Total</b>	<b>96,000</b>	<b>67,097</b>	<b>22,699</b>	<b>139,959</b>

The Final Debt Service payment was made in 2013 for this project. Revenues from the fund may only be used within Redevelopment District #:

## 510 - TIF 3C - OLD POOL AREA

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	283,197	325,197	315,454	335,454
4730 TAX INCREMENT INCOME	40,674	42,000	42,000	42,000
<b>1-REVENUES Total</b>	<b>323,871</b>	<b>367,197</b>	<b>357,454</b>	<b>377,454</b>
<b>2-EXPENDITURES</b>				
5209 PROFESSIONAL SERVICES	8,287	-	22,000	-
5836 FUTURE PROJECT RESERVE	-	367,197	-	377,454
<b>2-EXPENDITURES Total</b>	<b>8,287</b>	<b>367,197</b>	<b>22,000</b>	<b>377,454</b>

Revenues from the fund may only be used within Redevelopment District #3.

## 520 - ROELAND PARK PROP. OWNERS ASSOCIATION

	2012 Actual	2013 Budget	2013 Projected	2014 Draft 2
<b>1-REVENUES</b>				
1010 CASH	6,849	7,835	7,794	-
4795 MISCELLANEOUS	32,861	33,847	33,847	33,847
<b>1-REVENUES Total</b>	<b>39,711</b>	<b>41,682</b>	<b>41,641</b>	<b>33,847</b>
<b>2-EXPENDITURES</b>				
5408 MISC CHARGES	42	-	-	-
5524 RPPOA COMMON AREA EXPENSES	31,875	31,875	31,875	31,875
5750 CONTINGENCY	-	9,807	9,766	1,972
<b>2-EXPENDITURES Total</b>	<b>31,917</b>	<b>41,682</b>	<b>41,641</b>	<b>33,847</b>

Contingency is assumed to be unspent and used as cash carryforward

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# EXHIBITS

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## EXHIBIT A: RESULTS FROM JUNE BUDGET TOWN HALL FORUM

Approximately 35-40 residents participated in a Town Hall Forum and provided the following feedback.

Q: When you look at the advantages or disadvantages of raising the property tax, which one do you find most compelling?

### Advantages:

- Property taxes are deductible on taxes [5]
- Hits income proportionately (Progressive) [5]
- Known cost months in advance [3]
- Smaller service reductions [1]

### Disadvantages:

- Non-stable revenue through property values [3]
- No choice as a property owner [3]
- Higher mill levy in area [2]
- Perception of negative effect on property owner recruitment [2]
- Fixed incomes
- Non-informed citizens
- Fear of loss of sales if too high

### Write in comments:

- *Hitting income proportionately (Progressive) may not be an advantage*
- *Can re-evaluate (Sunset)*

Q: When you look at the advantages or disadvantages of raising the sales tax, which one do you find most compelling?

### Advantages:

- Sharing expense of raising revenue with people that don't live in Roeland Park [10]
- Voters make the decision to implement the tax [4]
- Can set an end date for the tax [1]
- Choice of spending [1]
- Smaller Service Reductions [1]

### Disadvantages:

- Hits lower income harder (Regressive) [7]
- Perception that higher sales tax drives consumers to stores outside of area [3]
- Possibility of tax being renewed [2]
- Perception of negative effect on business recruitment [1]
- Doesn't cover the full loss [0]

Q: What are three services we do NOT want to cut, because they are central to what you think city government should provide?

- Police Protection and Investigations [7]
- Street Snow Removal [7]
- Community Center [2]
- Residential Inspection Services (Code Enforcement) [2]
- Permitting, Licensing and Compliance (Building Inspection) [2]
- Leaf Removal [2]
- Annual In-house street maintenance [2]
- Administrative Services [1]
- Utility Assistance Program [1]

Which three services COULD be cut?

- Community Events (Fireworks, Tree Lighting, etc) [7]
- Community Gardens [5]
- Community Center [4]
- Phone Notification System [3]
- Reduce Council Size [3]
- Court Services [2]
- Leaf Removal [2]
- Skate Board Park [2]
- Police -- Possibly Reduce by 1 [1]
- Police -- Share Services/Join [1]
- Residential Inspection Services (Code Enforcement) [1]
- Street Cleaning [1]
- *Write in comments: Stop offering tax incentives to build*

How would you eliminate Roeland Park's deficit using three main options (divide 100% between the following): [Average of responses]

- Raise revenue through the SALES tax: 33%
- Raise revenue through the PROPERTY tax: 35%
- Reduce the city budget by cutting services: 32%

Circle the number that reflects how much you agree with these statements, with (1) being Strongly Disagree and (5) being Strongly Agree:

1	2	3	4	5
Strongly Disagree		Neutral		Strongly Agree

I think the discussion tonight will influence decisions about Roeland Park's budget. 3.5

I listened to the other members of my small group. 4.3

The other members of my small group listened to me. 4.16

I prefer this meeting to the usual public hearing process. 3.88

I would like the Governing Body to use small group discussions in other situations. 3.94

The meeting felt rushed and chaotic. 2.46



July 9, 2013 Budget Town Hall Meeting  
City of Roeland Park, Ks  
Roeland Park Community Center

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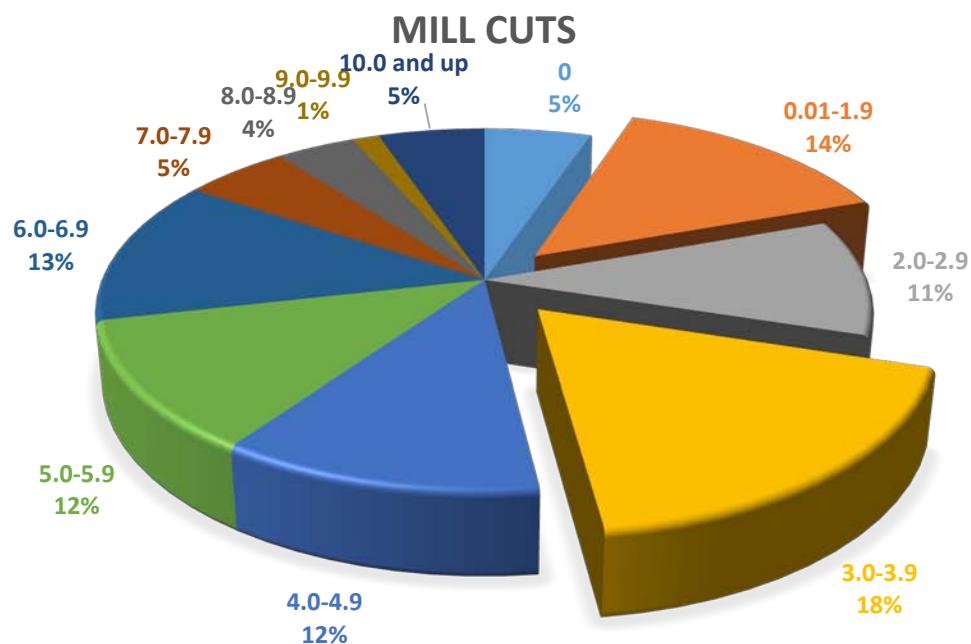
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## Results from Budget Cuts List Survey

Thank you for taking time to complete our 2013 budget cuts survey. 77 surveys were completed at the budget town hall meeting on July 9<sup>th</sup>. We greatly appreciate the valuable feedback you have provided in these unique and challenging economic times.

### Summary

- **Overall request to cut the 2014 Budget.** The average mill levy cut was 4.56 mills; however, the greatest number of people 18%, felt the City should cut between – 3.0 – 3.9 mills and 14% that felt the City should cut between 0.01 and 1.9 mills. The most common range of cuts were in the 3.5 – 4.5 mill range. There was as large as 16.30 mills cut and as little as no mills cut selected by the respondents.



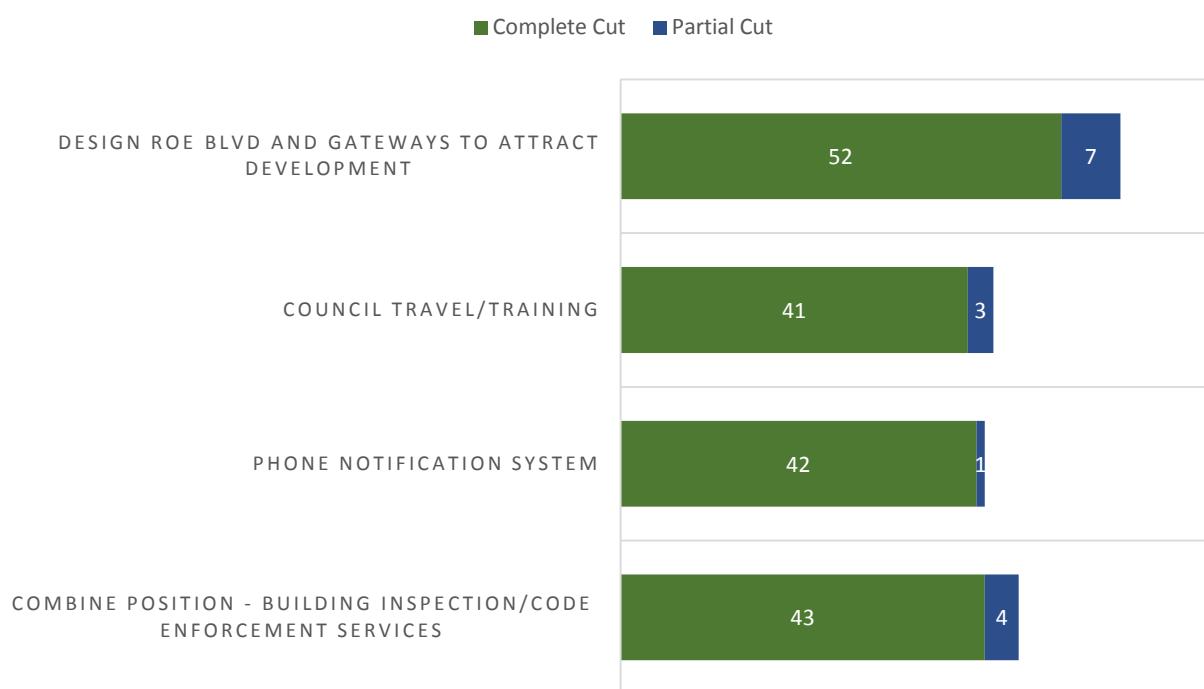
### Group 1 – Greater than 50%

There were four items on the survey that received 50% or more votes and could reduce the mill levy by 1.9 mills. Those items are:

- **Cut - Design Roe Blvd and Gateways to Attract Development (76.6%)**  
Cutting this item removes 0.85 mills and Roe Boulevard will remain as is with no future plans for enhancements. Current monument signs at certain City boarders would remain in place.

- **Combine Positions – Building Inspector/Code Enforcement Service (61%)**  
Combining these positions will remove 0.85 mills and contain a 50% reduction in manpower in Codes Department. A reduced Building/Codes presence may cause delayed responses to residents for inspection services and permitting. Reductions in code enforcement may cause a reactive complaint driven enforcement rather than proactive and may cause property values to decline.
- **Cut - Council Travel and Training (57.1%)**  
Cutting this item will remove 0.10 mills and it eliminates training and travel expenses for City Council and Mayor
- **Cut - Phone Notification System (55.8%)**  
Cutting this service will remove 0.10 mills and it reduced the City's ability to communicate with the residents about upcoming meetings/events and emergencies. Possible reduction in court revenue (used to notify defendants about court dates).

## SELECTIONS RECEIVING 50% OR MORE VOTES



### Group 2 – 40%-50%

There were four items on the survey that received 40%-50% of the votes and could reduce the mill levy by an additional 1.2 mills. Those items are:

- **Cut - Community Events (46.8%)**  
Cutting this item will remove 0.10 mills and the multi-City shared fireworks display may be cancelled if the other cities could not replace Roeland Park's contribution. Elimination of Holiday

Tree Lighting; National Walk to School Day, Arbor Day and other events unless donations are received for the event.

- **Cut - Publish Monthly Newsletter (46.7%)**

Cutting this item will remove 0.30 mills and the Newsletter would be published and mailed 4 times a year (as is it currently) which means fewer opportunities to share information and communicate in a more timely fashion with residents.

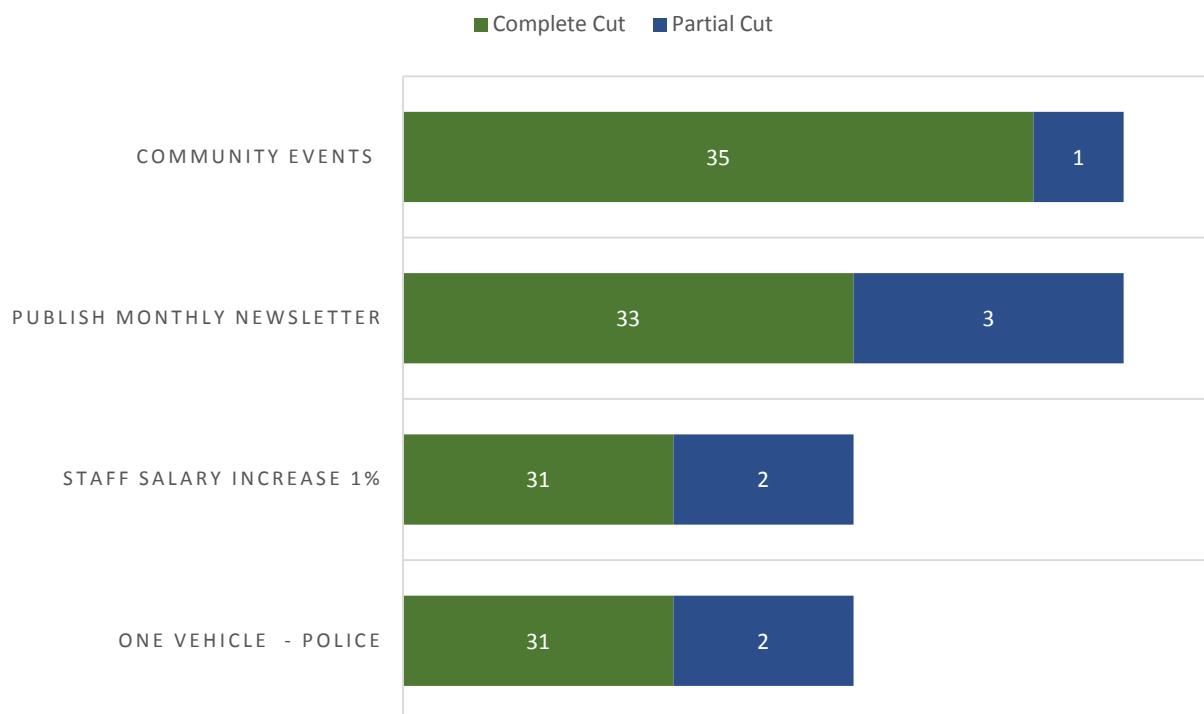
- **Cut – One Police Vehicle Purchase for 2014 (42.9%)**

Cutting this item will remove 0.50 mills and it defers replacement of a vehicle which may result in higher maintenance costs and more vehicle down time.

- **Cut - Staff Salary Increase 1% (42.9%)**

Cutting this item will remove 0.30 mills and the State mandated withholding for KPERS will increase in 2014 which will lead to a reduction in take home earnings.

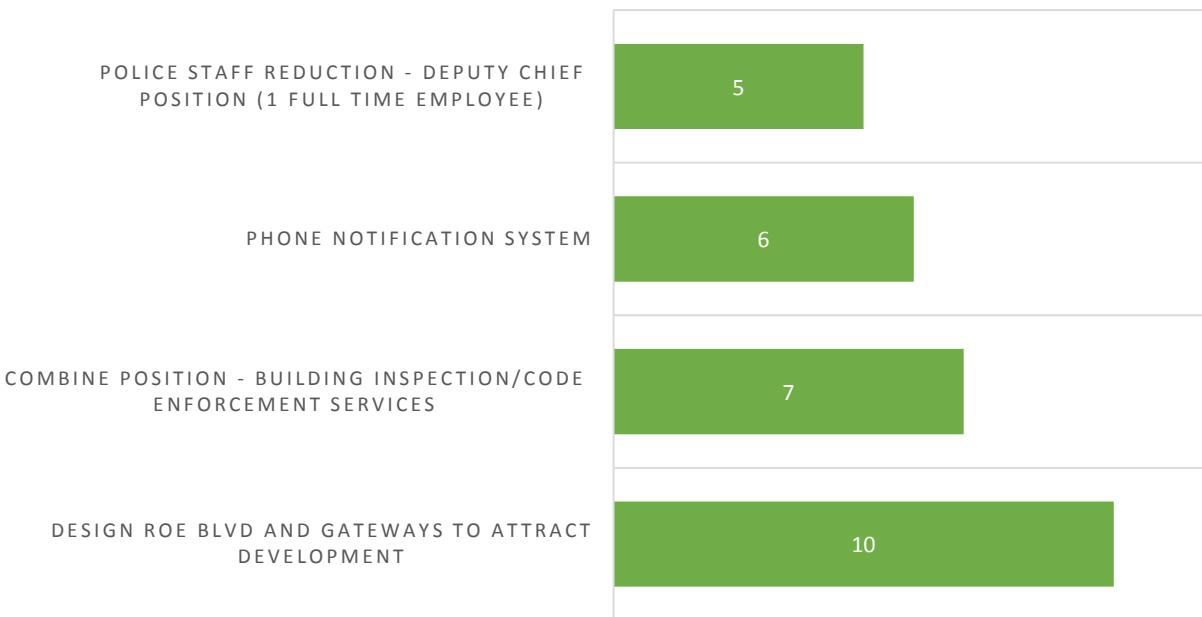
## SELECTIONS RECEIVING 40-49% OF VOTES



## Facilitator Presentations

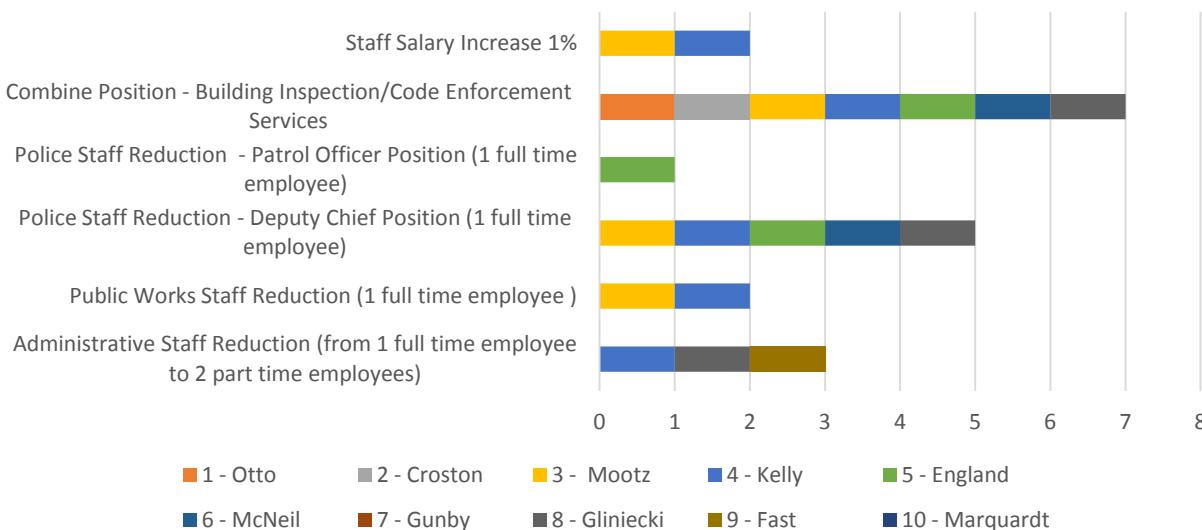
Overall the small groups presented an average mill cut of approximately 4.72 mills. All groups agreed on the following 4 items to be cut:

### FACILITATOR PRESENTATIONS

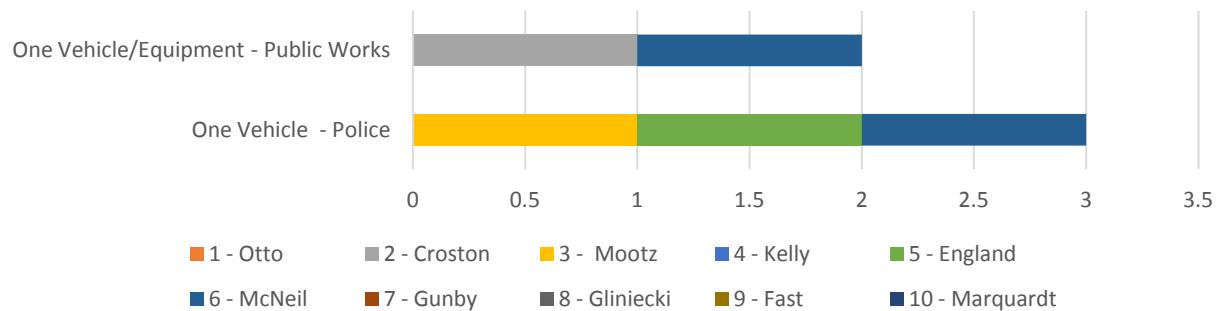


## Small Group Discussion Charts

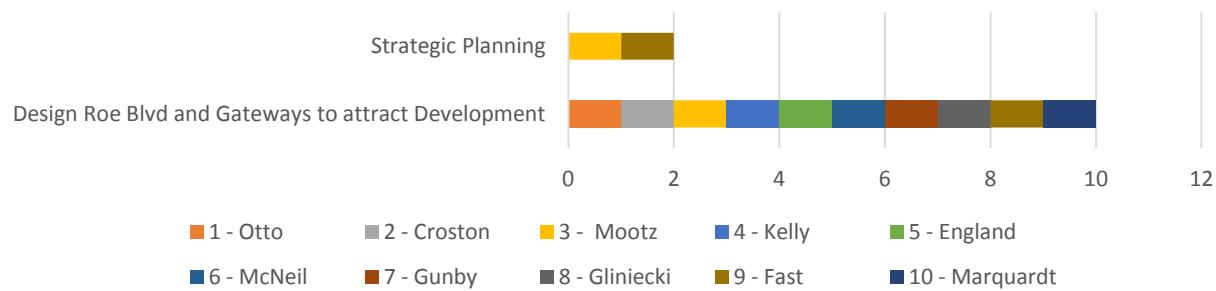
### Staff Changes



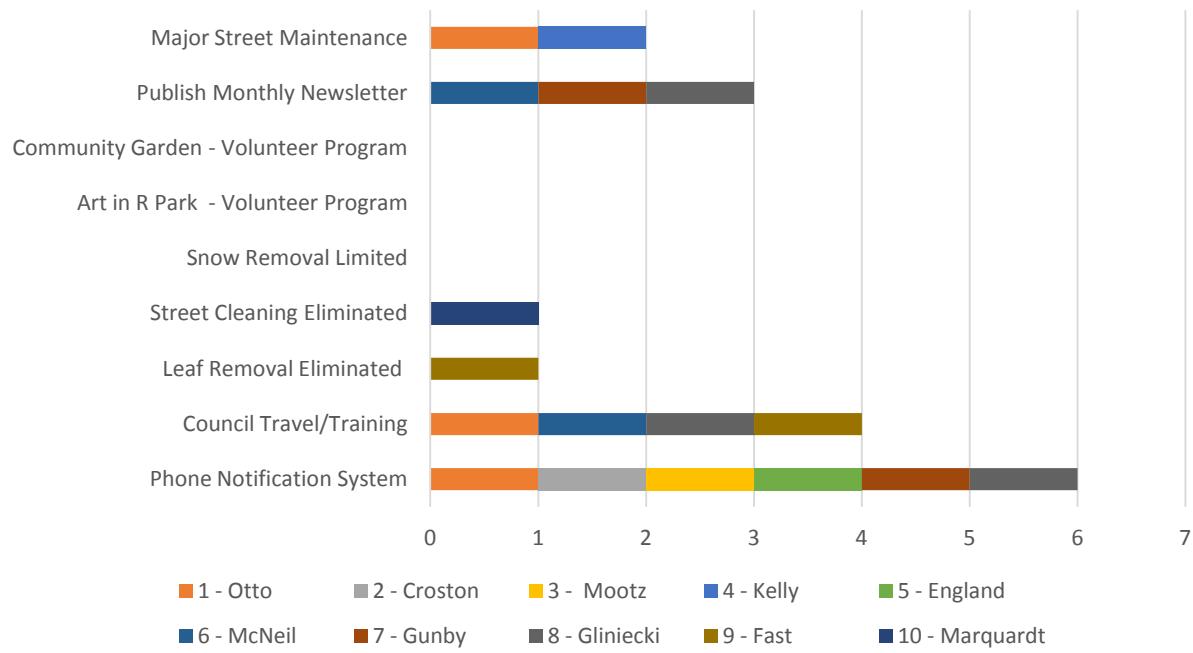
### Vehicles and Equipment



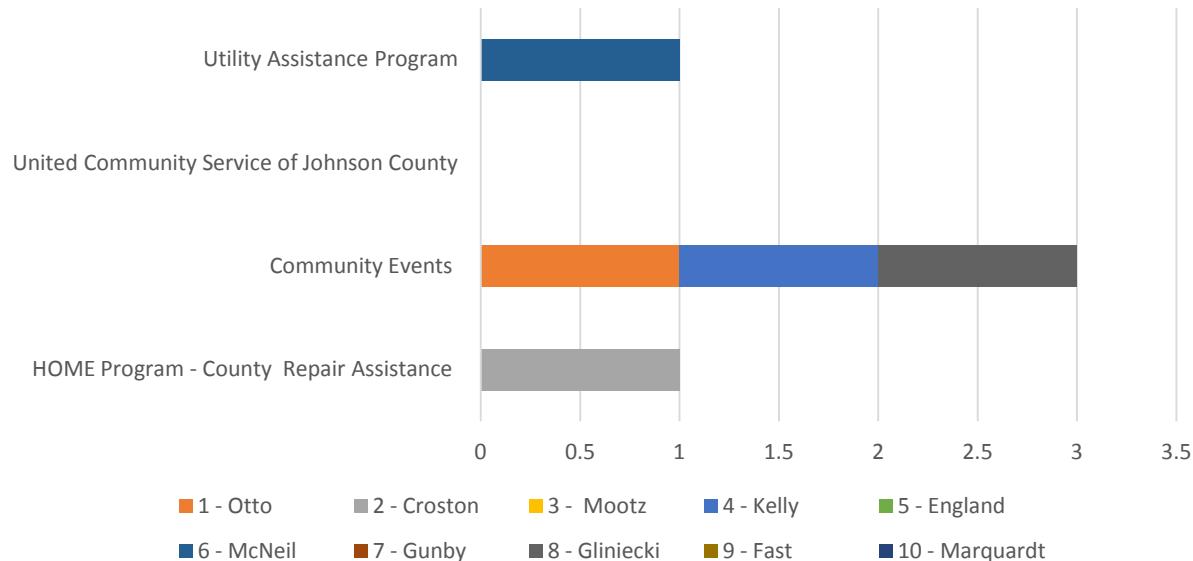
### Planning and Development



### City Services

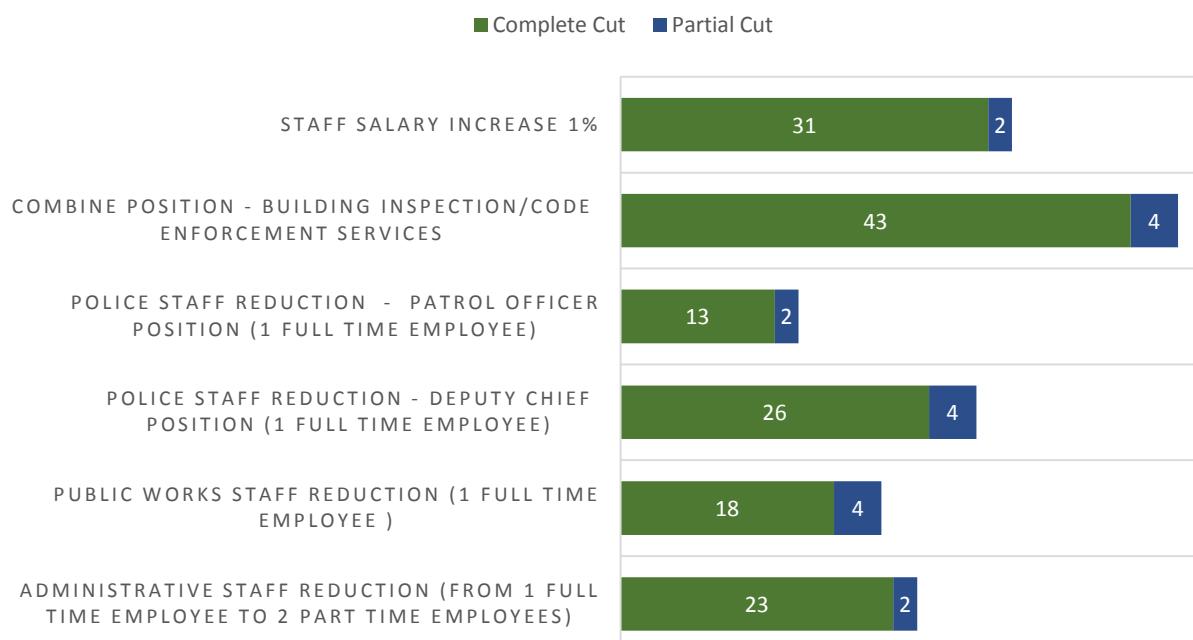


## Community Services/Events

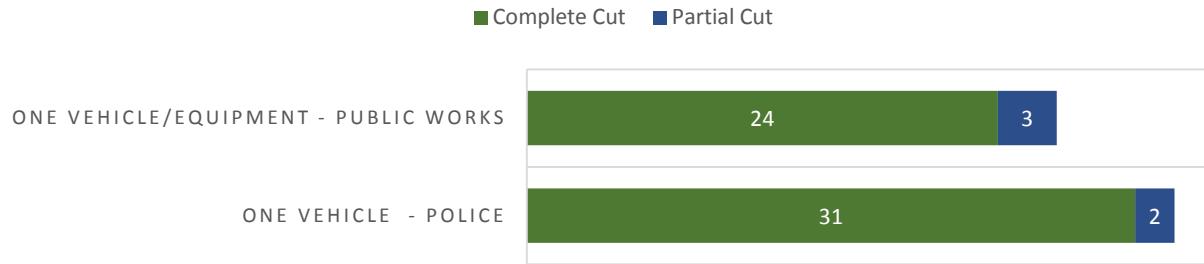


## Individual Response Charts

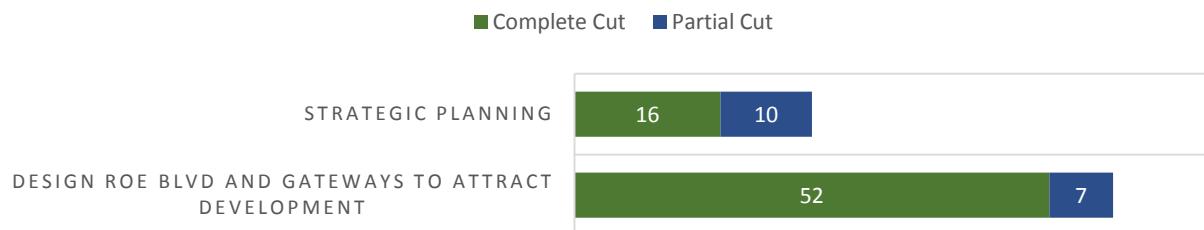
### STAFFING CHANGES



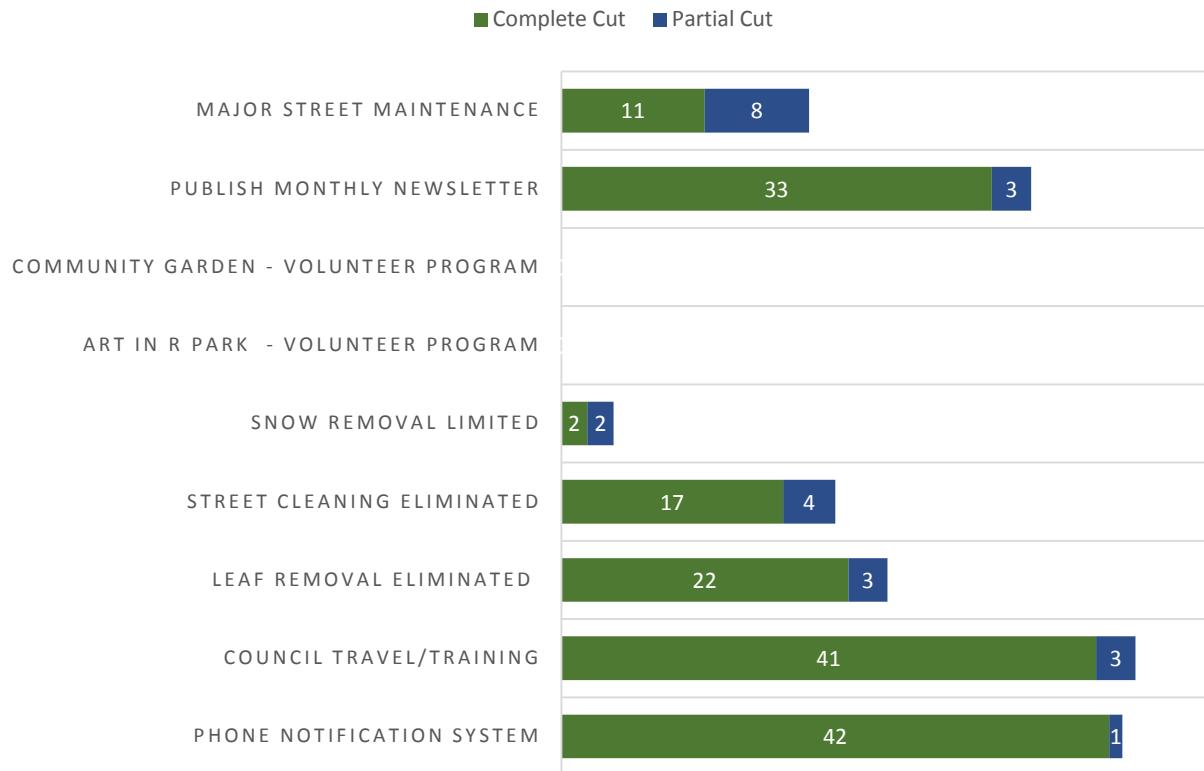
## VEHICLES AND EQUIPMENT



## PLANNING AND DEVELOPMENT

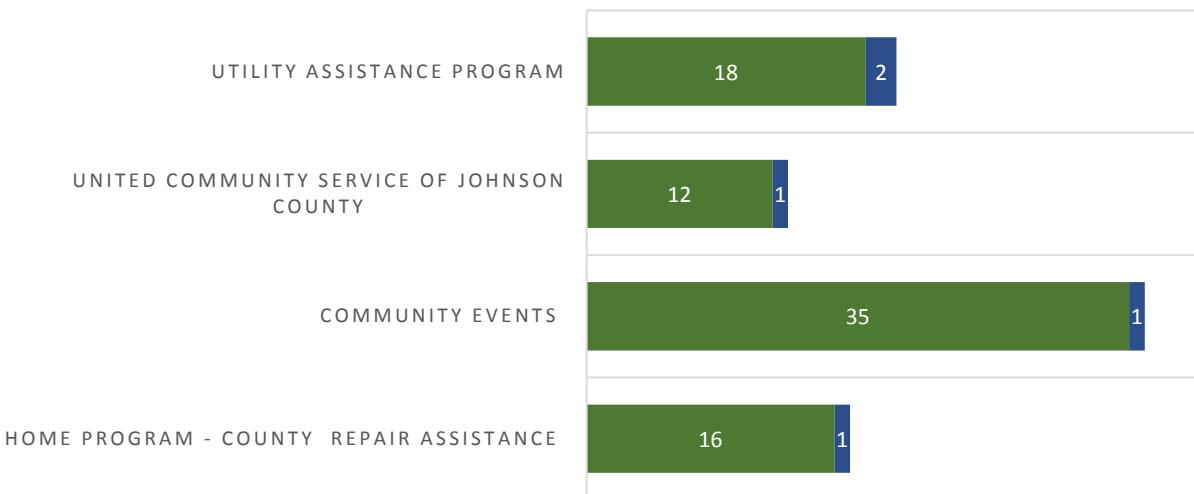


## CITY SERVICES



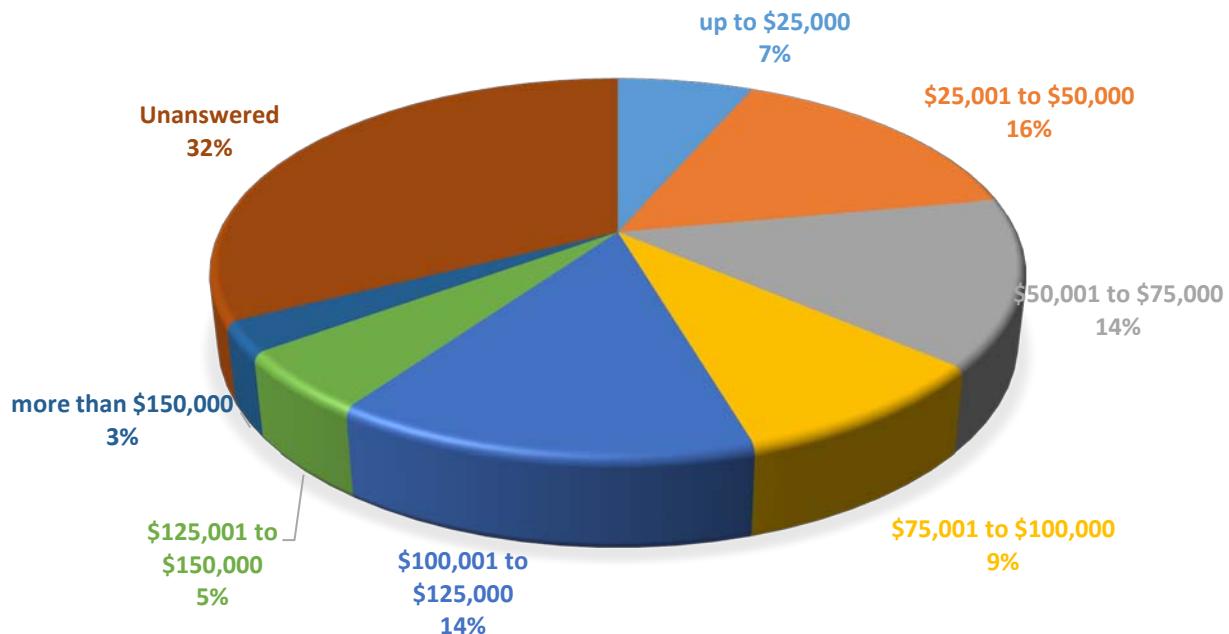
## COMMUNITY SERVICES/EVENTS

■ Complete Cut ■ Partial Cut

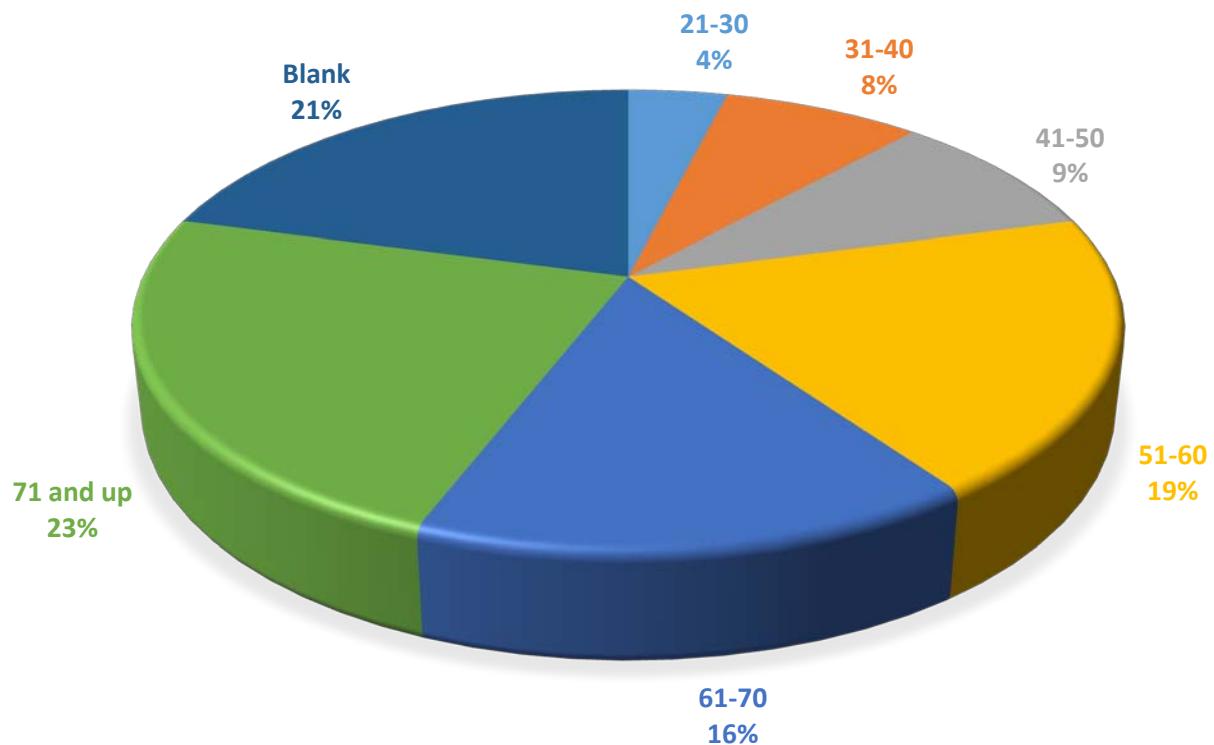


## Demographics

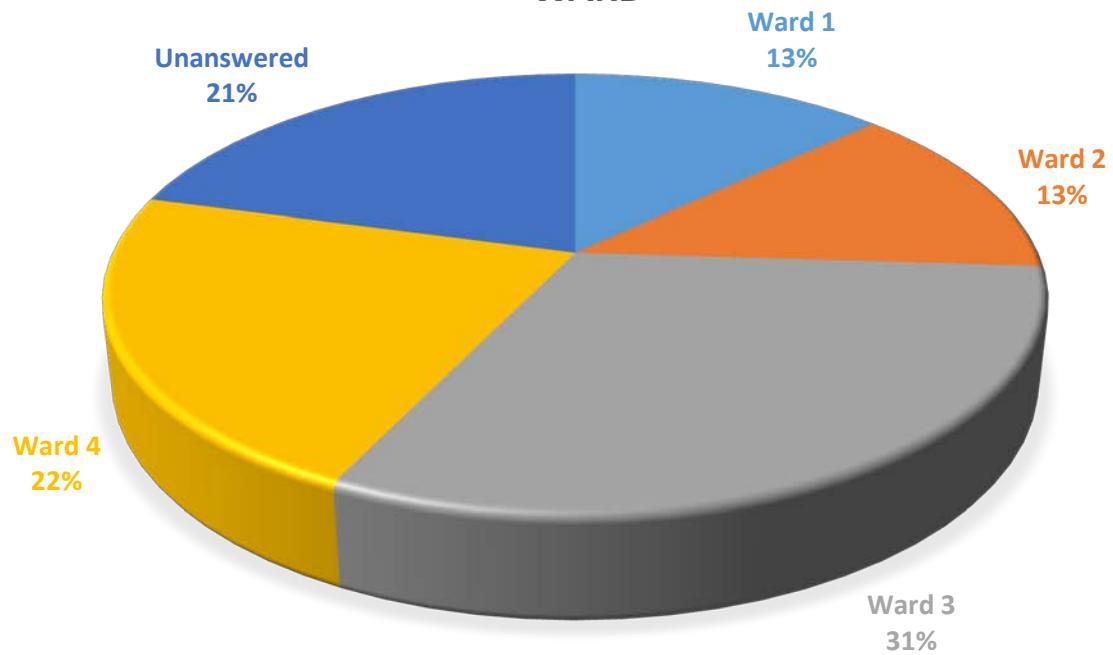
### HOUSEHOLD INCOME



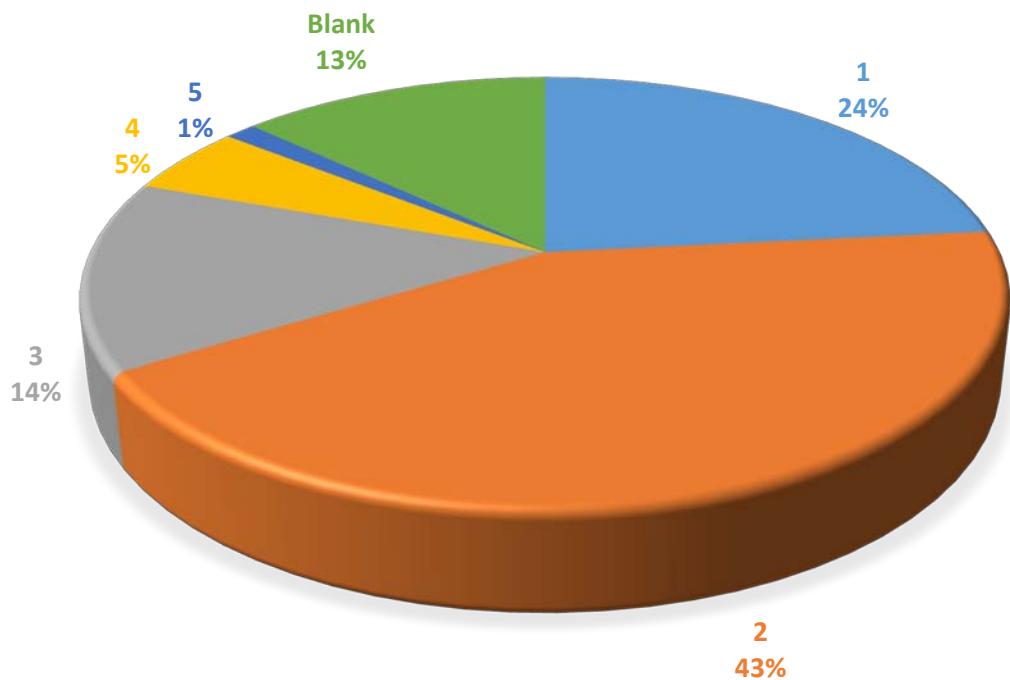
### AGE RANGE



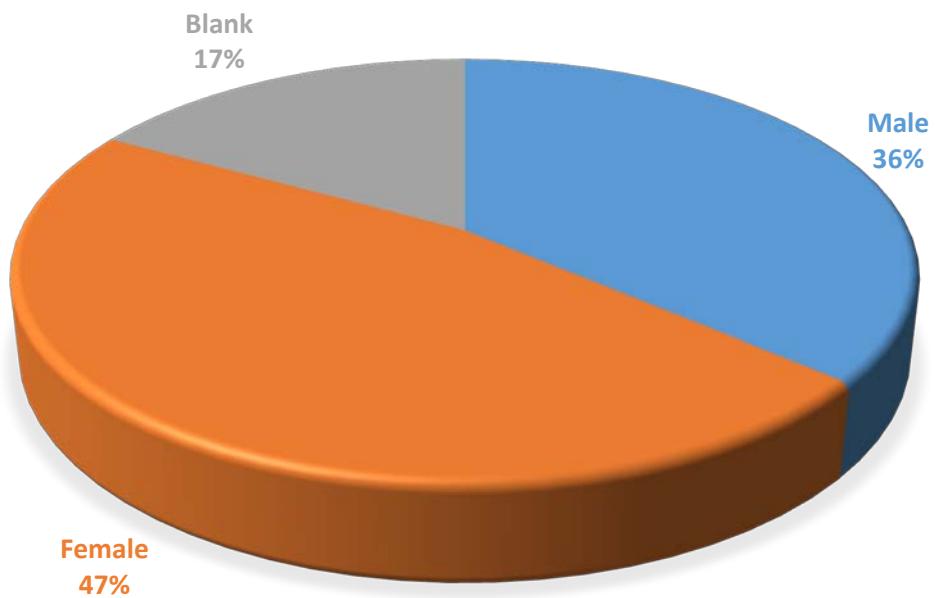
### WARD



## NUMBER OF PEOPLE IN HOME



## GENDER



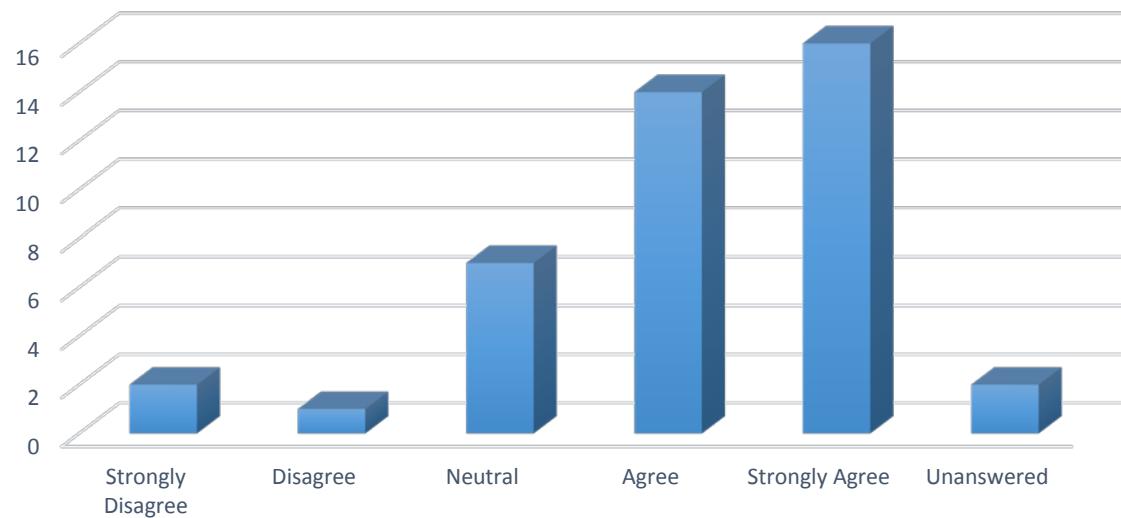
## Process Survey

Thank you to the Forty-two (42) individuals who completed and turned in your surveys regarding the process for the budget town hall meeting on July 9<sup>th</sup>.

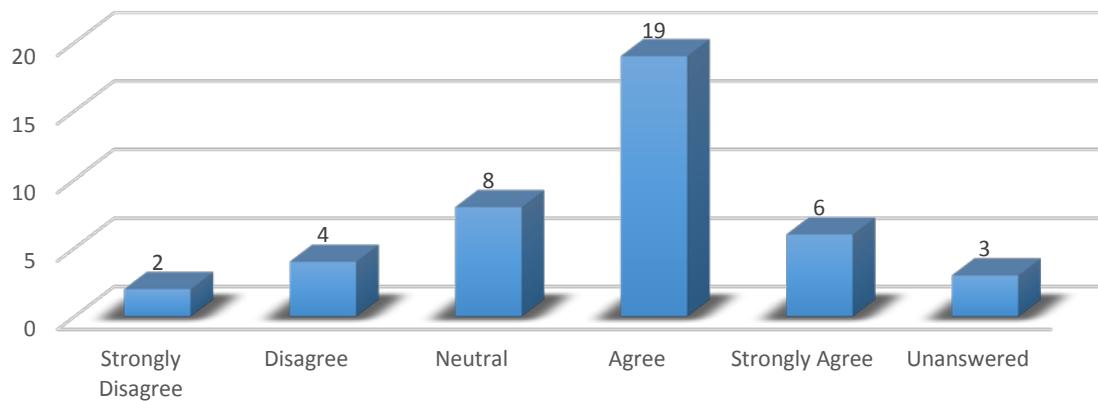
### Summary

- Of those surveyed, 71% preferred the small group method over the usual public hearing, 17% were neutral and only 7% disagreed or strongly disagreed.
- Of those surveyed, 60% agree or strongly agree that the small group method will influence decisions about the Budget. 58% did not feel the process was rushed or chaotic.
- Of those surveyed, 86% agree or strongly agree they listened to the other members of their small group.
- Seventy-one percent of the people surveyed would like to see the City use the small group discussion in other situations.

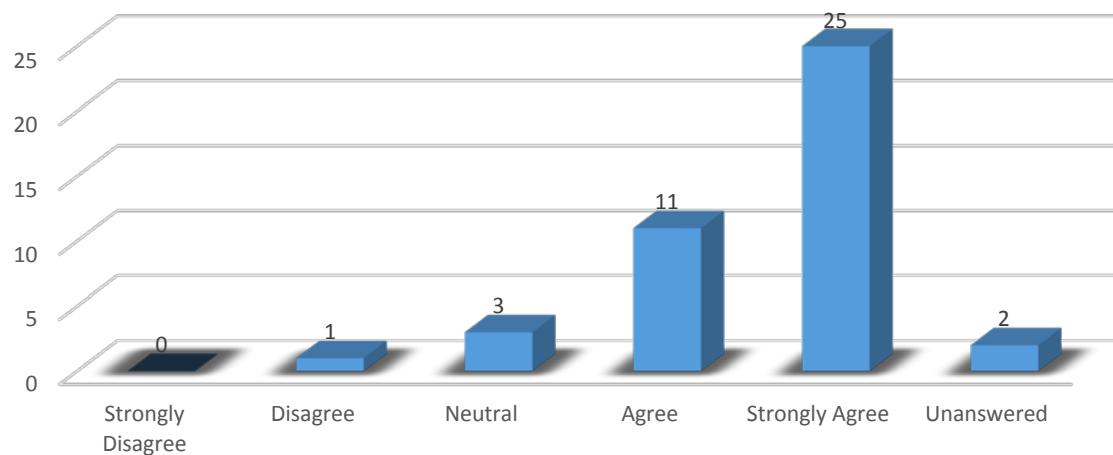
### I prefer this meeting to the usual public hearing process.



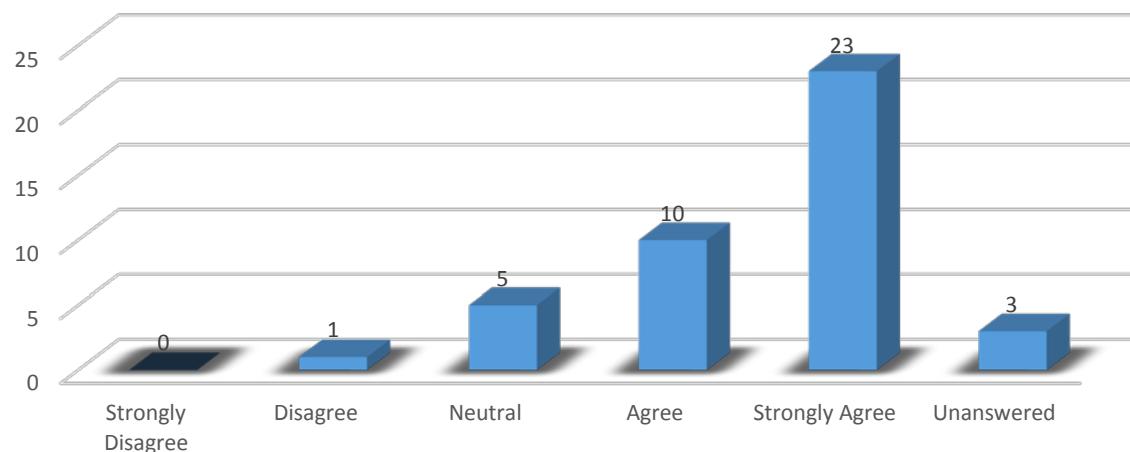
**I think the discussion tonight will influence decisions about Roeland Park's budget.**



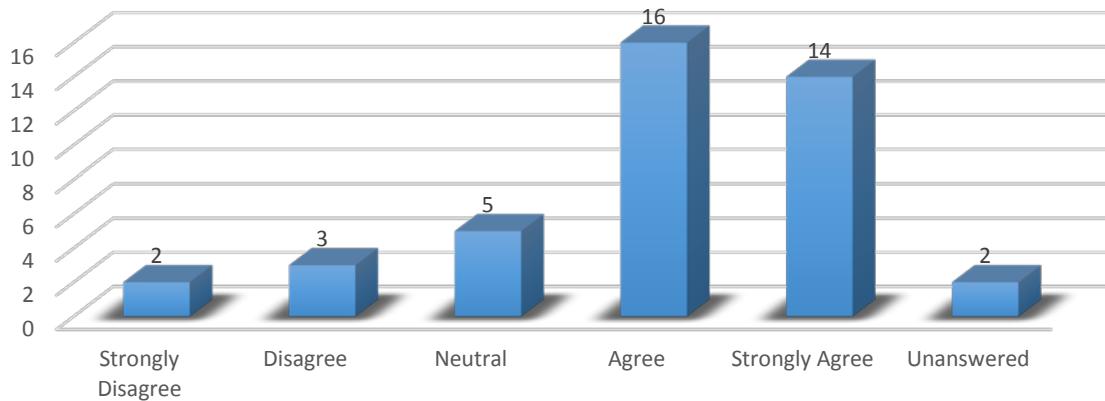
**I listened to the other members of my small group.**



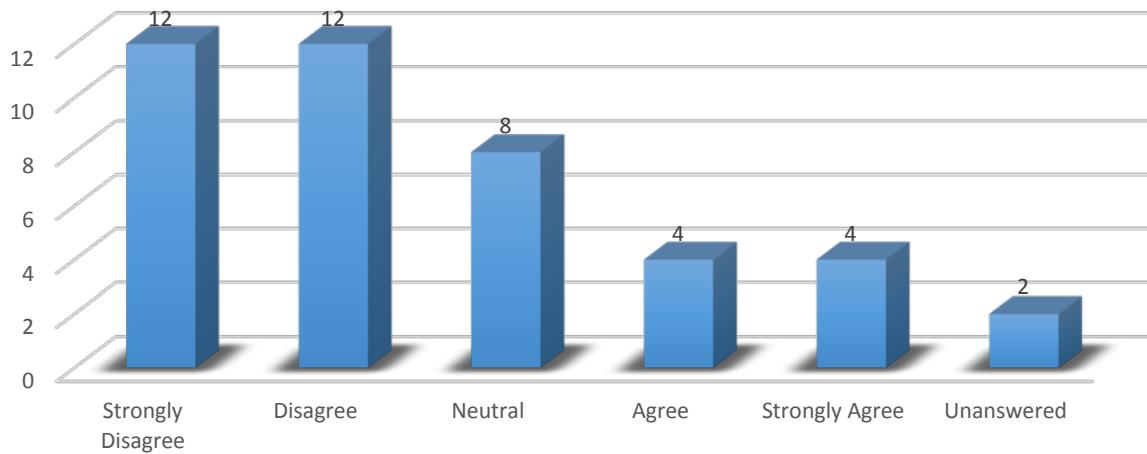
**The other members of my small group listened to me.**



**I would like the city council to use small group discussions in other situations.**

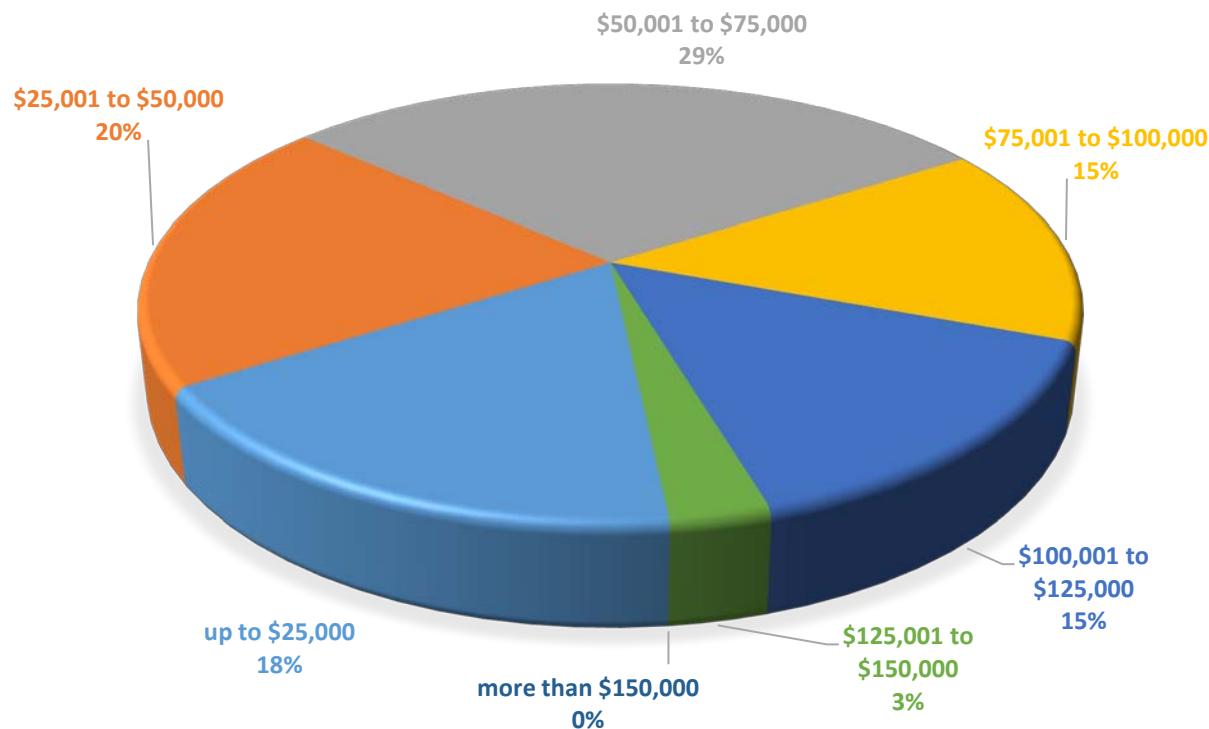


**The meeting felt rushed and chaotic.**

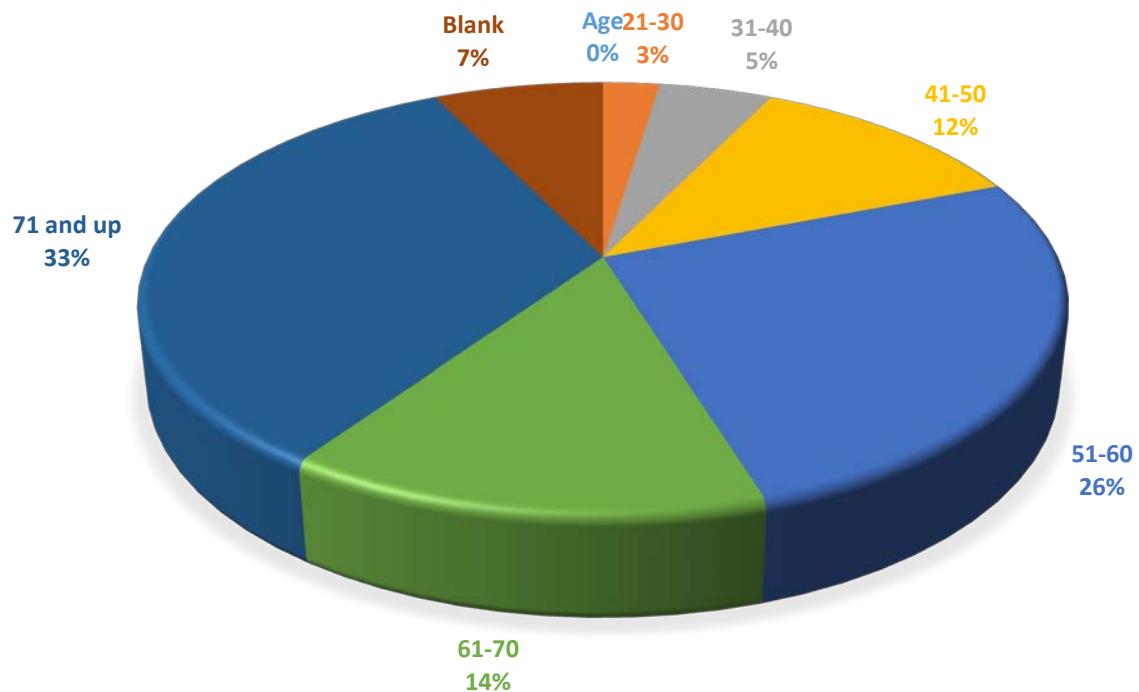


## Demographics

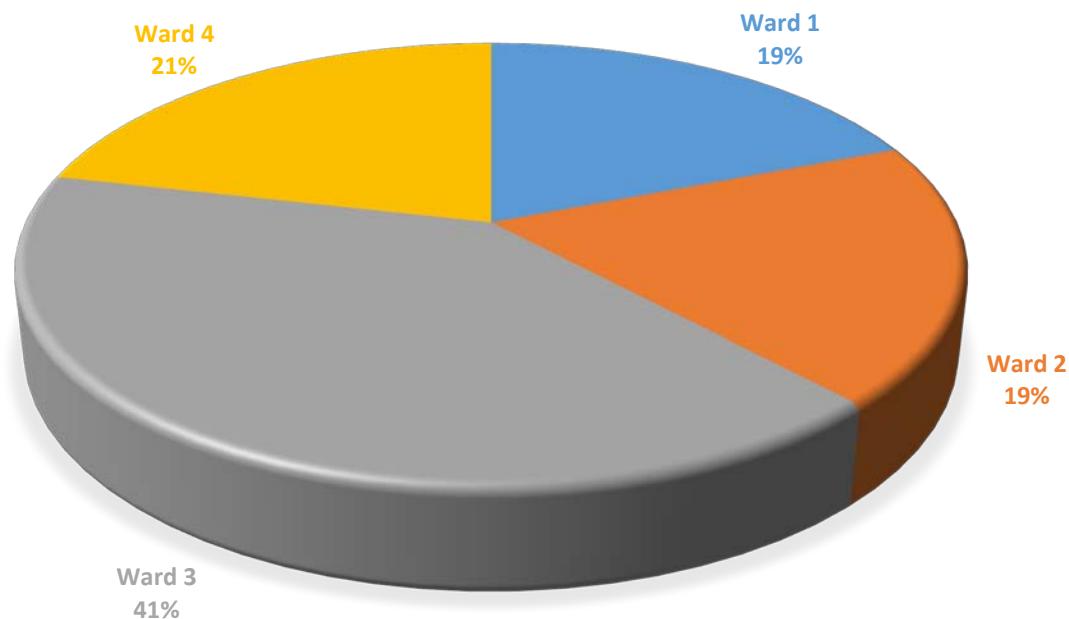
### HOUSEHOLD INCOME



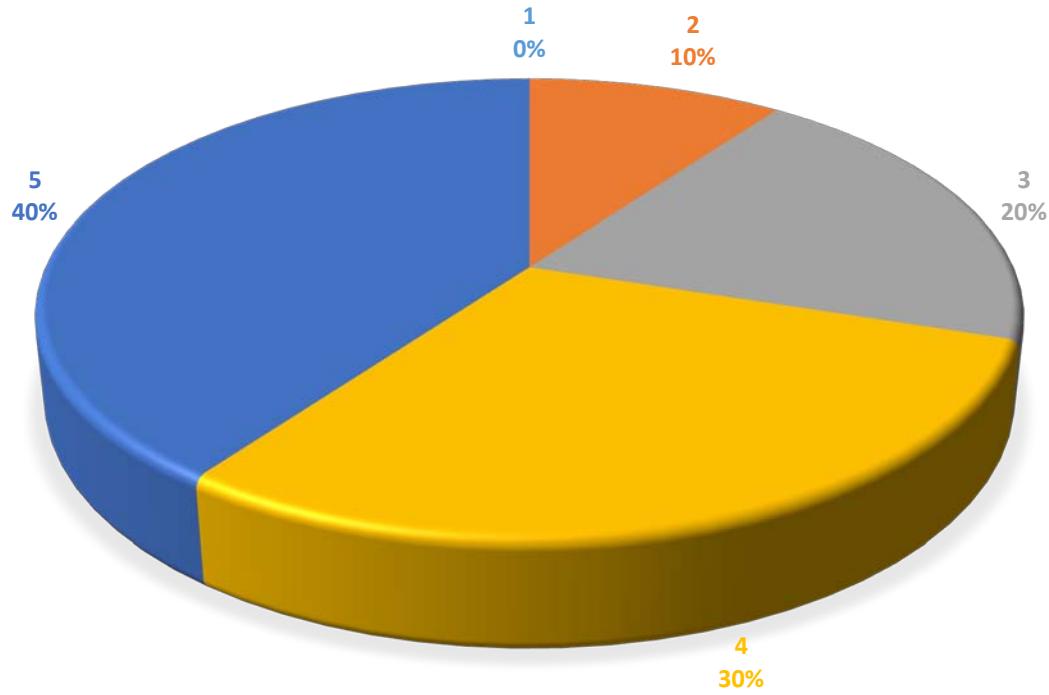
### AGE



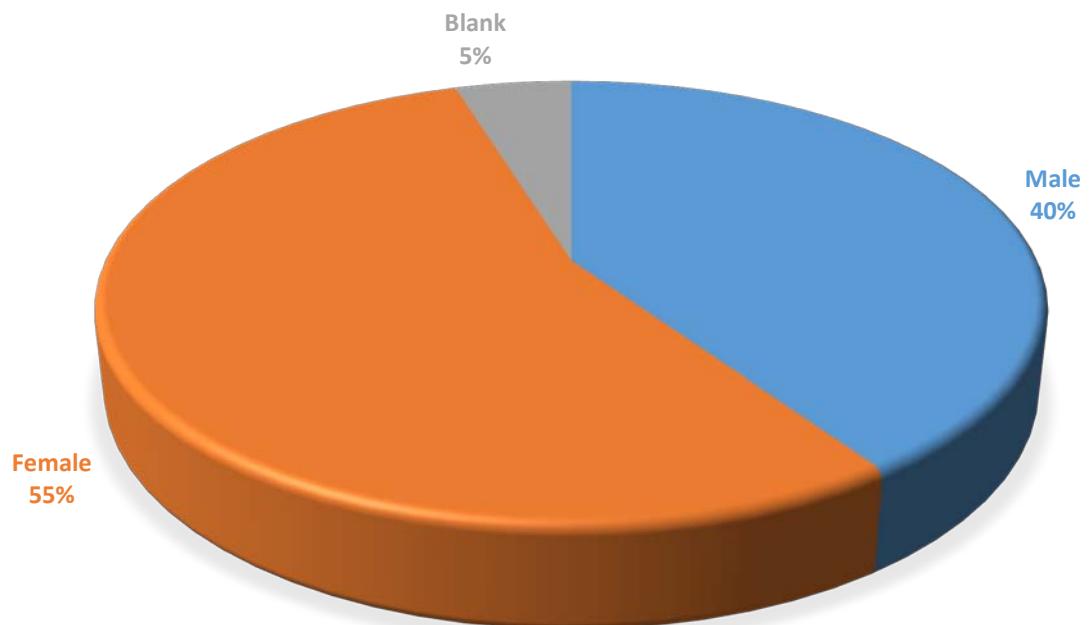
## WARD



## NUMBER IN YOUR HOUSEHOLD



## GENDER



## Questions & Answers

**1) Are the vehicles being maintained?**

Answer: Yes we have a shop foreman/mechanic who maintains city vehicles as well as regular Public Works duties.

**2) Why does each department and the governing body have budgeted between \$10k and 20k for books and subscriptions? Can't we use the tablets and the internet we purchased for them to find comparable books and subscriptions at little or no cost?**

**And Why not cut \$20k from budget for books/subscriptions per dept. year? What is the subscription for?**

Answer: Dues, Subscriptions and Books line item contains all dues for staff and council to be members of educational associations, subscriptions to County Economic Indicators, Code Books, and specialized reports. The total budget for this line item is \$21,740. The Council and Staff use the internet for all books and subscriptions they can; however, a few are paid. General Operations budget has \$14,000, which includes the larger memberships to Mid America Regional Council, National League of Cities, League of Kansas Municipalities and Northeast Johnson County Chamber.

DEPARTMENT	2014 BUDGET
General Operating	14,000
Police	2,000
Court	400
Code Enforcement	500
Administration	3,500
Public Works	1,000
City Council	340

**3) What are the education classes for the codes officer that cost \$10k? The city makes codes based on the need and/or wants of the community. If there are comparison codes that we are interested in we can look them up on the computer?**

Answer: The Codes Department has \$3,000 budgeted for two people to attend training during the year. These funds are used to send the Building Inspector to training on changes to the building codes which may affect homeowners in the City. Additionally, those funds are used to send the Code Enforcement Officer to classes with the Kansas Association of Code Enforcement officers to provide updates on legislative changes as well as training on how to handle certain situations, ie difficult people, hoarders, and abatement issues.

**4) Why does it cost over \$60k for disposal of leaves and why should we pay for administrative staff to answer questions about this when that is their job?**

Answer: The Cost of the Leaf Program includes staff, equipment, materials, fuels and disposal costs. The City decided this year to move this program, which costs \$79,860 a year to run from

a property tax levied program to a fee service included in your solid waste fee. To have a true fee for service, we have included all costs of administering the program in the fee. The \$8,253 in administrative costs in the solid waste fee helps to defray the cost of part of one position directly applies to the time it takes staff to answer questions on trash/recycling and help new residents startup this service.

5) **What is the additional money in the Waste Management budget for when there is a new assessed fee? Shouldn't we take the amount of Waste Disposal per month which includes, 1 large item pickup per month, recycling, and waste disposal times the number of homes in Roeland Park, 2846, and have a figure; not the exorbitant figure that is in the budget? It does not balance out even with the leaf program? I thought the leaf program was moved to my trash bill. Bottom line: how much does it cost to pick leaves per house?**

Answer: The total cost of the Solid Waste Service for 2014 is \$173.91. This includes:

- Trash Service Cost: \$142.95 - Includes solid waste, yard debris, unlimited recycling, large item pickup (excluding white goods\*)
- Leaf Program Cost: \$28.06 - Citywide curbside leaf pickup program
- Administrative Cost: \$2.90 - Staff administrative time for questions, new residents trash/recycling startup

The City budgeted \$494,730 for revenues for this program, actual cost

\$173.91\*2846 homes = \$494,773. A difference of \$43 (due to rounding).

The City budgeted \$406,750 to be paid to Town & Country, actual cost

\$142.95 \* 2846 = \$406,836. A difference of \$85.70 (due to rounding).

The leaf pickup program costs approximately \$28.06 per house.

6) **Why is there \$60k budgeted for the skate park when all needs are paid for out of the McDonald's TIF?**

Answer: The \$60,000 is budgeted in the McDonalds TIF Fund. No costs associated with the Skatepark are paid from general operations.

7) **If there is a bid for \$157k for tear off and replacement of the roof at the Community Center then why is there budgeted \$220+K?**

Answer: The City recently received a proposal from one company to replace the roof at an estimated cost of \$152,890. This change has not been reflected in the Equipment/Building Reserve Fund due to budgeting for contingencies (such as unseen damage to the substructure). The City will budget funds until a formal request for proposals is issued and the best bid is accepted.

**8) It has been said that the overtime in our largest department, the police department, can be reduced through scheduling, why have we not taken this action? Why the substantial overtime?**

Answer: The Chief of Police has made changes to reduce overtime. Overtime spiked when the department was short staffed and overtime was paid to maintain staffing levels. Since the open police officer positions have been filled overtime has been reduced. The overtime budget has seen a decline from 2012 to 2013 and is expected to be lower in 2014.

The Chief is familiar with the most recent research pertaining to police scheduling. In a recent article, March 2013, in the Police Chief Magazine published by the International Association of Chiefs of Police, Dr. Karen Amendola, Chief Operation Officer, Division of Research for the Police Foundation, Washington D.C. wrote an article entitled "Research in Brief: Which Shift is Best?" Her findings in part included "Officers assigned to 8-hour shifts worked significantly more overtime than those on 10- or 12- hour shifts." Along with "The benefit of additional sleep on the 10-hour shift could potentially improve health, increase safety, and reduce sleep disorders." It is for these and other reasons the Chief has maintained the 10-hour shift schedule.

Overtime in Public Works is typically limited to snow operations and in administration it may cover night court operations. In as many cases as possible employees take flex time to reduce overtime costs.

**9) Why are we being told that there are savings due to a reduction in staff at public works and administration for 2014 budget when for public works the position has been empty for over 18 months and since late last year for the administration half time position?**

Answer: The Public Works Department currently has a vacant full time position; which became vacant in June 2012. This position is budgeted to be filled in 2014. The Administrative Department currently has a vacant full time position; which became vacant in March of 2013. This position is also budgeted to be filled in 2014. Currently, the City is utilizing part time help for these two positions to gain some savings to recover some of the lost revenue from 2012.

**10) Why can't we take the last two officers hired last year and make them reserve officers (part time)? The city can save over \$100k in salary and benefits? We would offer full time employment to these officers first when the city becomes financially stable again.**

Answer: The City could lay off the last two police officers however it is doubtful that they would accept part time work. The employees of the police department work to support themselves and their families and would most likely look for full time work thus making them unavailable for the majority of the workday. The department does have some part time employees and because they work full time they are only available on a limited basis. None of the part time officers are capable of working on a regular basis and therefore cannot replace full time officers.

A temporary reduction in staff would result in a lower level of service most prominently in patrol and traffic enforcement. Officers must answer calls for service, investigate crimes and write reports. Once these tasks are complete then they have the ability to patrol, enforce traffic laws and prevent crime. Fewer officers means that they will spend more time on activities that will keep them off patrol.

**11) Why are we paying management and consulting companies for decisions the council should be making? There would be thousands of dollars of savings there?**

Answer: Outside of the City Attorney, City Auditor and City Engineer, in 2012 the City paid outside consulting firms \$3,950 for reports or studies.

Within the last 18 months a comprehensive plan was done in house saving \$100,000 from the 2008 Comp Plan. An employee hand book was updated in house for the first time in 8 years for \$1,500 when outsourcing this update would have cost over \$8,000. The Citizens Survey was conducted in 2013 in house for less than \$1,000 compared to the 2008 survey was cost around \$22,000. The City used a financial advisor during 2012 to assess the potential revenue loss associated with Wal-Mart's closing and to review the possibility of refinancing bonds to lower interest rates.

**12) If Walmart is not moving until mid year 2015 what is the city doing to work with the property owner to either redevelop or obtain a new tenant for the space? Why are we raising taxes now when the potential closing of the business is not for 2 years? Many things could happen between now and 2 years from now with proper planning and no increase in sales tax or property tax!**

Answer: Wal-Mart is looking to close their doors by March 2015 in Roeland Park. In order to be fiscally responsible, the City Council started discussions on how to handle the loss of Wal-Mart nearly 2 years ago. Increases in property tax, a new sales tax, service cuts have been discussed as the options available to the City.

The City has discussed the redevelopment of the Roeland Park Shopping Center and was petitioned by the shopping center owner to approve a Community Improvement District Sales Tax. This tax will help in the redevelopment of the property with \$2 of private money being invested to match \$1 in sales tax money. Funds can be used for items such as improving the parking lot, sidewalks, modifying the existing building and adding new buildings. The owners of the Roeland Park Shopping Center are talking to a number of other potential retailers. However, they cannot offer anything to another possible tenant until they have received notice from Wal-Mart that they will be vacating the Roeland Park property.

**13) What is Visioning and why are we budgeting \$50k for it?**

Answer: The City budgeted \$40,000 for a strategic plan/visioning which will help focus the City for the future. Strategic planning determines where the City is going, how it's going to get there and measures success over time. It ensures the most effective use of the City's limited resources by focusing the resources on key priorities. It features an overall vision and mission, as well as specific visions for economics, infrastructure, natural resources, partnerships, governance, neighborhoods and social programs. This process would be completed with community/stakeholder input.

**14) Combine street maintenance project with other border Cities (for example our street is  $\frac{1}{2}$  Mission and  $\frac{1}{2}$  Roeland Park).**

Answer: The City currently splits the cost of any street where one lane is in Roeland Park and the other is in a neighboring city. There has been good coordination between the cities for several years to better ensure that street projects are done at the same time as much as possible in order to ensure a standard level of care for the street.

**15) How many vehicles does the city have by department?**

Answer:

Admin – 0

Codes – 2 (1) small pickup, (1) 4-wheel drive SUV

Police – 8 Total: (3) unmarked and (5) patrol vehicles

Public Works – 9 Total: (2) dump trucks, (2) 1-Ton flat beds, (3) full size pickup trucks, (1) Small pickup truck, (1) 4-wheel drive SUV

**16) Can we pass an ordinance to sell liquor by the glass so that we can bring in new additional businesses to current sites as well as areas that could be developed within our city? This would increase revenues in many areas. When discussing new businesses, why can't we change the liquor law to encourage restaurants to come to Roeland Park?**

Answer: The State has enacted statutes which supersede any local alcoholic liquor ordinances. Therefore a business must comply with the Kansas State Statutes on this issue and have proper zoning. If a restaurant wanted to sell alcoholic drinks in Roeland Park they must comply with the Kansas State Statutes on this issue and have proper zoning.

**17) What will a 10 mill increase raise? How much does the additional 10.79 increase make?**

Answer: 10 mills will provide approximately \$591,900 and 10.79 mills will provide approximately \$638,600 in property tax revenue.

**18) By ordinance the City Administrator is to prepare the budget. This budget was prepared by Debbie Mootz. Any question(s) asked during council meetings are deferred to the City Clerk, Ms. Mootz. Why are we paying in salary, benefits, and perks \$150K for a City Administrator that is not fulfilling the job requirements per the ordinance of the city?**

Answer: The City Administrator works with the management team and prepared department estimates of the financial needs and resources for the governing body. This became the starting point for the budget document. In Roeland Park, the City Clerk is also the Director of Finance and has assisted both the current and previous City Administrator with questions dealing with the budget as well as budget preparation as part of the management team. The City Administrator's salary in 2011 was \$80,000. It continued at \$80,000 in 2012 and remains at \$80,000 in 2013. There is also a car and phone allowance of \$6,360. The City Administrator also receives the same benefits as the other employees, including: work comp insurance, unemployment insurance, social security, disability, health care, dental, vision and life insurance and KPERS.

**19) Who does the sales tax effect?**

Answer: Anyone making purchases in Roeland Park. This could include both residents and other individuals who do not live in Roeland Park but are shopping within the City limits. Roeland Park has a pull factor which shows that we pull at least 33% of non Roeland Park residents to shop in the City.

*A pull factor of "1.0" suggests that all people living in a given market are shopping locally. Less than "1.0" indicates that people are leaving to shop in other areas, while greater than "1.0" indicates that an area is pulling shoppers from outlying areas.*

**20) What is the council training and where are they going?**

Answer: Council training and travel is used to pay for attendance at events in Kansas City hosted by the Mid America Regional Council; Northeast Johnson County Chamber; or League of Kansas Municipalities meetings in Topeka. Two members of the current governing body have received the cost of registration to attend the National League of Cities annual conference held later in 2013.

**21) Why are we spending \$10k on code education?**

Answer: The City budgeted \$3,000 for the Codes Department to provide training for two people during the year. These funds are used to send the Building Inspector to training on changes to the building codes which may affect homeowners in the City. Additionally, those funds are used to send the Code Enforcement Officer to classes with the Kansas Association of Code Enforcement officers to provide updates on legislative changes as well as training on how to handle certain situations, ie difficult people, hoarders, and abatement issues.

**22) Who owns the Wal-Mart property?**

Answer: The shopping development is privately held by Roeland Park TMR LLC. The City does not own any part of the Roeland Park Shopping Center.

**23) If there is a CID tax why does it (the Roeland Park Shopping Center) look so horrible?**

Answer: The CID is only available for reimbursement and not for bonding (loaning) money to the property owners. Since January 1, 2013 when the sales tax was put into place, it has raised about \$150,000 in the CID. The current property owners have indicated they will begin to make overall changes to the property once a new tenant has been secured for the current Wal-Mart building. The new tenant may have an impact on the size of that building as well as parking needs or if additional buildings can be constructed on other parts of the property.

**24) What kind of negotiations are being made with the owner of Wal-Mart's building for potential redevelopment/small business/attractions? What efforts are being done to work with the developer of Roe shops to find a new tenant before Wal-Mart leaves?**

Answer: The City maintains regular contact with the property owner and has inquired what the City can do to be of assistance in the efforts to retenant. The site is privately owned and

therefore as long as the building conforms to the zoning and produces sales tax it will be the decision of the property owners as to what business will refill that property

**25) Put other cities sales tax numbers on the website.**

Answer: they are listed on p. 4 of this following link:

<http://www.roelandpark.net/wordpress/wp-content/uploads/Questions-and-Answers-from-the-june-11Town-Hall-Budget-Forum.pdf>

The State of Kansas provides updates to these numbers on a Quarterly basis which can be accessed at: <http://www.ksrevenue.org/salesratechanges.html>. The City has a link at <http://www.roelandpark.net/government/city-clerk/sales-tax-rates/>.

**26) Why a \$13k increase in newsletter expense from FY12-FY13 to FY14?**

Answer: This reflected a council goal to increase the publication of the newsletter from quarterly to monthly.

**27) How many vehicles are taken home by employees?**

Answer: Police 2

**28) Can we raise user contributions/cost of using the community center to decrease the cost to the city?**

Answer: Through the City's partnership with Johnson County Parks and Recreation, the room rentals rates have been studied in comparison to other similar facilities and those rates were increased this year. Future increases are possible. However, if the increases are too great they may cause a decline in usage the Community Center and actually raise fewer dollars.

**29) Look at internships where we partner with universities and have students work for the City and their educational costs are reduced.**

Answer: The City has been fortunate to have five volunteer interns over the course of the last two years. There have been some discussions with a local university about reducing their educational costs. However, unless the City pays for their tuition, the university is not in a position to waive their tuition.

**30) What percent of citizens in Roeland Park are retirement age or older?**

Answer: According to the 2010 U.S. Census 11.1% of Roeland Park residents are 65 or older.

**31) What are the value of our assets?**

Answer: According to the City's last independent audit, the assets of the City of Roeland Park exceeded its liabilities as of December 31, 2012 by \$11,727,572 (net position). Please see the City's 2012 Audit for more details at: <http://www.roelandpark.net/wordpress/wp-content/uploads/Roeland-Park-Gas-Final.pdf>

**32) What is happening with the corners of Roe and Johnson Dr?**

Answer: Commerce Bank will build a branch bank on the west side of Johnson Drive and Roe Boulevard in 2014. The east side of Johnson Drive and Roe Boulevard belongs to the Cities of Roeland Park, Fairway and Mission. Currently the east side is publically owned land and there are no letters of interest submitted by any private developers for this property.

**33) What is the headcount by department?**

Answer: Full Time Employees: Administration/Codes 5, Court 1, Police 16 (with one currently deployed overseas and Public Works 6

**34) How much does he do? One person to do 2 jobs better. Can one person do the same as two?**

Answer: (It is assumed this question was in reference to the building inspector/code inspector). The building inspector performs all residential and commercial inspections for items such as water heaters to major building/housing expansions. The code inspector works to enforce city codes. If these positions were to be combined the inspection process would take priority over enforcing codes which could lead to a system that is more reactive then proactive.

**35) If we find a huge revenue source, what or can cuts be reversed?**

Answer: Yes. The governing body can modify the budget if new revenue can be generated.

**36) Has anyone Googled how other cities have generated revenue?**

Answer: Cities in Johnson County have a variety of combinations for property tax, sales tax, franchise fees and other fees to fund municipal budgets.

**37) Why can't we merge police forces?**

Answer: A consolidated police force could be established similar to consolidated fire district #2 which services northeast Johnson County. Similar to the fire department, the police department would then become its own entity with its own taxing authority.

**38) I want a line by line accounting of how the increase in taxes will be spent?**

Answer: The draft 1 budget includes a line by line comparison between the FY12 actual (last year), FY13 budget, FY13 projected (current year estimate based on execution) and FY14 Draft 1 budget estimate.

**39) What does the deputy chief do? Hours?**

Answer:

- The deputy chief normally works Thursday, Friday, Saturday and Sunday from 7 am to 5 pm.
- He is responsible for the patrol operations of the police department and works on specific projects as directed by the chief of police.

- Maintains equipment and advises the chief of equipment needs.
- The Deputy acts as the chief during his absence and is on call when the chief is unavailable.
- He directly supervises the three sergeants, sets goals and objectives for the patrol operation.
- Handles grievances and maintains department discipline.
- He performs patrol functions as needed.

**40) Is Wal-Mart currently interested or open to negotiations to redesign at its current location?**

Answer: Attempts to reach out to Wal-Mart's local commercial developers and their corporate offices have produced the same response that Wal-Mart is committed to moving to the Gateway project unless this project ultimately does not go forward.

**41) What if Wal-Mart stays?**

Answer: The budget can be amended if Wal-Mart remains and continues to contribute sales tax to the City's budget.

**42) Why not cut city staff training and travel?**

Answer: Like other items in the budget this line item could be reduced or cut. Currently staff training includes attendance at state or regional trainings related to their line of work. For example the Police Department has a state requirement for 40 hours of training a year. Every effort is made to find free or reduced cost trainings whenever possible.

**43) What are their (Roeland Park Shopping Center) plans for improving it?**

Answer: For example of improvements to be made at the Roeland Park Shopping Center, please see the property owners' submission for the Community Improvement District at:  
<http://www.roelandpark.net/economic-development/community-improvement-district-1-roeland-park-shopping-center/>

**44) What specific factors were used in arriving at the proposed mill level increases?**

Answer: The proposed mill rate increase in the FY14 Draft 1 budget is estimated to cover the sales tax loss caused by the announced departure of Wal-Mart; devaluation of property estimate at 2.5 percent in FY14 and 2 percent in FY15; and fund council goals.

**45) How many different people use the community center? Maybe not many residents use it very costly?**

Answer: This is all the people that have participated in our JCPRD fee supported programs offered at the community center, Monday night karate group, active fitness room memberships & public renters from January – July 12, 2013.

(next page)

Programs	Fitness Room	Renters	TOTAL	Percentage
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Belton	1			1	0%
Blue Springs	1	1		2	0%
Bonner Springs	1			1	0%
Denton TX			1	1	0%
DeSoto	2			2	0%
Fairway	14	5	1	20	4%
Gardner	3		1	4	1%
Independence			2	2	0%
KCK	46	3	25	74	13%
KCMO	18	5	4	27	5%
Lake Lotawana	1			1	0%
Lawrence			1	1	0%
Leawood	10			10	2%
Lenexa	32		2	34	6%
Liberty	1			1	0%
Merriam	13		6	19	3%
Mission	41	7	12	60	11%
Olathe	45		10	55	10%
Overland Park	112	1	17	130	23%
Parkville	1			1	0%
Prairie Village	30	6	4	40	7%
Raytown	2			2	0%
Roeland Park	72	55	24	151	27%
Shawnee	77	3	5	85	15%
Shawnee Mission	13	2	1	16	3%
Spring Hill	3			3	1%
Tonganoxie	1			1	0%
Westwood	2			2	0%
Westwood Hills		1		1	0%
Unknown	24			24	4%
<b>TOTAL</b>	<b>566</b>	<b>89</b>	<b>116</b>		

## Write-In Comments

1. Cut deputy chief job to be another officer
2. Consider combining police department with Fairway and/or other smaller cities (Westwood, Westwood Hills, etc.)
3. I like the mailed newsletter because people are more likely to read and stay informed. When it is over email I do not read it because no internet at home.
4. Cut the budget!
5. Cut the budget across the board cuts. Eliminate the new spending \$360.00 new spending
6. Cut the budget
7. Cut the budget
8. A 7% cut in budget would be the same as the 10.798 increase; Need 10-15% cut in all areas - across the board except low-income services. Lots of fat in budget.
9. Olive Garden
10. *Please* continue this small group process. It was *excellent*. Everyone in our group spoke. The loud, emotional, outspoken people in the general session would have shut down the soft-spoken folks I had in my group -- so *kudos*!
11. Do fundraising events and grant writing for implementing master plan for R Park.
12. Have a huge problem with code enforcement
13. Shiloh only answers to boss; too much overlap in jobs
14. I'm in favor of an increased property tax but a sales tax increase would be more than helpful in spreading the tax burden around. Want the city to really sell this.
15. "Shop Roeland Park" new campaign
16. Why should only RP residents have to pay for Walmart departure when other cities shop there also. Sales tax vs property tax is the only fair way to recoup the loss
17. 2% for staff; dbl home assistance; use reserves to soften decline over 3 years
18. Cut council pay to \$0; leave some positions unfilled
19. Cut skate park \$60,000.00
20. Merge police and public works with Mission, Fairway and Westwood
21. Combine plan to (or try to) raise property tax 20-25% and raise sales tax
22. Eliminate the art that lines the Roeland Park [ROE] Blvd -- even though it does NOT cost 1¢
23. We must cut in order to keep taxes from increasing
24. How do we allocate the money for future 2014 or 2015. Well the money...[incomplete]
25. Cut or decrease for all salaried employees insurance other than employee; salary decrease for our city administrator; no to Benefit option for 1% KPERS for 2 years (if residents are responsible)
26. Hard copy of all information that a resident receives -- the homeowner should receive also because we pay a licensee fee, especially benefits like house to street, etc!
27. Save Cedar Roe Library. We can't afford to lose it!

28. The council members and mayor have to cut expenses. I suggest an across the board cut of 15%. In this way no one group would suffer. *Absolutely* no tax increase of any kind. Stop spending.
29. Q: Design and enhancement improvements can be donated funds or merchant participators?
30. S: Strategic Planning -- Too much spent on no decision making people; too much consulting
31. If it is not an "all or nothing" in the cuts, I would trim bits off the mills where possible. Clearly a difficult process
32. Reduce subscription/book allowance by 20k per dept/year; reduce code education by 10k -- really?
33. I support combining police forces with neighboring communities
34. More small business and hotels, restaurants, movies, meeting center? Sport team.
35. Cut T [Major Street Maintenance] by half only. We really should merge police forces with other neighboring cities. Maybe we should just merge cities completely. I could cut many things on this survey! I love the leaf and snow removal and art n' park and design Roe Blvd! Another idea is to cut everything 5%.
36. I [phone notification system]: leave; J [council travel/training]: leave; K [leaf removal eliminated]: cut -- too much money; T [major street maintenance]: why so much? Possibly close community center also - but that would be after others - seems like cost is too high for center. Cut everything 2-5% is another option
37. L [street cleaning eliminated]: not totally eliminated just less frequent; I think *also* less surveys by companies (as has been in the past) that cost thousands of dollars. And our *focus* needs to be getting a new tenant like Kohls for example into the Walmart space and working toward that ASAP. *Reduce 1 Mill on Major Street Maintenance.*
38. Cut major street maintenance in 1/2
39. Continue cost reductions 1-10% ALL budget. L to T cut
40. Cut every item 2-8% if necessary; T [major street maintenance] cut in half
41. A [community center operating cost]: I can't use it and Mission has a way nicer and size why which is number 1; D [police staff reduction - deputy chief position (1 full time employee)]: Is that needed - can other police be used; J [council travel/training]: utilize electronic whenever possible - one person go and train others; K [leaf removal eliminated]: only if really affects budget - since going onto other building/waste disposal; R [publish monthly newsletter]: use electronic forms; Police presence is necessary but we don't want to be Mission.
42. S [strategic planning]: reduce
43. Strategic planning needs to be explained in some detail - results are *very* important to the city - *how do we plan?* What exactly is our Vision? We need more expertise in this area, perhaps.
44. U [HOME program - county repair assistance]: Want more info about operation - possible audit
45. Please use terms folks better understand - \$ not Mill(s)
46. K [leaf removal eliminated]: T&C will take leaves; R [publish monthly newsletter]: Reduce, encourage online
47. Use portion of reserves; cut council pay

48. Bottom line is all things need to be scaled back - to just cut certain areas is ridiculous. We've all had to tighten our belts and the city should do the same until home values improve/increase.
49. D [police staff reduction - deputy chief position (1 full time employee)]: Reduce job to patrol officer, not deputy chief; Walmart location --> Ross Dress for Less, possible hotel as needed for Ikea customers, yes to sales tax up to 10%
50. I would propose an across the board cut of 15% on all the above [items A - X on Budget Survey worksheet] listed; I have gone through the budget for 2013 and there are plenty of places to cut.
51. 10-15% across the board; no visioning; no cuts in police department
52. Other cuts should be considered: A) Roeland Park Aquatic Center B) Visioning C) Across the entire budget cut (all police services excluded)
53. 10-15% cut across the board
54. Increase in property tax...does that leave the percentages on the wheel as shown the same meaning increase to county and school and state?
55. Proposal was made to have second floor leased as condos. I propose to take council business to community center and lease 1st floor to companies - try to include police department and court space maybe to move them to the dome area.
56. I believe the areas checked can be reduced - 10.0M. If certain areas area required, consideration may be given but not completely.
57. Laundry service? Don't need dogcatcher - huge waste; Code enforcement: collect money from people leave out trashcans; do away with skate park (don't spend money for new concrete); No more *spending* (only necessary things)
58. Share Sylvester Powell; B [administrative staff reduction (from 1 full time employee to 2 part time employees)]: cut benefits; F [combine position - building inspection/code enforcement services]: Can this be shared with Fairway? Raise permit fees? Q [Design Roe Blvd and Gateways to attract Development]: Ask Ad-Hoc committee to voluntarily do this or ask KU or KState or UMKC graduate students to do this; V [community events]: could charge for event; combine inspection/code enforcement with another city; sell community center(ex: law office or assisted living center) and keep space for city services; design competition for Q with local universities; liquor and cigarette tax for Roeland Park.
59. Code enforcement - enforce many properties need to be taken care of better, lots of junk in yards visible from street - fines would increase revenue
60. T [major street maintenance]: Support this!!
61. A [community center operating cost]: find ways to reduce; U [HOME Program - county repair assistance]: Keep; Do not want to cut strategic planning completely -- find a cheaper way to do; I am a composter so do not expect the city to take care of my leaves any more than I expect them to mow my lawn.
62. It was a good meeting
63. I will shop out of town [if sales tax is above 10%]
64. Need sales tax increase and reduce expenses and property tax 20% or less
65. We did the best we could with our council member who was very good to share info and answer our questions
66. I would be fine with 9.985% sales tax

67. I have really liked this format. I am mad at the people who didn't want to try something new. The old format (which you may want to do some) I felt everyone was talking loud and not everyone could get a chance to speak.
68. "I prefer this meeting to the usual public hearing process": oh yes!
69. "Are you willing to have a sales tax above 10%?": Not above
70. "Are you willing to have a sales tax above 10%?": Below 10%
71. Work on new tenant for Walmart; property tax - increase; demographics of city: income, age, fixed income
72. "Are you willing to have a sales tax above 10%?": Under
73. Useful experience
74. "Are you willing to have a sales tax above 10%?": 9.996%
75. Liked the process! It was cool, unlike the shout outs in the general session.
76. So glad the mayor and council and administrators are getting input from citizens and a great improvement.
77. Good - City clerk is awesome and really listened neutrally :)
78. More small business in city not box stores; hotels, rest., meeting center, apartments; sell your way out of debt: Script-Pro for example
79. Very effective, especially if there are divergent opinions/beliefs
80. Meetings always feel rushed and chaotic, this was so good to talk with other concerned residents
81. Positive experience with the small group format
82. "Are you willing to have a sales tax above 10%? If Yes, how high?": The amount on the ballot that failed by 2 few votes
83. Interesting, but was to detailed for public consumption. Why do you need sales tax or mill levy increases? Where will you spend the money above FY13? You can run 2 - book deficits and still have = look in reserves
84. So nice to not have to listen to dumb loud mouth city council losers for once!
85. Why must we choose between services and programs? If our city is having tough times why are we playing words games about what we want to keep or what we want to give up? Why can't the governing body make tough decisions about this discretionary spending by cutting it rather than trying to keep projects by using phrases like, "a consensus was reach by citizens" instead of saying we can't afford abc/xyz or using scare tactics?
86. What dept's will receive increases and how much?
87. Where will the rest of the money go?
88. How can we make a fully informed decision without all of the data?
89. Remember, this is a huge increase on business as well. It has been proven that business does not locate or relocate in areas with high sales and property taxes. Why is the city potentially deterring any new quality businesses to our area?
90. Great meeting!!
91. Why don't we combine either Westwood-Fairway or Mission would save everybody money and we wouldn't have to cut anything?
92. Why can't we merge cities with Mission or others?
93. What is in the budget but not included on these sheets?
94. Why are those items not included on these forms?



## EXHIBIT C: 2013 STAFF EFFICIENCIES AND COST SAVING EFFORTS

### Administration

- Renegotiated Information Technology services contract to experience a cost savings
- Joint City Wide Trash Contract with Westwood and Fairway
- Changed property and liability insurance carrier from a broker system to a nonprofit pool and reduced rates by nearly 50 percent
- Rebid the City's two copy machines/printers experienced a savings
- Purchased specialized equipment with Fairway and Westwood
- Travel – Carpool/Hotel Sharing
- Donations
  - Placements of Art in R Park
- Legal Services– Shared costs w/Neighboring cities
- Joint community event: fireworks display with Fairway and Westwood
- Limited Overtime to very few necessary instances
- In-house -
  - Building maintenance/repairs

### Police

- Reducing Overtime
- Uniform purchases restricted by need of replacement
- Training costs by researching free or reduced cost opportunities
- Reducing Travel
- Implementing a collections service to assist with unpaid court fines

### Public Works

- Reduced Summer Help
- Limited Overtime to very few instances and snow removal
- In-house -
  - Building maintenance/repairs
  - Vehicle/Equipment maintenance & repairs
- Buy Local-reduced travel costs
- Reduced idling of trucks
- Selling scrap metal
- Sale of used tires instead of paying disposal fees
- Started offering surplus property on Craigslist vs. paying auction fees
- Taking on more construction activities with Public Works staff vs. hiring contractors
  - Side walk repairs
  - Crack and seal City streets to provide longer lifespan
- Planting of native plants to reduce amount of watering and cost to replace
- Limited purchase of annual plants to only flower pots vs. planting areas

## EXHIBIT D:2014 BUDGET CALENDAR

Public Input Opportunities: January - August 2013: Public input welcome by contacting the City Administrator or City Clerk/Finance Director

- April 22, 2013 – Session #1 City Auditor - CAFR DRAFT, Review of City Survey Results
- April 23, 2013 – Session #2 Goal Setting, Review of CIP 2014-2018 Draft
- April 29, 2013 – Session #3 Proposed Budgets Presentations from Public Works, Codes, Council, and Employee Benefits
- April 30, 2013- Session #4 Proposed Budgets Presentations from Police, Court, Administration and General Operations
- May 7, 2013: – Session #5 “Where are we now?” City staff presents existing budget summary
- May 13, 2013 - Session #6 Cash Carry Forward Review, Sales Tax Option Discussion, Recommendation of deferment of purchases, “Where are we now?” City staff presents existing budget summary
- June 4, 2013 - Session #7 Assessed property value history, Council Goals projected costs, Comparisons to other Cities in Johnson County, Memberships
- June 10, 2013 - Session #8 Budget Town Hall Preparation
- June 11, 2013 - Town Hall - 2013 budget Town Hall Roeland Park Community Center
- June 24/25, 2013 - Session #9 Preparation of Draft 1 with Council
- July 2, 2013 - Session #10 – Review of Draft 1 Budget and preparation for Town Hall #2
- July 8, 2013 - Session #11—Preparation for Budget Town Hall #2
- July 9, 2013 - Budget Town Hall Meeting #2 at the Community Center - 4850 Rosewood Drive
- \*July 15, 2013 – Permission to Publish - Consider publication of Notice of Budget Hearing
- July 22, 2013 - Session #12 – Review of Feedback from Town Hall #2
- July 23, 2013 - Session #13 Continued – Review of Feedback from Town Hall #2
- \*July 23, 2013 – Special Council Meeting - Permission to Publish - Consider publication of Notice of Budget Hearing
- July 29, 2013 - Session #14 – Budget Discussions -Preparation for Budget Hearing
- July 30, 2013 - Session #15 – Budget Discussions Continued
- August 5, 2013 – Session #16 - Review of draft 2
- August 12, 2013 - Budget Hearing – Consider Adoption of 2014 Budget

\* Council Meeting

## EXHIBIT E: EXCERPTS FROM JUNE 11, 2013 TOWN HALL POWER POINT PRESENTATION

*Please Note: The data in the following charts was compiled prior to 6/11/2013 and may be revised when new information is available.*

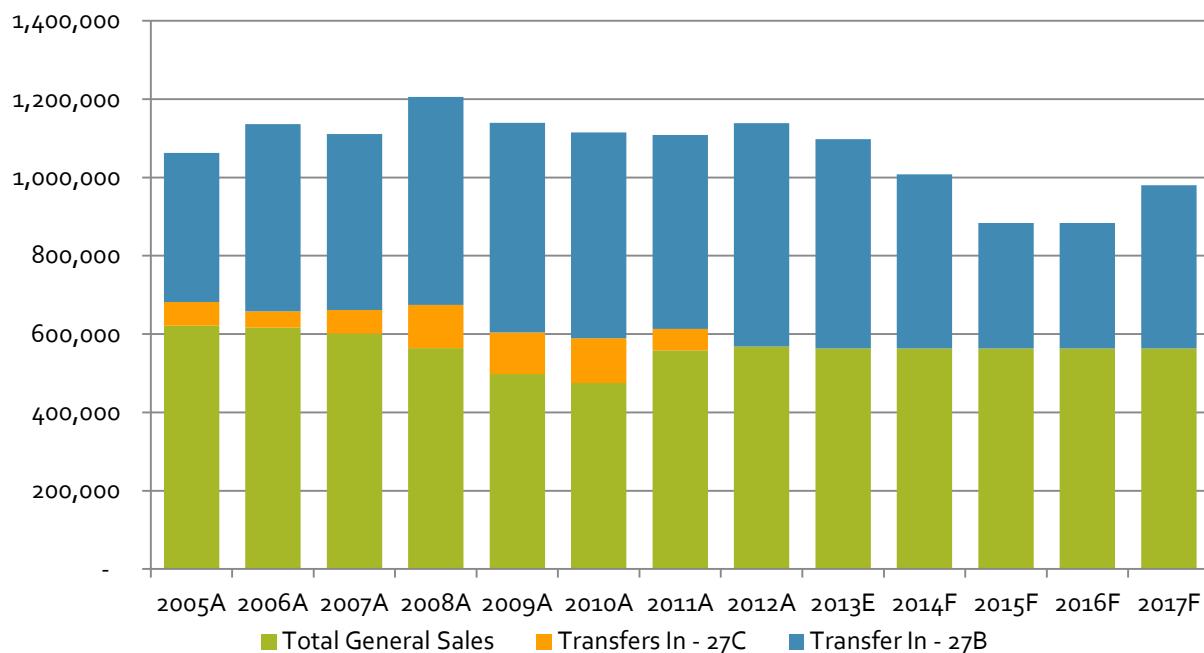
### Municipal Inflation

Year (May - May)	Percentage
2008	3.30%
2009	4.50%
2010	1.60%
2011	4.10%
2012	2.50%
2013	2.30%

Example: a 2008 dollar (1.00) has the buying power of .82 in 2013

\*Source: American City and County Municipal Cost Index <http://american-city-and-county.com/municipal-cost-index/about>

### General Sales Tax Revenues – 2001 2017 Forecasted



Out of Pocket Property Tax per Household

Roeland Park households pay the third lowest out of pocket property tax expense in JoCo

City Name	2010 Census Population	Median Household Income	Average Residential Value	City Mil Tax on Average City Home
De Soto - No City Fire	5720	61,915	179,777	417
Edgerton	1,617	60,938	100,120	425
Fairway	3882	96,362	311,333	667
Gardner	19123	63,656	150,610	539
Leawood	31,867	129,104	427,437	1,199
Lenexa	48,190	74,754	236,088	805
Merriam	11,008	49,957	137,670	436
Mission	9323	48,407	144,268	189
Mission Hills	3,498	222,222	1,011,906	2,552
Olathe - No City Fire	125,872	75,807	198,974	528
Overland Park	173372	71,513	245,710	361
Prairie Village	21,447	81,343	219,064	491
Shawnee	62,209	71,705	210,318	603
Spring Hill - No City Fire	5,281	65,850	144,266	461
Westwood	1,506	69,375	170,487	480
<b>Roeland Park</b>	<b>6,731</b>	<b>57,950</b>	<b>134,406</b>	<b>\$400</b>
<b>Average</b>		<b>79,852</b>	<b>251,402</b>	<b>\$659</b>

How Roeland Park Compares in Spending Per Person

Roeland Park's General Fund spending is \$896 per person compared to the average of JoCo Cities at \$1,092

City Name	2010 Census Population	Budget 2013 Total City General Fund 2013	General Fund Per Capita 2013
Bonner Springs	7,314	7,264,267	993
De Soto - No City Fire	5,720	7,119,877	1,245
Edgerton	1,617	2,469,296	1,527
Fairway	3,882	3,768,883	971
Gardner	19,123	9,978,900	522
Leawood	31,867	50,656,900	1,590
Lenexa	48,190	56,526,886	1,173
Merriam	11,008	17,500,681	1,590
Mission	9,323	9,824,565	1,054
Mission Hills	3,498	6,830,000	1,953
Olathe - No City Fire	125,872	75,803,267	602
Overland Park	173,372	148,700,000	858
Prairie Village	21,447	17,863,131	833
Shawnee	62,209	38,285,100	615
Spring Hill - No City Fire	5,281	3,909,895	740
Westwood	1,506	2,121,930	1,409
<b>Roeland Park</b>	<b>6,731</b>	<b>\$6,028,275</b>	<b>\$896</b>
<b>Average</b>			<b>1,092</b>

### Comparing Staff per Capita

Roeland Park utilizes 4 staff members to every 1,000 residents compared to other Johnson County Cities who utilize on average 6.5

City Name	2010 Census Population	Total number of FTE	Staff Per Capita Ratio per 1,000 residents
Bonner Springs	7,314	77	10.53
De Soto - No City Fire	5,720	28	4.90
Edgerton	1,617	11	6.80
Fairway	3,882	20	5.15
Gardner	19,123	108	5.65
Leawood	31,867	260	8.16
Lenexa	48,190	430.93	8.94
Merriam	11,008	129.65	11.78
Mission	9,323	55	5.90
Mission Hills (No Police Personnel)	3,498	7	2.00
Olathe - No City Fire	125,872	575.75	4.57
Overland Park	173,372	829	4.78
Prairie Village	21,447	130.5	6.08
Shawnee	62,209	276	4.44
Spring Hill - No City Fire	5,281	41	7.76
Westwood	1,506	14	9.30
<b>Roeland Park</b>	<b>6,731</b>	<b>28</b>	<b>4.01</b>
<b>Average</b>			<b>6.51</b>

## City Services Provided Compared to Staff Levels

### **General Administration**

Accounting  
Budgeting  
Facilities management  
Money management  
Purchasing

### **Legal Services**

Advise governing body  
Defend against lawsuits  
Municipal attorney  
Municipal court  
Prosecute ordinance violations

### **Municipal Clerk**

Alcohol beverage licensing  
Dog and cat licensing  
Election administration  
Meeting minutes  
Open meetings law compliance

Property tax billing and collection

Public records custodian  
Publication of legal notices

### **Planning and Development**

Building inspection and permitting  
Comprehensive planning  
Economic development coordination  
Zoning administration  
Proactive Code Enforcement

### **Public Safety**

Animal control  
Crime prevention, investigation and patrol  
Police  
School liaison officer

### **Public Works**

Park maintenance and operation  
Engineering services  
Sidewalk construction and maintenance  
Snow removal  
Street sweeping  
Tree planting, trimming and removal on public land  
Leaf Pickup Program

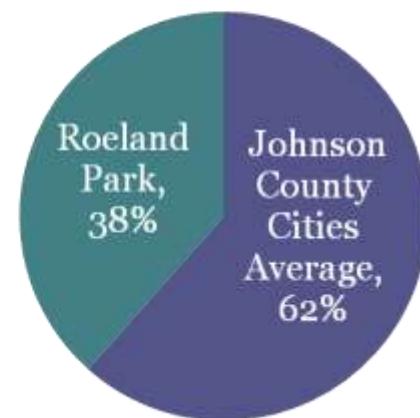
### **Paid for by Other Revenue Sources**

- Storm Water system maintenance
- Storm water collection and treatment
- Street painting
- Street maintenance and repair
- Community Center
- Solid Waste
  - Refuse collection and disposal
  - Recycling
  - Yard waste collection and disposal

### **City of Roeland Park Staff to Average Johnson County Staff per 1,000 Residents**

Average of other Johnson County Cities

Staff size of 6.5 FTE per 1,000 residents



Roeland Park provides many of the same services as other Johnson County cities with 38% less staff

## EXHIBIT E: 2013 CITIZENS SATISFACTION AND BUDGET SURVEY

### Executive Summary

#### Overview and Methodology

During February 2013, the City of Roeland Park administered a community survey. The purpose of the survey is to assess citizen satisfaction with the delivery of major City services and to help determine priorities for the community as part of the City's ongoing planning process.

The results for the sample of 350 households have a 90% level of confidence with a precision of at least +/- 4.4%.

This summary report contains:

- a summary of the methodology for administering the survey and major findings
- charts showing the overall results for most questions on the survey
- importance-satisfaction analysis; and
- a copy of the survey instrument.

The survey was presented online and available to all residents of the City of Roeland Park. A postcard was mailed to all households in Roeland Park. Residents could come to City Hall to receive a printed copy to complete. Approximately a week after the postcards were mailed, a phone call was made and emails sent to all contact information the City had available.

***Interpretation of "Don't Know" Responses.*** The percentage of persons who provide "don't know" responses is important because it often reflects the level of utilization of City services. For graphing purposes, the percentage of "don't know" responses has been excluded to facilitate valid comparisons with data from previous years. The percentage of "don't know" responses for each question is provided in the Tabular Data Section of this report. When the "don't know" responses have been excluded, the text of this report will indicate that the responses have been excluded with the phrase "*who had an opinion.*"

#### Major Findings

- **Overall Satisfied with the quality of services provided by the City of Roeland Park.** The highest levels of satisfaction with City services were the quality of the City's stormwater/runoff management (90%), the quality of customer service (85%), the maintenance of City buildings and facilities (71%), and the quality of police services (70%). Residents were least satisfied with the enforcement of City codes and ordinances (52%). (See Footnote 1)

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<sup>1</sup> Based upon the combined percentage of "very satisfied" and "satisfied" responses among residents who had an opinion.

- **Services that residents thought should receive the most emphasis from the City.** The three services that residents thought were the most important for the City to emphasize over the next two years were: (1) the maintenance of City streets, buildings and facilities (2) the quality of Police Services, and (3) enforcement of City codes and ordinances.
- **Quality of Life in the City.** Eighty-eight percent (88%) of residents who had an opinion had an overall perception of "Excellent" or "Good" with the quality of life in the City, 7% were "neutral" and only 4% felt the quality of life is "Poor" or "Below Average."
- **Public Safety.** Residents were generally satisfied with the quality of Public Safety services provided by the City. The public safety services with the highest levels of satisfaction were: the quality of local police protection (92%), the visibility of police in neighborhoods (90%), and the City's efforts to prevent crime (75%). (See Footnote 1)
- **Roeland Park Aquatic Center.**
  - **Satisfaction.** The aspects of the Roeland Park Aquatic Center that residents were most satisfied with were: the overall condition of the pool and the overall experience at the pool (78%), the pool equipment and features (69%). Residents were least satisfied with the designated events such as a senior's night (23%). (See Footnote 2)
  - **Usage.** Thirty-two percent (32%) who had an opinion said they had visited the Aquatic Center in the last twelve months. Of those who had visited the Aquatic Center in the last twelve month, (46%) indicated they attended "Once a Month" and (16%) attend "Daily." When asked why they do not attend, (37%) said they "don't enjoy swimming."
- **Roeland Park Community Center.**
  - **Satisfaction.** The aspects of the Roeland Park Community Center that residents were most satisfied with were: the services it provides (72%), the overall experience when visiting the Center (69%). Residents were least satisfied with the workout facility (43%). (See Footnote 2)
  - **Usage.** Forty-five percent (45%) who had an opinion said they had visited the Community Center in the last twelve months. Of those who had visited the Community Center in the last twelve month, (14%) indicated they attended "Once a Month" and (15%) attend daily.

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<sup>2</sup> Based upon the combined percentage of "very satisfied" and "satisfied" responses among residents who had an opinion.

- **Parks and Recreation.** The parks and recreation services with the highest levels of satisfaction were: the maintenance of City parks (67%), the overall appearance of City parks (66%), and how close neighborhood parks are to your home (65%). (See Footnote 2)
- **Codes and Ordinances.** The highest level of satisfaction with the enforcement of City codes and ordinances were: the enforcing of the mowing and cutting of weeds on private property (51%). Residents were least satisfied with the enforcement of the snow removal on sidewalks (34%). (See Footnote 2)
- **City Maintenance.** Residents were generally satisfied with the quality of maintenance services provided by the City. The maintenance services with the highest levels of satisfaction were: snow removal on major City streets (95%), maintenance of City streets, the City's fall leaf pick-up program, and snow removal on neighborhood streets (90%). Residents were least satisfied with the maintenance of sidewalks (77%). (See Footnote 3)
- **Customer Service.** The highest levels of satisfaction with City Hall regarding customer service were: how easy the department was to contact (95%), the courtesy with which you were treated (92%), and the overall responsiveness of City employees to your request or concern (87%). (See Footnote 3)
- **City Communication.** The City communication services with the highest levels of satisfaction were: the content of the City's newsletter (71%), the availability of information about City programs (67%), and the quality of the City's web page (57%). Residents were least satisfied with the quality and content of recorded calls from the Mayor or City staff (36%).
  - When asked where residents prefer to receive information about the City, the top three sources were: (1) Newsletter, (2) Website, and (3) City Email.
- **Sustainability Issues.** Residents were asked to indicate their level of agreement with various ways to improve the "connectivity" of neighborhoods that would in turn make it easier to access different parts of the City using healthy, environmentally friendly alternatives to driving. The ways most residents agreed were the best to improve connectivity were: to upgrade major streets with sidewalks (69%), to coordinate with area agencies to increase transit options (67%), and building a network of sidewalks and trails to link neighborhoods with recreational, cultural and business centers (65%). See Footnote 4)

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<sup>3</sup> Based upon the combined percentage of "very satisfied" and "satisfied" responses among residents who had an opinion.

- **Trash Services.** Residents were generally satisfied with the quality of trash services provided by the City. The highest levels of satisfaction with the City's trash services were: residential trash collection services (97%), and residential curbside recycling (90%). (See Footnote 3)
- **Community Investments.** The investments residents were most supportive of were: planting more trees on City property and preserve existing "green space" (85%), and adding attractive elements to major roadways (74%). (See Footnote 5)
  - The **investment areas** that residents felt should receive the most emphasis from City leaders over the next two years were: (1) planting more trees on City property, and (2) add attractive elements to major roadways.

### Other Findings

- **Place to Live.** Ninety-five percent (95%) of residents feel Roeland Park is an "excellent" or "good" place to live; 3% were neutral and only 3% felt the City was a "below average" place to raise kids.
- **Perception of Safety.** Ninety percent (90%) of residents feel Roeland Park is "excellent" or "good" with the overall feeling of safety they had in the City; 8% were "neutral" and less than 2% feel it is "below average" or "poor."
- **Level of Agreement.** Most residents agreed with various items regarding environmental sustainability; 62% agreed that the City should research green and sustainable initiatives, 57% agreed that the City should encourage educational programs and the City should adopt "green" building codes in all new development areas.
- **Nall Park Usage.** Seventy-nine percent (79%) of residents indicated they do not currently use Nall Park; 21% indicated they have used it in the past twelve months.
- **Police Services.** Forty-seven percent (47%) of respondents surveyed indicated they were "very" or "somewhat supportive" of evaluating whether combining or contracting police services would result in an overall reduction in cost and greater efficiency of the service for Roeland Park and surrounding communities; 11% were "neutral," 37% were "not supportive" and 5% did not know.

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<sup>4</sup> Based upon the combined percentage of "very supportive" and "somewhat supportive" responses among residents who had an opinion.

- **Municipal Services.** Fifty-nine percent (59%) of residents indicated they were “very” or “somewhat supportive” of evaluating whether combining or contracting municipal services would result in an overall reduction in cost and greater efficiency of the service for Roeland Park and surrounding communities; 14% were “neutral,” 18% were “not supportive” and 8% did not know.

## EXHIBIT F: CAPITAL IMPROVEMENT PLAN

The goal of Roeland Park's Capital Improvements Program (CIP) is to forecast substantial public infrastructure and facility improvements and capital equipment purchases and to provide data concerning need, cost, timing, funding sources, budget impacts and alternatives. The document is a planning tool to ensure that the City's infrastructure needs are addressed in an organized fashion, and so that the City can plan for major expenditures.

The City's Capital Improvement Program is to be updated annually to address any changes that came about during the current year. The CIP is a fully funded program based on future revenue projections. In formulating a five year CIP, it is necessary to forecast the funds available each year in the plan. The forecast is formulated based upon certain facts and educated assumptions based on prior year trends and data. In most instances, funds are not available to finance all desired projects. With suggestions and input from City staff and the citizens of the community, the Council must undertake the task of prioritizing the numerous projects and allocating them to the future years as funds are available.

The CIP is not a capital improvement budget separate from the City's annual operating budget. Rather, the CIP serves as a guide in assisting the City in developing the annual budget each year. The plan is a result of the City Council's analysis and allocation of funds during the budget process based on the community's needs.

### **DEFINITION OF A CAPITAL IMPROVEMENT**

An investment of public and/or private funds, which includes equipment, new technology or an improvement project that is an asset that adds value to the City. Projects and equipment that are appropriate for the CIP are placed in categories or types including:

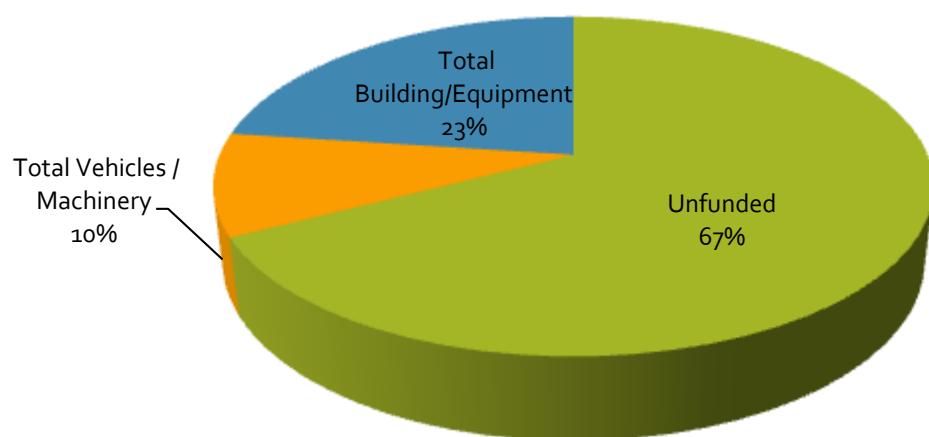
- Streets
- Vehicles/Machinery
- Buildings/Equipment

# CAPITAL PROJECT EXPENDITURES 2014

Proposed CIP Projects	Project Ext.	Budgeted
Cars - Nall Avenue Project 58th Street - 51st Street	\$ 380,000	\$ -
Public Safety Vehicles & Equipment (2) - Cage And Console	58,000	30,000
Public Buildings & Equipment Medium Duty Pickup & Equipment	40,000	40,000
Public Buildings & Equipment Hot Water Heater	1,000	1,000
Community Center Fitness Room Furnace	2,400	*
Community Center Room 4 Condenser Unit - 3 Ton	3,000	*
Community Center Sunken Floor Main Hallway	10,000	-
Community Center Drinking Fountain Waste Vent Line Repair	10,000	-
Community Center Sunken Floor In Neighbors Place Room	10,000	-
Community Center Community Center Roof (27-C sales tax funded)	220,000	85,000
Community Center MPR 10.5 Ton Condenser Unit	15,000	*
Community Center MPR Furnace	7,000	*
Community Center Room 1 Condenser Unit - 3 Ton	3,000	*
Community Center Room 1 Furnace	3,000	*
Community Center Room 2 Furnace	3,000	*
Community Center Replace All T-12 Light Fixtures	37,300	*
Parks & Recreation Re-Paint Pool	18,500	18,500
Parks & Recreation Skate Park Concrete (TIF funded)	60,000	60,000
		\$ 234,500
<b>Total 2014 Projects</b>	<b>\$ 881,200</b>	<b>0</b>

\* This equipment will be replaced as needed when the equipment fails.

## Funded Capital Improvements for 2014



# TOTAL CAPITAL PROJECT EXPENDITURES BY CATEGORY

## 2014-2018

	2014	2015	2016	2017	2018
Total Street/Path Improvements	445,000	965,000	335,000	385,000	325,000
Total Vehicles / Machinery	172,045	179,045	174,545	218,045	180,251
Total Building/Equipment	441,200	48,700	57,500	83,000	66,000
	1,058,245	1,192,745	567,045	686,045	571,251

## CAPITAL IMPROVEMENTS PROGRAM - PROJECTS AND FUND SOURCES 2014-2018

Street/Path Improvements	Project Description	Construction Year	Total Est.	From	Funding Source	2014F	2015F	2016F	2017F	2018F	2014-2018	
			Construction Price	Fund to Fund								
<b>Nall Park</b>						<b>445,000</b>	<b>965,000</b>	<b>335,000</b>	<b>385,000</b>	<b>325,000</b>	<b>2,455,000</b>	
CARS - ROE BLVD. PROJECT	Phase I (S City Limits to N City Limit)	2012	\$ 509,940		27A, 27D	-	-	-	-	-	-	
CARS - NALL AVENUE PROJECT	58th Street - 51st Street	2014	\$ 672,214		BONDS	380,000					380,000	
CARS - ROE BLVD. PROJECT	Phase II (S City Limits to N City Limit) Surface Restoration				BONDS, GRANT							
STP - ROE/48TH INTERSECTION	Roe Blvd/48th Street Intersection Improvements	2015	\$ 1,719,361			965,000					965,000	
CARS - 51ST STREET	51st Street (W City Limit - Briar) and 50th Ter (Briar - Roe Blvd)	2016	\$ 591,990		BONDS	-		335,000			335,000	
CARS - 47TH STREET	Mission Road - Roe Lane				BONDS	-			385,000		385,000	
CARS - 48TH STREET	Roe Blvd - Roe Lane	2017	\$ 610,237		BONDS	-						
CARS - ROE LANE	Roe Blvd - N City Limits	2018	\$ 541,688		BONDS	-	-	-		325,000	325,000	
CARS - ELLEDGE	Roe Lane - 47th Street	2019	\$ 260,000		BONDS	-	-	-			-	
CARS - JOHNSON DRIVE	Roe Blvd - Ash	2020	\$ 170,000		BONDS	-	-	-			-	
CARS - MISSION ROAD PROJECT	47th Street - 53rd Street	2021	\$ 301,385		BONDS	-	-	-			-	
CARS - 53RD STREET/BUENA VISTA	Buena Vista (SMP-53rd St) 53rd Street - Buena Vista - Reinhardt	2022	\$ 320,000		BONDS	-	-	-			-	
CARS - 55TH STREET	Roe Blvd - Shawnee Mission Parkway	2023	\$ 245,000		BONDS	-	-	-			-	
SPECIAL INFRASTRUCTURE 27-A	Annual Street Maintenance Program	ANNUAL	--	27A, 27D	65,000	*****	*****	*****	*****	*****	65,000	
***** Determined by Budget												
<b>Nall Park</b>						-	-	-	-	-	-	
Parks & Recreation	WALKING TRAIL			2013	\$ 10,000		27A, 27D				-	
<b>Total Street/Path Improvements</b>						<b>445,000</b>	<b>965,000</b>	<b>335,000</b>	<b>385,000</b>	<b>325,000</b>	<b>2,455,000</b>	
Pending												
Vehicles / Machinery	Project Description	Useful Life	A g	Purchase/ Replacement	Total Est. Purchase Price	Funding Source	2014F	2015F	2016F	2017F	2018F	2014-2018
<b>Police</b>							<b>30,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>64,000</b>	<b>286,000</b>
Public Safety Vehicles & Equipment	POLICE VEHICLE () - Cage and Console for new Veh	5	5	2013	\$ 58,000		360	-	-	-	-	-
Public Safety Vehicles & Equipment	POLICE VEHICLE (1) - Cage and Console for new Veh	5	5	2014	\$ 30,000		360	30,000	-	-	-	30,000
Public Safety Vehicles & Equipment	POLICE VEHICLE (2) - In-car computers (3)	5	5	2015	\$ 64,000		360	-	64,000	-	-	64,000
Public Safety Vehicles & Equipment	POLICE VEHICLE (2) - In-car computers (3)	5	5	2016	\$ 64,000		360	-	-	64,000	-	64,000
Public Safety Vehicles & Equipment	POLICE VEHICLE (2)	5	5	2017	\$ 64,000		360	-	-	-	64,000	64,000
Public Safety Vehicles & Equipment	POLICE VEHICLE (2)	5	5	2018	\$ 64,000		360	-	-	-	64,000	64,000
Public Safety Vehicles & Equipment	POLICE VEHICLE (2)	5	5	2019	\$ 64,000		360	-	-	-	-	-
Public Safety Vehicles & Equipment	POLICE VEHICLE (2)	5	5	2020	\$ 64,000		360	-	-	-	-	-
							<b>114,045</b>	<b>115,045</b>	<b>110,545</b>	<b>124,045</b>	<b>116,251</b>	<b>579,931</b>
<b>Public Works</b>												
Public Buildings & Equipment	STREET SWEEPER	10		2010	\$ 212,550		360	31,251	31,251	31,251	31,251	156,255
Public Buildings & Equipment	HEAVY DUTY PICKUP W/ LEAF/WINTER EQUIPMENT (2)	12		2011	\$ 162,800		360	27,794	27,794	27,794	27,794	111,176
Public Buildings & Equipment	MEDIUM DUTY PICKUP & EQUIPMENT	10		2012	\$ 65,000		360	-	-	-	-	-
Public Buildings & Equipment	MEDIUM DUTY PICKUP & EQUIPMENT	10		2014	\$ 40,000		360	40,000	-	-	-	40,000
Public Buildings & Equipment	1-TON TRUCK	10		2015	\$ 65,000		360	15,000	50,000	-	-	65,000
Public Buildings & Equipment	TRACKLESS	12		2016	\$ 150,000		360	-	-	30,000	30,000	90,000
Public Buildings & Equipment	TRACKLESS - LEAF ATTACHMENT	12		2016	\$ 50,000		360	-	-	10,000	10,000	30,000
Public Buildings & Equipment	TRACKLESS - PLOWING ATTACHMENT	10		2016	\$ 6,000		360	-	6,000	-	-	6,000

## CAPITAL IMPROVEMENTS PROGRAM - PROJECTS AND FUND SOURCES 2014-2018

Public Buildings & Equipment	LAWN MOWER	10	2017	\$ 11,500		360	-	-	11,500	-	-	11,500	
Public Buildings & Equipment	CATERPILLAR LOADER	20	2017	\$ 150,000		360	-	-	25,000	25,000	25,000	50,000	
Public Buildings & Equipment	SKIDSTEER	20	2018	\$ 70,000		360	-	-	-	-	20,000	20,000	
Public Buildings & Equipment	MEDIUM DUTY PICKUP & EQUIPMENT	10	2019	\$ 40,000		360	-	-	-	-	-	-	
Public Buildings & Equipment	1-TON PICKUP & EQUIPMENT	10	2019	\$ 45,000		360	-	-	-	-	-	-	
Public Buildings & Equipment	MEDIUM DUTY PICKUP & EQUIPMENT	10	2020	\$ 40,000		360	-	-	-	-	-	-	
Public Buildings & Equipment	SKIDSTEER	20	2021	\$ 70,000		360	-	-	-	-	-	-	
Public Buildings & Equipment	STREET SWEEPER	10	2022	\$ 280,000		360	-	-	-	-	-	-	
Public Buildings & Equipment	HEAVY DUTY PICKUP W/ LEAF/WINTER EQUIPMENT	12	2023	\$ 100,000		360	-	-	-	-	-	-	
Public Buildings & Equipment	HEAVY DUTY PICKUP W/ LEAF/WINTER EQUIPMENT	12	2024	\$ 100,000		360	-	-	-	-	-	-	
Public Buildings & Equipment	MEDIUM DUTY PICKUP & EQUIPMENT	10	2025	\$ 40,000		360	-	-	-	-	-	-	
Public Buildings & Equipment	TRACKLESS - MOWING DECK	10	NR			360	-	-	-	-	-	-	
Public Buildings & Equipment	LAWN MOWER	10	NR			360	-	-	-	-	-	-	
Public Buildings & Equipment	FORD EXPLORER	10	*****			360	-	-	-	-	-	-	
<b>Codes</b>										<b>30,000</b>		<b>30,000</b>	
Public Buildings & Equipment	BUILDING INSPECTION VEHICLE	10	2017	\$ 30,000		360	-	-	30,000	-	-	30,000	
Public Buildings & Equipment	CODE ENFORCEMENT VEHICLE	10	2020	\$ 30,000		360	-	-	-	-	-	-	
<b>Total Vehicles / Machinery</b>							<b>144,045</b>	<b>179,045</b>	<b>174,545</b>	<b>218,045</b>	<b>180,251</b>	<b>895,931</b>	
Pending													
<b>Building/Equipment</b>	<b>PROJECT DESCRIPTION</b>	<b>Useful Life</b>	<b>P</b>	<b>Construction/ Purchase Year</b>	<b>Total Est. Purchase Price</b>	<b>Funding Source</b>	<b>2014F</b>	<b>2015F</b>	<b>2016F</b>	<b>2017F</b>	<b>2018F</b>	<b>2014-2018</b>	
<b>City Hall</b>							<b>20,000</b>	-	-	-	-	<b>20,000</b>	
Public Buildings & Equipment	PHONE SYSTEM	12	#	2013	\$ 10,000		360	-	-	-	-	-	
Public Buildings & Equipment	COMPUTER SERVERS	4	#	2014, 2018	\$ 20,000		360	20,000	-	-	-	20,000	
Public Buildings & Equipment	HOT WATER HEATER	10	#	2014	\$ 1,000		360	1,000					
Public Buildings & Equipment	BOILERS	15		2027	\$ 50,000								
Public Buildings & Equipment	ROOF VENT FAN	10			\$ 6,000								
Public Buildings & Equipment	ROOF REPLACEMENT			2023									
Public Buildings & Equipment	AIR HANDLER												
Public Buildings & Equipment	STAIR CARPET	10											
Public Buildings & Equipment	ROOM CARPET	15											
Public Buildings & Equipment	CONDENSOR UNIT (EXTERIOR)												
Public Buildings & Equipment	PLUMBING FIXTURES												
Public Buildings & Equipment	LIGHTS FIXTURES												
Public Buildings & Equipment	ELEVATOR (HYDROLICS)												
Public Buildings & Equipment	ELEVATOR (CAB)												
Public Buildings & Equipment	SECURITY CAMERAS												
Public Buildings & Equipment	SOUND SYSTEM	8	#	2020	\$ 25,000		360						
<b>Community Center</b>		<b>Useful Life</b>	<b>P</b>					<b>323,700</b>	<b>11,200</b>	<b>23,500</b>	<b>10,000</b>	<b>8,000</b>	<b>376,400</b>
Parks & Recreation	FITNESS ROOM FURNACE	12	#	2014	\$ 2,400		360	2,400	-	-	-	-	2,400
Parks & Recreation	ROOM 4 CONDENSER UNIT - 3 TON	12	#	2014	\$ 3,000		360	3,000	-	-	-	-	3,000
Parks & Recreation	SUNKEN FLOOR MAIN HALLWAY	12	#	2014	\$ 10,000		360	10,000	-	-	-	-	10,000
Parks & Recreation	DRINKING FOUNTAIN WASTE VENT LINE REPAIR	12	#	2014	\$ 10,000		360	10,000	-	-	-	-	10,000
Parks & Recreation	SUNKEN FLOOR IN NEIGHBORS PLACE ROOM	12	#	2014	\$ 10,000		360	10,000	-	-	-	-	10,000
Parks & Recreation	COMMUNITY CENTER ROOF	12	#	2014	\$ 220,000		360	220,000	-	-	-	-	220,000

## CAPITAL IMPROVEMENTS PROGRAM - PROJECTS AND FUND SOURCES 2014-2018

Parks & Recreation	MPR 10.5 TON CONDENSER UNIT	12	#	2014	\$ 7,000		360	15,000	-	-	-	-	-	15,000
Parks & Recreation	MPR FURNACE	12	#	2014	\$ 7,000		360	7,000	-	-	-	-	-	7,000
Parks & Recreation	ROOM 1 CONDENSER UNIT - 3 TON	12	#	2014	\$ 3,000		360	3,000	-	-	-	-	-	3,000
Parks & Recreation	ROOM 1 FURNACE	12	#	2014	\$ 3,000		360	3,000	-	-	-	-	-	3,000
Parks & Recreation	ROOM 2 FURNACE	12	#	2014	\$ 3,000		360	3,000	-	-	-	-	-	3,000
Parks & Recreation	*REPLACE ALL T-12 LIGHT FIXTURES	12	#	2014	\$ 37,300		360	37,300	-	-	-	-	-	37,300
Parks & Recreation	ROOM 3 CONDESER UNIT - 3 TON	12	#	2015	\$ 3,200		360	-	3,200	-	-	-	-	3,200
Parks & Recreation	ROOM 3 FURNACE	12	#	2015	\$ 3,000		360	-	3,000	-	-	-	-	3,000
Parks & Recreation	WEST HALLWAY FURNACE	12	#	2015	\$ 5,000		360	-	5,000	-	-	-	-	5,000
Parks & Recreation	DAYCARE CONDENSER UNIT - 5 TON	12	#	2016	\$ 5,500		360	-	-	5,500	-	-	-	5,500
Parks & Recreation	DAYCARE FURNACE	12	#	2016	\$ 3,000		360	-	-	3,000	-	-	-	3,000
Parks & Recreation	ROOM 6 CONDENSER UNIT - 4 TON	12	#	2016	\$ 4,500		360	-	-	4,500	-	-	-	4,500
Parks & Recreation	EAST HALLWAY CONDENSER UNIT - 5 TON	12	#	2016	\$ 5,500		360	-	-	5,500	-	-	-	5,500
Parks & Recreation	EAST HALLWAY FURNACE	12	#	2016	\$ 5,000		360	-	-	5,000	-	-	-	5,000
Parks & Recreation	NEIGHBORS PLACE CONDENSER UNIT - 6 TON	12	#	2017	\$ 7,000		360	-	-	-	7,000	-	-	7,000
Parks & Recreation	NEIGHBORS PLACE FURNACE	12	#	2017	\$ 3,000		360	-	-	-	3,000	-	-	3,000
Parks & Recreation	WEST HALLWAY CONDENSER UNIT - 7.5 TON	12	#	2018	\$ 8,000		360	-	-	-	-	8,000	8,000	
Parks & Recreation	ROOF VENT FAN			2019	\$ 6,000		360	-	-	-	-	-	-	
Parks & Recreation	ROOM 6 FURNACE	12	#	2023	\$ 3,000		360	-	-	-	-	-	-	
Parks & Recreation	FITNESS ROOM CONDENSER UNIT - 3 TON	12	#	2024	\$ 4,000		360	-	-	-	-	-	-	
Parks & Recreation	ROOM 2 CONDENSER UNIT - 3 TON	12	#	2024	\$ 4,000		360	-	-	-	-	-	-	
Parks & Recreation	ROOM 4 FURNACE	12	#	2027	\$ 3,000		360	-	-	-	-	-	-	
Parks & Recreation	GAZEBO ROOF			TBD	\$ 1,500		360	-	-	-	-	-	-	
<b>Aquatic Center</b>									<b>20,000</b>	<b>20,000</b>	<b>18,000</b>	<b>18,000</b>	<b>18,000</b>	<b>94,000</b>
Parks & Recreation	POOL HOUSE FLOOR EPOXY			2012	\$ 12,500		360	-	-	-	-	-	-	
Parks & Recreation	REPLACE HIGH DIVE			2012	\$ 7,500		360	-	-	-	-	-	-	
Parks & Recreation	FILTER MEDIA REPLACEMENT			2013	\$ 11,500		360	-	-	-	-	-	-	
Parks & Recreation	ELECTRICAL IMPROVEMENTS			2013	\$ 11,500		360	-	-	-	-	-	-	
Parks & Recreation	REPAINT POOL			2014	\$ 18,500		360	18,500	-	-	-	-	18,500	
Parks & Recreation	CONCESSION SHADE STRUCTURE REPLACEMENT			2017	\$ 8,000		360	-	-	-	8,000	-	8,000	
Parks & Recreation	POOL MAIN DRAIN REPAIR			2017	\$ 25,000		360	-	18,000	7,000	-	-	25,000	
Parks & Recreation	VORTEX POOL RENOVATION			n/a			360	-	-	-	-	-	-	
Parks & Recreation	SPRAYGROUND			n/a			360	-	-	-	-	-	-	
Parks & Recreation	UNDESIGNATED REPAIR/MAINTENANCE			ANNUAL			360	1,500	2,000	11,000	10,000	18,000	42,500	
<b>Nall Park</b>									-	-	-	-	-	-
Parks & Recreation	PLAYGROUND EQUIPMENT			TBD										-
Parks & Recreation	SHELTER HOUSE/FACILITIES			2016	\$ 5,000		360	-	-	-	-	-	-	-
<b>R Park</b>									-	-	-	-	-	-
Parks & Recreation	PLAYGROUND EQUIPMENT			TBD										-
<b>Granada Park</b>									<b>60,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,000</b>
Parks & Recreation	PLAYGROUND EQUIPMENT			TBD										-
Parks & Recreation	SKATE PARK CONCRETE			2014	\$ 60,000		450	60,000	-	-	-	-	-	60,000
<b>Police Department</b>									<b>6,000</b>	<b>45,000</b>	<b>10,000</b>	<b>61,000</b>		
Public Safety Equipment	In Car Video			2017	\$ 45,000		360	-	-	-	45,000	-	-	45,000
Public Safety Equipment	Radios			2025	\$ 10,000		360	-	-	-	10,000	-	-	10,000